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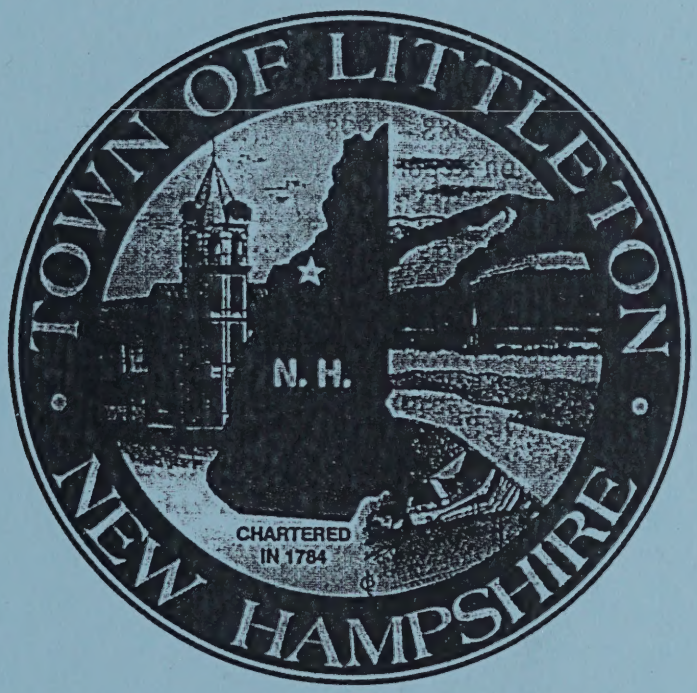
THE TOWN OF
LITTLETON
NEW HAMPSHIRE



1999

ANNUAL REPORT
for the Fiscal Year Ended December 31, 1999

Printed by Sherwin Dodge Printers, Littleton, NH

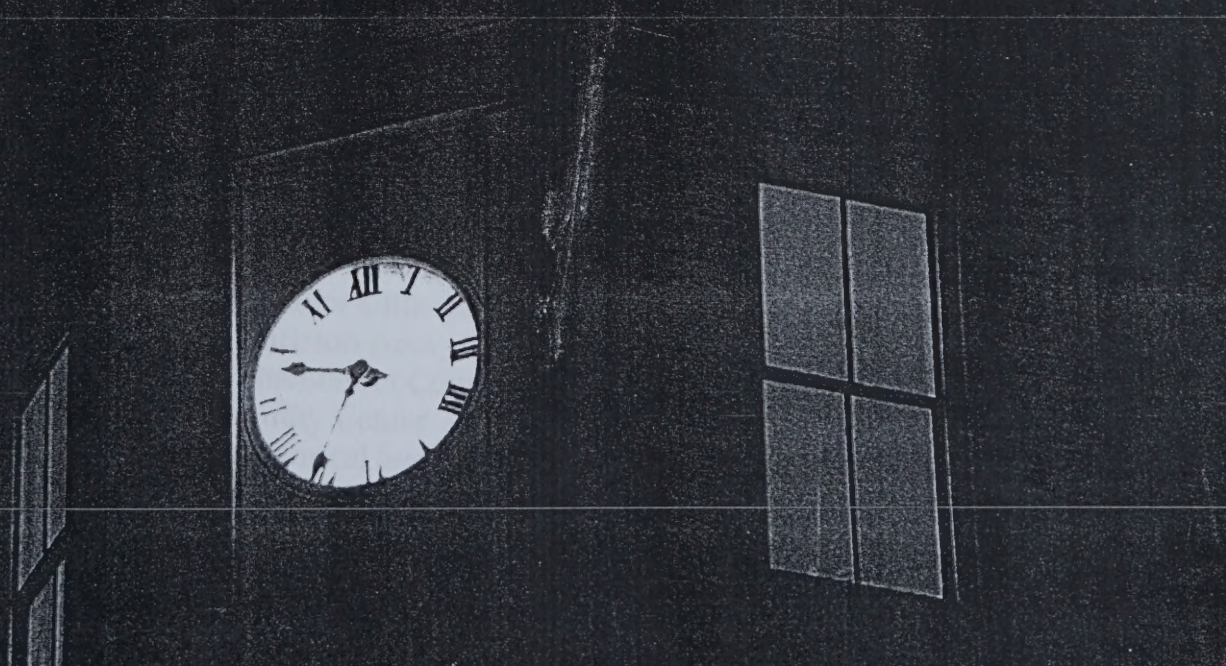
Town of Littleton New Hampshire

1999

Annual Report

For the Year Ended
December 31, 1999

Photo by George Mitchell



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JUN 21 2016
CONCORD, NH

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TOWN OFFICIALS
DECEMBER 31, 1999

ELECTED OFFICIALS

BOARD OF SELECTMEN

Donald A. Craigie, *Chairman (2000)* George O. Hicks *(2001)* Burton E. Ingerson *(2002)*

MODERATOR Gerald Winn *(2001)*

TOWN CLERK Judith White *(2001)*

TREASURER Lillian Rayno *(2001)*

SUPERVISORS OF THE CHECKLIST
Richard L. Hill *(2000)*
Raymond G. Hopkins *(2002)*
Donald Sargent *(2004)*

TRUSTEES OF THE TRUST FUNDS
Robert Paddock *(2000)*
Janet Costa *(2001)*
Stanley Fillion *(2002)*

REPRESENTATIVES TO THE GENERAL COURT

Stephanie Eaton *(2000)*
Brien Ward *(2000)*
Michael Gilman *(2000)*

STATE SENATOR DISTRICT #1
Frederick King *(2000)*

EXECUTIVE COUNCILOR
Raymond Burton *(2000)*

LIBRARY TRUSTEES

Mary Boulanger *(2000)*
Robert O'Connor *(2000)*
Michelle Stinehour *(2001)*
Henry Peterson *(2002)*
Marghie Seymour *(2002)*
Diane Cummings *(2000)*
Cathy Devine *(2001)*
Thomas Campbell *(2002)*
Waldemar "Val" Poulsen *(2002)*

PARKS COMMISSIONERS

Todd McKee *(2000)* David Rapp *(2001)* Jon Wood *(2002)*

APPOINTED OFFICIALS

TOWN DEPARTMENT OFFICIALS

Administrative Assistant	Linda J. Dowling
Administrative Services Director	Jason Hoch
Assessing Clerk/Planning & Zoning Secretary	Carol Cullen
Bookkeeper	Jeannie R. MacLeod
Chief of Police	Louis Babin
DPW Project Manager	Cathy Conway
Finance Director	Carol Coppola
Fire Chief	Peter Poulsen
Health Officer	Dr. Richard Hill, DVM
Landfill/Recycling Manager	Anthony Ilacqua
Parks Superintendent	Michael Spaulding
Police Department Secretary	Jacqueline Scibilia
Receptionist/Secretary	Kathleen L. MacKillop
Secretary to the Chief of Police	Patricia Greco
Superintendent of Public Works	Larry Jackson
Tax Collector/ Facilities Manager	Joseph Wiggett
Town Manager	Donald R. Jutton
Water & Light Superintendent	Edwin Betz
Welfare Director/Deputy Town Clerk	Joan Santy

TOWN/SCHOOL BUDGET COMMITTEE

Steve Kelley, *Chair. (2002)*
Eddy Moore *(2000)*
Robert Muh *(2001)*
George Kirk *(2001)*
Pat Eastman *(2001)*
Wendell Lucas *(2002)*

CONSERVATION COMMITTEE

Wendell Lucas, *Chair. (2002)*
Joe Evans, *Vice.Chair.(2002)*
Donald Rogers *(2000)*
Gwen Howe *(2000)*
Charles Richey *(2000)*
Connie McDade *(2001)*
Pricilla Didio *(2001*
Carlton Schaller, *alt. (2000)*
Bill Nichols, *alt. (2001)*

WATER & LIGHT COMMISSIONERS

Donald Craigie, *President (2000)*
Ralph Ross *(2001)*
Wayne Fillion *(2002)*

PLANNING BOARD

Robert C. May Jr. *Chair. (2000)*
Charlie Ryan *Vice-Chair(2002)*
Paul J. McGoldrick *(2000)*
Edward Haines *(2001)*
Katharine Terrie *(2001)*
Donald Butson *(2002)*
Burton Ingerson *(Ex Officio)*
Anthony Ilacqua, alt. *(2002)*

ZONING BOARD OF ADJUSTMENT

Eddy Moore, *Chair. (2002)*
Mike Lombardi *Vice-Chair(2002)*
David Crowell *(2000)*
Faye V. White *(2001)*
Richard Merrow *(2002)*
Burton Ingerson *(Ex Officio)*
William Hight, alt. *(2002)*
Peter McCabe, alt. *(2002)*

FIRE DEPARTMENT ROSTER

Peter Poulsen, *Fire Chief*
Capt. Jeff Whitcomb
William Brusseau
Harry McGovern
Raymond Bowler
James Pineo

CALL COMPANY

Capt. James Duranty
Capt. Robert Reinhard
S.O. James McMahon
Greg Bartholomew
Bob Magoon
Bill Sargent
Dan Gerlack
Joe Mello
Tim Leavitt
Tammy Ross
Adam Smith
Hank Verret
Capt. Dave Harris
Lt. Paul Smith
Nick Antonucci
Jason Hoch
Dan Demoras
Jeremy Doyle
Paul Konkel
Wes Hicks
Dave Miller
Bill Sencabaugh
Keith Reinhard
Fred Gilbert

PUBLIC WORKS ROSTER

HIGHWAY

Larry Jackson
Lionel Sylvester
Derek Brown
William B. Sargent
Rex Fisher
Robert Fenner
Edward Parker
George Chartier
Gerald Fenner
James Cicarella

TRANSFER

Tony Ilacqua
Ralph Lucas
Jacqueline King
William Dowling

POLICE DEPARTMENT ROSTER

FULL TIME

Louis Babin, *Chief of Police*
Paul Smith, *Corporal*
David Wentworth, *Corporal*
Bob Magoon, *Patrol Officer*
James Shepard, *Patrol Officer*
Fred Gilbert, *Patrol Officer*
Scott Cassady, *Patrol Officer*
Chris Tyler, *Patrol Officer*
Aaron Roberts, *Patrol Officer*
Patricia Greco, *Office Manager*

SPECIAL OFFICERS - PART TIME

Doug Brown
Peter Wright
Keith Consentino
Dan Fowler
Jackie Scibilia, *Administrative Assistant*

AUXILARY UNITS

Richard Smith, *Meters*
Keith Bowles, *Traffic Control*

POLICE CITIZENS ADVISORY BOARD

Frank Grima, *Secretary*
Ann Champagne
Wayne Golden
Dale Mitchell
Dennis Fekay
Suzanne Moberly
Raymond Hopkins
Brien Ward
Ev Chambers
Tom Kennedy
Pam Hennessey
Rev. Mac Starring

MILDRED C. LAKEWAY SCHOOL SAFETY PATROL

Sophia Evans
Austin Bouchard
Jessie Hampson
Samantha Alfieri
Kristina Koprowski
Nicole Brianas
Amanda Lineman
Miranda Leavitt
Meaghan Champagne
David Simon
Kristen Newton
Rikki Green

EMPLOYEE OF THE YEAR

1999 Town of Littleton Employee of the Year
Jacqueline King

Jackie King joined the Transfer Station crew on June 11, 1997. She greets Littleton residents with an abundance of friendly enthusiasm as they sort their recyclables, brightening their day with a happy hello and an offer of assistance. As the Transfer Station continues to grow and broaden the types of materials it accepts, Jackie is always ready with a helping hand and a clear explanation. During her off-time from Littleton, Jackie continues to give of herself and her time to the Bethlehem Fire Department and ambulance service.

A true believer in community service by example, we therefore recognize Jacqueling King as Employee of the Year for her exemplary customer service and untiring efforts to advance environmental responsibility.

Board of Selectmen
Littleton, New Hampshire 1999

Carol Cullen (left), 1998 Employee of the Year congratulates 1999 award recipient Jackie King.

CHAIRMAN OF SELECTMEN LETTER

As the century drew to a close, the Board of Selectmen set out on a number of initiatives, designed to make Littleton a model community as we enter the 21st century.

In a joint effort to bring a more comprehensive approach to town government, the Board of Selectmen and School Board met together, shared a Budget Committee and held the first joint Town-School Meeting in New Hampshire, with broad acceptance by our community. This relationship has strengthened over the past year, resulting in the creation of a partnership with NASA's Stennis Space Center. Working together with NASA will not only afford us with unique and innovative educational opportunities, but also will aid Littleton's economic growth in this new age of technology.

In mid-summer, both Boards jointly signed a contract with the architectural and community planning firm, Concordia, Inc. The next year and half will involve over 125 citizens researching and planning how Littleton can best take advantage of its current assets and promote student achievement through wise use of shared community and school facilities.

Without the leadership, creativity and drive of Town Manager Don Jutton, who has pushed all of us to imagine what we might achieve in the coming years, none of this would be taking place. His years of experience and knowledge have also led to the funding of the Riverwalk, paving of the driveway to the Senior Center and the vitally important funding for the Littleton Learning Center.

Jason Hoch has complemented Don's leadership style with a sharp attention to detail, notably in the development, presentation and oversight of the Town budget. The entire team of municipal employees and volunteers has served all of us with dedication. The Board thanks them all for a job well done.

In closing, I would like to say that it will be crucial for our community to respond to the challenges of the new century by making investments in education, technology and sound local government. Without these investments, we will not be able to maintain and improve the quality of life we now enjoy. This will not be an easy task, but we must meet these challenges straight on and not let caution, doubt and pessimism lead to inaction. The cost of action might seem like more than we can afford; however, I guaranty you all that the cost of inaction will be greater still for our children and grandchildren.

I am confident that together we have the collective strength and will to become a model community which will ensure that Littleton will continue to be a place of which we can all be proud!

Respectfully submitted,

Donald Craigie, Chairman

REPORT FROM THE TOWN MANAGER

It is a unexpected pleasure and a humbling experience to find myself in the position of writing this report to the citizens of Littleton; the final report before the new millennium.

It is impossible to look ahead to the future without contemplating the past; without reflecting upon the often incredible challenges faced by the people of this community as they struggled with the fickle whims of economic reality and a rapidly and ever-changing society in a quieter corner of northern NH. It seems only appropriate therefore to begin with a salute to the generations of Littleton residents who have worked together to bring us to this rather remarkable point in our history.

Although the past few years have been kind, historically, Littleton has faced and overcome many economic challenges that most people (including this author) can only imagine - relying on determination, perseverance, a strong sense of community and plain old "Yankee ingenuity" to pull through.

Economic swings and industrial shifts have regularly exposed the community to an economic "roller coaster" ride - challenging the resilience and stamina of the residence throughout the area.

However, many, many years of unwavering hard work and commitment now have the potential of being fully realized. The results of past efforts, when combined with external situations - the rapid globalization of the economy and unprecedented expansion of technology - puts Littleton in a truly unique position - we now finds ourselves welcoming the new year & the new millennium facing opportunity choices which were unthinkable just a few years ago and which can make Littleton a true leader in community development - the envy of most other New England communities.

Nothing worth having is free however, and these opportunities will come with a price - the need for informed and knowledgeable decision making. As a community, we must face decisions in the next few years that will test our creativity, knowledge, understanding, vision, and, at times even our political and moral courage. In an era when everyone seems to be over committed and too busy, our biggest challenge may well be overcoming our own self imposed limitations. Those of us involved in the day to day operations of the community must continually seek ways to provide information more readily and more simply. However, in the final analysis, it is crucial for each and every citizen to become better informed, aware and more involved.

We cannot know or master the future, and we will never realize the potential or overcome the challenges to come unless we continue to work together reasonably and responsibly to evaluate and decide on the directions that are best for all who live and work together here in the Town. I am incredible excited about the opportunities we will face together in the years ahead and I look forward to working with all those who accept the invitation to help shape the future for the next 1000 years.

Respectfully submitted,
Donald R. Jutton, Town Manager

RECORD OF 1999 TOWN MEETING MINUTES

Town of Littleton, New Hampshire Minutes, March 9, 1999

ELECTION OF OFFICERS

Article 1 To choose all necessary officers for the ensuing year. (Ballot Vote).

Selectman	*Burton Ingerson*	*1001 votes*
Park Commissioner	*Jon Wood*	*968 votes*
Trustee of Trust Funds	*Howard J. Collins*	*943 votes*
Library Trustees	*Thomas H. Campbell*	*846 votes*
	Waldemar P. Poulsen	*798 votes*
	Margaret Seymour	*790 votes*

Article 2 Shall the Town raise and appropriate as an operating budget, not including appropriations by special warrant articles, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purpose set forth therein, totaling, $4,191,543.00 (Four Million One Hundred Ninety One Thousand Five Hundred Forty Three Dollars). (RECOMMENDED BY THE BOARD OF SELECTMEN)

Should this article be defeated, the operating budget shall be $4,117,575.00 (Four Million One Hundred Seventeen Thousand Five Hundred Seventy Five Dollars) which is the same as last year, with certain adjustments required by previous action of the Board of Selectmen or by law, or the governing body may hold one special meeting, in accordance with RSA 40:12,X and XVI, to take up the issue of a revised operating budget only.

This article does NOT include amounts which may be appropriated in any other articles within the warrant.

ARTICLE 2 PASSED 670 YES TO 418 NO

RECONSTRUCTING/RE-PAVING and UPGRADING VARIOUS TOWN ROADS

Article 3 To see if the Town will vote to raise and appropriate the sum of $247,500.00 (Two Hundred Forty Seven Thousand Five Hundred Dollars) for the purpose of upgrading and improving various Town Roads as follows:
reconstructing and re-paving approximately 1100 linear feet of Gary's Drive - estimated cost $21,000.00 (Twenty One Thousand Dollars).
reconstructing approximately 7000 linear feet of Broomstick Hill Road and paving with hot top approximately 3500 linear feet of the reconstructed portion - estimated cost $144,000.00 (One Hundred Forty Four Thousand Dollars).
resurfacing with hot top approximately 6400 linear feet of Mann's Hill Road - estimated cost $52,000.00 (Fifty Two Thousand Dollars).
resurfacing with hot top approximately 400 linear feet of Hidden Brook Road - estimated cost $2,000.00 (Two Thousand Dollars).
resurfacing with chip seal approximately 1600 linear feet of Edencroft Road- estimated cost $3,500.00 (Three Thousand Five Hundred Dollars).

resurfacing with chip seal approximately 10,000 linear feet of Old Waterford Road - estimated cost $22,500.00 (Twenty Two Thousand Five Hundred Dollars).
resurfacing with chip seal approximately 1200 linear feet of Balcom Road.- estimated cost $2,500.00 (Two Thousand Five Hundred Dollars).
(RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 3 PASSED 813 YES TO 285 NO

PURCHASE OF REPLACEMENT TRUCK FOR THE HIGHWAY DEPARTMENT

Article 4 To see if the Town will vote to raise and appropriate the sum of $56,700 (Fifty Six Thousand Seven Hundred Dollars) to purchase a new six-wheel dump truck as a replacement for an existing vehicle in service in the Littleton Highway Department, and to authorize the withdrawal of $23,940.00 (Twenty Three Thousand Fine Hundred Forty Dollars) from the Capital Reserve Fund Established for equipment replacement, and further, to authorize the use / transfer of $21,872.00 (Twenty One Thousand Eight Hundred Seventy Two Dollars) from interest earned on bond proceeds from the Bridge St. Bridge Replacement Bond (Industrial Park Road project), which proceeds were transferred to the general fund on December 31, 1998; and to authorize the Selectmen to trade in the replacement vehicle for a value of $8,000.00. (Eight Thousand Dollars). *The balance of $2,888.00 (Two Thousand Eight Hundred Eighty Eight Dollars) is to come from general taxation.* (RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 4 PASSED 760 YES TO 331 NO

LEASE OF REPLACEMENT BACKHOE FOR THE HIGHWAY DEPARTMENT

Article 5 To see if the Town will vote to authorize the Selectmen to enter into a four year lease/purchase agreement for the purpose of leasing a new back-hoe, as replacement for the existing machine in service in the Littleton Highway Department; and to authorize the Selectmen to trade the existing backhoe so that the total net cost of acquisition is $75,225.20 (Seventy Five Thousand Two Hundred Twenty Five Dollars and Twenty Cents) and to raise and appropriate the sum of $18,806.30 (Eighteen Thousand Eight Hundred Six Dollars and Thirty Cents) for the first year payment for that purpose with a buy-out amount of $1.00 (One Dollar) at the end of the term of the agreement to finalize the purchase of the back-hoe. (RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 5 PASSED 730 YES TO 359 NO

TOWN GARAGE ADDITION

Article 6 To see if the Town will vote to raise and appropriate the sum of $45,520.00 (Forty Five Thousand Five Hundred Twenty Dollars) for repairs and construction of an addition of approximately 1250 square feet to the Littleton Highway Garage. Said project to be undertaken in cooperation with the Littleton High School Vocational Education Building Trades Program - the Town will provide necessary materials and supplies to be utilized by the students in the program, who will design and construct the repairs and building addition. And further, to

authorize the use / transfer of $45,520.00 (Forty Five Thousand Five Hundred Twenty Dollars) from interest earned on bond proceeds from the Bridge St. Bridge Replacement Bond (Industrial Park Road project), which proceeds were transferred to the general fund on December 31, 1998. *(No amount to be funded from property taxes)* **(RECOMMENDED BY THE BOARD OF SELECTMEN)**

ARTICLE 6 PASSED 774 YES TO 313 NO

COMPACTOR SYSTEM FOR OVERSIZED BULKY WASTE

Article 7 To see if the Town will vote to raise and appropriate the sum of $45,311.00 (Forty Five Thousand Three Hundred Eleven Dollars) to purchase an auger-type compactor system for handling oversized bulky waste at the Transfer Station, (which includes the costs of the installation, concrete pad, and electrical wiring), and authorizing the withdrawal of that sum from the Transfer Station Special Revenue Fund. *(No amount to be funded from property taxes)* **(RECOMMENDED BY THE BOARD OF SELECTMEN)**

ARTICLE 7 PASSED 868 YES TO 213 NO

SOLID WASTE DISPOSAL ALTERNATIVES

Article 8 To see if the Town will vote to raise and appropriate the sum of $50,000.00 (Fifty Thousand Dollars) to pay for added transportation and disposal cost for disposal of Littleton's solid waste in the event that the North Country Environmental Services Landfill in Bethlehem, NH is closed before the end of 1999. Any unexpended funds as of December 31, 1999 are to be encumbered for allocation to a Landfill Closure Trust Fund at the next annual Town Meeting. **(RECOMMENDED BY THE BOARD OF SELECTMEN)**

ARTICLE 8 PASSED 695 YES TO 389 NO

FIRE DEPARTMENT ORGANIZATION

Article 9 To see if the town will ratify, in accordance with RSA 154:1, Littleton's traditional form of fire department organization as follows: The fire chief shall be appointed by the town manager. The firefighters shall also be appointed by the town manager, upon recommendation of the fire chief. **(RECOMMENDED BY THE BOARD OF SELECTMEN)**

ARTICLE 9 PASSED 801 YES TO 278 NO

SELECTMEN'S PROPOSAL TO CREATE AN OPERA HOUSE MANAGEMENT COMMISSION

Article 10 To see if the Town will vote to approve the creation of a Littleton Opera House Management Commission, the body of which shall consist of three (3) Commissioners who shall be appointed by, serve at the pleasure of, and operate under the auspices of the Board of Selectmen. Commissioners shall be appointed to serve for a term of three (3) consecutive

years, on a staggered basis so that the initial appointments will be one (1) Commissioner for three (3) years, one (1) Commissioner for two (2) years and one (1) Commissioner for one (1) year; thereafter one (1) Commissioner will be appointed to a three (3) year term annually.

And, further, to see if the Town will vote to raise and appropriate the sum of $5,000.00 (Five Thousand Dollars) for the purpose of offsetting the cost of operation of the Opera House for the coming year.

And further, to direct that the $7,941.00 (Seven Thousand Nine Hundred Forty One Dollars) balance due to the General Fund from the Opera House Special Reserve Fund as of December 31,1998 be written off so that the new Commission may begin operation without responsibility for outstanding obligations of the previous Town Promoter office. **(RECOMMENDED BY THE BOARD OF SELECTMEN)BY AMENDMENT, ARTICLE 23 HAS BEEN INCORPORATED IN THIS ARTICLE)**

ARTICLE 10 747 YES TO 329 NO

LITTLETON REGIONAL HOSPITAL STUDY

Article 11 To see if the Town will vote to raise and appropriate the sum of $10,000.00 (Ten Thousand Dollars) for the purposes of undertaking a study of reuse alternatives for the Littleton Regional Hospital; and to prepare a report to the Selectmen prior to the 2000 Annual Town Meeting. **(RECOMMENDED BY THE BOARD OF SELECTMEN)**

ARTICLE 11 WAS DEFEATED 404 YES TO 676 NO

LIBRARY AUTOMATION

Article 12 To see if the Town will vote to raise and appropriate the sum of $18,679.00 (Eighteen Thousand Six Hundred Seventy Nine Dollars) for the purpose of automating the library's card catalog and circulation system. This amount will cover the purchase of software and retrospective conversion services. This is phase one of a two phase project costing a total of $31,024.00 (Thirty One Thousand Twenty Four Dollars). The remaining $12,345.00 (Twelve Thousand Three Hundred Forty Five Dollars) to cover hardware costs, will be requested in a separate warrant article the following year. **(RECOMMENDED BY THE BOARD OF SELECTMEN)**

ARTICLE 12 PASSED 667 YES TO 408 NO

MOUNT WASHINGTON REGIONAL AIRPORT

Article 13 By petition: To see if the Town will vote to authorize the Board of Selectmen to enter into an Inter-Municipal Agreement for the purpose of operating the Mount Washington Regional Airport in Whitefield; and further, to raise and appropriate $.50 (Fifty Cents) per capita or the sum of $3,006.00 (Three Thousand Six Dollars) to pay Littleton's share of the Operating Budget for the Mount Washington Regional Airport; and to direct the Board of

Selectmen to include, hereafter, an appropriation for the airport in its annual budget. (RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 13 535 YES TO 550 NO

MEALS ON WHEELS

Article 14 By petition: To see if the Town will vote to raise and appropriate the sum of $10,925.00 (Ten Thousand Nine Hundred Twenty Five Dollars) for the support of home delivered meals, senior citizen dining room services, transportation and social services provided by the Littleton Area Senior Center for older residents of the community. (RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 14 968 YES TO 124 NO

REGIONAL HOSPITAL

Article 15 By petition: To see if the Town will vote to raise and appropriate the sum of $15,000.00 (Fifteen Thousand Dollars) to Littleton Regional Hospital for the purpose of helping defray the costs associated with providing free medical services to the citizens of the Town of Littleton. (NOT RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 15 WAS DEFEATED 438 YES TO 647 NO

NORTH COUNTRY HOME HEALTH

Article 16 By petition: To see if the Town will vote to raise and appropriate the sum of $14,515.00 (Fourteen Thousand Five Hundred Fifteen Dollars) for the support of the home health care, supportive care, medical hospice and community health programs and services of North Country Home Health Agency, Inc. for residents of Littleton, NH. (NOT RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 16 PASSED 748 YES TO 343 NO

HOSPICE OF THE LITTLETON AREA

Article 17 By Petition: To see if the Town will vote to raise and appropriate the sum of $3,496.00 (Three Thousand Four Hundred Ninety Six Dollars) (based on 60 cents per capita) to support the social and volunteer services of Hospice of the Littleton Area, a nonprofit organization which offers supportive care to terminally ill patients and their families in the Town of Littleton and surrounding communities. (RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 17 PASSED 892 YES TO 196 NO

LITTLETON AREA SENIOR CENTER

Article 18 By petition: To see if the Town will vote to raise and appropriate the sum of $11,500.00 (Eleven Thousand Five Hundred Dollars) for support of outreach and care management services in the fiscal year 1999 provided through the Littleton Area Senior Center to support the health and independence of older residents of the Town of Littleton.
(NOT RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 18 PASSED 723 YES TO 365 NO

FOURTH OF JULY FIRE WORKS

Article 19 By petition: To see if the Town will vote to raise and appropriate the sum of $5,000.00 (Five Thousand Dollars) to the Littleton Area Chamber of Commerce for the purpose of funding a fireworks display during Independence Day activities. (NOT RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 19 WAS DEFEATED 432 YES TO 650 NO

TRI-COUNTY C.A.P.

Article 20 By petition: To see if the Town of Littleton, NH will vote to raise and appropriate the sum of $4,500.00 (Four Thousand Five Hundred Dollars) for Tri-County Community Action Program, Littleton, to offer energy, rental, housing, and food or other emergency assistance to the low-income, elderly and handicapped residents of Littleton.
(RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 20 PASSED 788 YES TO 292 NO

WHITE MOUNTAIN MENTAL HEALTH

Article 21 By petition: To see if the Town of Littleton will vote to raise and appropriate the sum of $9,506.00 (Nine Thousand Five Hundred Six Dollars) as the Town's contribution to White Mountain Mental Health and Development Services, a non-profit mental health and development service center. (NOT RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 21 WAS DEFEATED 437 YES TO 637 NO

PARKS AND RECREATION COMMISSION

Article 22 To see if the Town will vote to approve the creation of a Recreation Revolving Fund under the provisions of RSA 35-B:2 to restrict the revenues generated for parks and recreation operations to expenditures for activities of the Littleton Parks Commission. Such revenues and expenditures shall be accounted for in a fund to be known as The Parks and Recreation Fund, separate from the general fund. Any surplus in said fund shall not be deemed part of the general fund accumulated surplus and shall be expended upon order of the Parks & Recreation Commission only for purposes allowed under RSA 35-B. And further,

to authorize the transfer of $56,500.00 (Fifty Six Thousand Five Hundred Dollars) of unrestricted funds remaining in the General Fund on December 31, 1998 to this recreation revolving fund, said amount having been derived from previous operational activities of the Parks Commission, including timber harvest at the Eaton and Mt. Eustis properties. (RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 22 PASSED 718 YES TO 364 NO

OPERA HOUSE MANAGEMENT COMMITTEE

Article 23 By amendment, this article was reduced to $00.00. (ZERO Dollars) and incorporated with Article 10 for action. (THIS ARTICLE REQUIRES NO BALLOT VOTE.)

A TRUE COPY, ATTEST:

Judith F White
Littleton, NH Town Clerk

Students from the Hugh J. Gallen Vocational Center work on the addition to the Town Garage in the fall of 1999. This was a result of the passage of Article 6 at Town Meeting

ASSESSING DEPARTMENT

SUMMARY OF VALUATION

CURRENT USE LAND	1,188,145
RESIDENTIAL LAND	50,651,031
COMMERCIAL/INDUSTRIAL LAND	22,576,300
TOTAL TAXABLE LAND	**74,415,476**
RESIDENTIAL BUILDINGS	112,968,000
MANUFACTURED HOUSING	5,608,700
COMMERCIAL/INDUSTRIAL BUILDINGS	55,413,696
TOTAL TAXABLE BUILDINGS	**173,990,396**
PUBLIC UTILITIES-SECTION A	99,626,422
PUBLIC UTILITIES-SECTION B	100,000
VALUATION BEFORE EXEMPTIONS	**348,132,294**
BLIND EXEMPTIONS	*210,000*
ADJUSTED ELDERLY EXEMPTIONS	*1,458,200*
TOTAL EXEMPTIONS OFF VALUE	***1,668,200***
VALUATION ON WHICH MUNICIPAL, COUNTY & LOCAL EDUCATION TAX RATE IS COMPUTED	**346,464,094**
LESS PUBLIC UTILITIES-SECTION A	99,626,422
VALUATION ON WHICH TAX RATE FOR STATE EDUCATION TAX IS COMPUTED	**246,837,672**
VETERANS EXEMPTIONS	38,400
DISABLED VETERANS	3500
TOTAL TAX CREDITS	**41,900**
NON-TAXABLE LAND AND BUILDINGS	*44,505,817*

PROPERTY TAX RATE 1988 – 1999

	In-Town	*County*	*Local School*	*State School*	**Total**
1988	$ 7.32	$ 1.22	$ 16.20		$ 24.74
1989	$ 6.67	$ 1.32	$ 17.35		$ 25.34
1990	$ 6.92	$ 1.32	$ 18.10		$ 26.34
1991	$ 7.17	$ 1.45	$ 19.11		$ 27.73
1992	$ 8.09	$ 1.49	$ 22.16		$ 31.74
1993	$ 8.67	$ 1.57	$ 23.18		$ 33.42
1994	$ 8.55	$ 1.55	$ 23.81		$ 33.91
1995	$ 8.45	$ 1.48	$ 25.16		$ 35.09
1996	$ 5.17	$ 1.18	$ 17.16		$ 23.51
1997	$ 5.52	$ 1.23	$ 17.92		$ 24.67
1998	$ 6.27	$ 1.23	$ 17.14		$ 24.64
1999	**$ 7.45**	**$ 1.17**	**$ 7.42**	**$ 6.51**	**$ 22.55**

ELDERLY EXEMPTION -- OFF ASSESSED VALUATION

AMOUNT	*REQUIRED AGE*	*INCOME LIMITATION*	*ASSET LIMITATION*
15,000	65 TO 74	Not in excess of:	Not in excess of $35,000
20,000	75 TO 79	$13,400 if single;	excluding the value of the
25,000	80 AND UP	$20,400 if married.	residence and up to two acres
			of land.

TAX LIEN FOR THE ELDERLY AND DISABLED

- The assessing officials may annually grant a tax lien for all or part of the taxes due, plus annual interest at 5%.
- Total tax liens on a single property shall not be more than 85% of its assessed value.
- If the property is subject to mortgage, the owner must obtain the mortgage holder's approval of the tax lien.

Who may apply: Any resident property owner may apply for the lien if he/she:

- Is either 65 years of age or eligible under the Federal Social Security Act for the totally and permanently disabled;
- Have owned the homestead for at least 5 years; and
- Are living in the homestead

Applications for these exemptions are available at Town Hall or by calling 444-3996 x16.

LITTLETON CONSERVATION COMMISSION

Littleton Conservation Commission operated with a complete board of returning members and two alternates. Included in our regular business is the continuing review of town wetlands permits. In addition, commission members are serving as representatives to the Littleton Planning Board, the River Walk Committee, the Route 302 Corridor Group (sponsored by the North Country Council), and the Connecticut River Joint Commissions.

The commission continues to oversee three natural areas in town: The Kilburn Dells, Pine Hill, and The Kilburn Crags. All offer hiking trails and picnic areas. A new sign has been installed at the trailhead to The Crags on Route 18. Signs and trails have been maintained at Pine Hill, while the commission is currently addressing a temporary disruption on the hillside. At the Dells three new iron pipe gates have been installed for safety precautions, new tables have been constructed and placed for picnicking, and new double-faced brick fireplaces have been built under the guidance of Mike Jones for his Eagle Scout project.

Perhaps this year's greatest accomplishment is the completion of the Dells Restoration Project. This fall, after draining the Dells Pond, two large holes were dug to increase the vitality of the pond and support a cold water fish population. In addition, concrete piers were poured for a 16 foot square handicapped accessible deck. Our thanks to Dodge Contracting for a job well done. The project was funded in part by grants from New England Power, Walmart, and Trout Unlimited. In addition, the new Marion Craigie Howland Trust Fund was established with a generous contribution of $10,000 to help maintain The Dells annually.

The Littleton Conservation Commission offers two camperships annually for area youth to attend Barry Conservation Camp where they learn conservation practices, as well as outdoor skills. We continue to keep communication lines open with regular articles to The Courier and the Littleton Water and Light newsletter. We welcome input for our continuing job as stewards of Littleton's natural resources.

Submitted by: Priscilla Didio, Secretary for Wendell Lucas, Chairman

The Kilburn Dells Pond Conservation Area managed by the Littleton Conservation Commission.

FIRE DEPARTMENT REPORT

Members of the Littleton Fire Department October 1999

1999 was an exciting year that involved lots of planning to cope with any potential Y2K problems that might occur. Emergency planning has always been a part of our job, the potential Y2K problems were much easier to solve with good emergency management plans in place. The Fire Department conducted a drill in September that involved The Office of Emergency Management, Public Works, the Police Department, the National Guard, Littleton Water & Light, the Senior Center, the Selectmen and the Town Office. The drill helped us to determine our weak points and to correct them before January.

The Fire Fighters were participants in twice monthly department training sessions, medical training, and specialized training at the National Fire Academy and the NH Fire Academy. A house donated to us by VIP auto provided several sessions involving venting, rescue, and suppression.

The condition of our apparatus is very good. The KME engines have met our expectations for performance and reliability. This year we purchased a used four wheel drive utility truck from the Town of Lincoln. The one ton truck replaces a former phone company truck that had been donated by the fire fighters in 1991. A Hale 500 gallon per minute pump has been installed on our tanker, giving it the ability to load itself in rural locations. The ladder truck, a 1980 American LaFrance, 103 foot, rear mounted aerial, passed its annual certification. We expect to use this truck for seven more years.

We now have 2,100 feet of five inch hose in use, and will reach our goal of 2,600 feet this year. The personal protective clothing and breathing apparatus used by our fire fighters is in excellent condition and gives them the protection they need. Both personal protective clothing and breathing apparatus

are on replacement schedules to avoid costly bulk replacement purchases.

The Fire Department is comprised of six full time employees and up to twenty eight part time, or call fire fighters. It is obvious that without the call fire fighters we could not supply the level of service that we do. The call fire fighters make many sacrifices for their community, please let them know you appreciate their efforts.

The cooperation of agencies in the North Country is envied throughout the state. I would like to thank Littleton Public Works, Littleton Police, Littleton Water and Light, NH Department of transportation, NH State Police, Grafton County Sheriff's Office, Ross Ambulance, Office of the State Fire Marshal, and the Office of Emergency Management for their assistance. A special thanks to Whitefield, Monroe, Lisbon, Bethlehem, Franconia, Dalton, and St. Johnsbury Fire Departments for their assistance.

I am tremendously pleased to report that we ended 1999 with no time lost due to accident or injury. I would like to thank the citizen's of Littleton for providing us with the equipment we need to our job safely. Three representatives from Littleton Fire Department participated in memorial services for the six fire fighters killed in Worcester in December. I hope we never have to go to another memorial service, our thoughts and prayers are with the Worcester Fire Department, the seventeen children left fatherless, and the six heroes that died.

Peter Poulsen, Fire Chief

RESCUE/MEDICAL RESPONSE

The Rescue/Medical response of the Fire Dept. was a busy one in 1999. Continuing our response to trauma, unconscious, and unresponsive 9-1-1 calls has broadened the services to the Town of Littleton's citizens and those visiting. Positive feedback by those requiring our assistance has been greatly appreciated.

The typical response to a 9-1-1 medical emergency by the Fire Dept. is an Engine staffed 24 hours a day. The engine is equipped with a medical trauma bag, several different immobilization devices, a defibrillator, and other specialized technical rescue equipment to handle any situation.

Given the small amount of information dispatched to the Fire Dept. from the dispatch center on the nature of the emergency, we need to be prepared to handle any situation.

The Fire Dept. has the ability not only to render medical aid, but also is often requested to a medical scene to gain entry into a locked building where aid is required. Other situations require the Fire Dept. to carry out numerous tasks at the same time requiring all resources carried on the Engine, (i.e.: extrication, fire protection, scene lighting, and medical aid.)

With continued growth of the town the working relationship between the Fire Dept., Ross Ambulance personnel, Littleton Police Dept., and Littleton Regional Hospital has greatly improved the service to the Townspeople and those who visit.

We remind anyone calling 9-1-1 for assistance, to please give as much information as possible to the dispatch personnel.

TRAINING

It would be difficult to report on the last year of the millennium without at least looking back at the past one hundred years. At the turn of the century fire fighting equipment consisted of horse drawn apparatus, hand-operated pumps, leather hose, and buckets. Firefighters wore rubber coats, helmets, and gloves offering little or no protection from the fire's heat and deadly smoke. Fire fighting efforts consisted mainly of preventing the spread of fire to adjacent property. After a century of technological advancements we have motorized apparatus carrying six personnel and a thousand gallons of water, two-way radios, cell phones, pumps capable of moving 1250 gallon per minute, hundreds of feet of synthetic hose, Jaws of Life, fire fighting foam, air monitoring equipment, and 5000 watts of scene lighting. Firefighters are protected by turnout gear consisting of three layers utilizing space-age fabrics and self-contained breathing apparatus to protect their respiratory system. In the near future are laptop computers linked to a geographical information and positioning system, thermal-imaging cameras, and helmets with integrated radio communication and supplied air. But just like the paraphernalia of old, this high tech equipment would be useless without the trained personnel to operate it.

The changing technology and society has also altered the role of the fire fighter. New hazardous materials are being created daily and hauled to and through our community. Advancements in automobile safety restraint systems make vehicle extrication challenging and dangerous. The presence of blood born pathogens is a reality at any call. Terrorist acts are no longer just for foreign countries. The events at Columbine High School could happen in any town. Today firefighters must be prepared to handle the expected and th unexpected.

The Littleton Fire Department is constantl training to keep its personnel current in th latest equipment, techniques and persona safety equipment. Twice monthly dril sessions are held to meet these demands Classroom sessions included medica training, disarming safety restraint systems (air bags), hazardous materials, firefighte safety, and dealing with vehicle fires. Search and rescue, firefighter survival, and ladder training were held at the Chrysler Building on Main Street. Fire suppression and rescue operations under live fire conditions were held at 862 Meadow Street, the future VIP Auto site. The department would like to thank the property owners for the use of these buildings. In addition to the in-house training, three new members completed the 200-hour state certification program. Other members attended classes at the National Fire Academy in Emmitsburg, MD, water rescue technician school in Crotched Mountain, Driver/Operator Certification and Basic Response to Terrorism at the New Hampshire Fire Academy, and numerous seminars sponsored by Littleton Regional Hospital.

Training goals for the year 2000 include department wide training in Response to Terrorism, Driver/Operator Certification, and air monitoring techniques. The department will also be utilizing the training facilities at the New Hampshire Fire Academy where members will continue training in fire suppression, rescue, and survival techniques.

Respectfully submitted,

Harry McGovern, Training Officer

JUVENILE FIRESETTER PROGRAM

The Littleton Fire Department has developed a program known as "The Juvenile Firesetter Program". It is designed to help parents of children who set fires deal with the fire setting issue. We have been working with children with fire setting issues for four years. The program, once completed, has a high success rate. Our staff works hard with other agencies to stay in tune with the child's needs. This includes attending numerous workshops and conferences across New England.

The fire setting behavior can be placed into three basic categories; curious, crisis and delinquent. The curious firesetter is simply that, curious about his or her environment. They want to learn about what goes on around them. They are the youngest of all firesetters and because of that simple fact, fires set by curious children account the highest percentage of deaths of children under the age of five years. We educate these children about fire and fire safety. The crisis firesetter will set a fire because he/she needs to let someone know that something is wrong in their life. The "something" can range from the mild to the extreme. They use fire as a communication tool. We teach them fire safety and how to communicate their feelings of anger and hopelessness. The delinquent firesetter will set their fires within their peer group. The fire is a way for these children to show power and is used to "fit in" within a group of other adolescents. We teach these firesetters about fire safety as well as responsibility and respect for other people's property.

We have found that fire setting is progressive. If left untreated, the curiosity type fire setting will increase as the child grows. For the parents of firesetters please call the fire station and seek our advice. The phone number is 444-2137, and remember "Big Fires, Start Small".

Littleton firefighters participating in a training exercise on Meadow Street in the fall of 1999.

REPORT OF TOWN FOREST FIRE WARDEN AND STAT FOREST RANGER

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing ANY outside burning. Fire permits are required for any open burning unless the ground is completely covered with snow where the burning will be done. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to $2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are eleven Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. During the 1999 season Forest Rangers were busy assisting communities with suppression of difficult and remote multi-day fires. Forest Rangers have also investigated numerous complaints regarding violations of the timber harvest and forest fire laws, and taken enforcement action to ensure compliance. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217.

There are 2400 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. The 1999 fire season was a challenging but safe year for wildland firefighters in New Hampshire. The severe drought conditions throughout the spring and summer months combined with residual effects of 1998 Ice Storm, resulted in a dramatic increase in wildland fires. In addition to burning in excess of 452 acres, 35 structures were also impacted by wildland fires. Wildland fires in the urban interface is a serious concern for t landowners and firefighters. Homeowr can help protect their structures maintaining adequate green space arou them and making sure that houses properly identified with street numbers.

The State of New Hampshire operates 15 f towers, 2 mobile patrols and 3 contra aircraft patrols. This early detection ar reports from citizens aid in the quic response from local fire departments. This a critical factor in controlling the size c wildland fires and keeping the loss o property and suppression consists as low a possible.

Please contact your local fire department before doing ANY outside burning. *REMEMBER ONLY YOU CAN PREVENT FOREST FIRES!!*

TOTALS BY COUNTY	*Number*	*Acres*
Hillsborough	271	50
Rockingham	218	111
Merrimack	213	115
Belnap	139	66
Cheshire	131	28
Strafford	98	26
Carroll	81	17
Grafton	70	18
Sullivan	62	17
Coos	18	3.25

CAUSES OF FIRE REPORTED	
Debris Burning	352
Misc.	279
Smoking	188
Children	176
Campfire	161
Arson/ Suspicious	54
Lightning	42
Equipment Use	43
Railroad	6

	Total Fires	*Total Acres*
1999	1301	452.28
1998	798	442.86

UNH COOPERATIVE EXTENSION - GRAFTON COUNTY

UNH Cooperative Extension is a unique partnership among the Federal, State and County Governments who provide the funding and support for this educational outreach component of the University of New Hampshire. With an Extension Office in each New Hampshire county and campus-based subject matter specialists we serve the entire state.

Our education programs are designed to respond to the local needs of county residents through the direction and support of a volunteer advisory council. Our current programs focus on: Diary and Pasture Management; Agriculture Profitability and Nutrient Management; Forest & Wildlife Habitat Management and Stewardship; Nutrition, Food Safety, Parenting and Family Financial Management; Positive Youth Development; Water Quality Education; Family Lifeskills Program (LEAP/LIFT) and After-School Programs

The Extension Staff of seven works out of North Haverhill but we travel to all areas of the county. Three other grant-funded staff members provide programs through satellite offices in Plymouth, Littleton and Lebanon. Information and education are presented through phone calls, farm/office/home/agency visits, the media, workshops and educational series. Volunteers help expand our efforts through the Master Gardeners Program, 4H Clubs, and the Coverts Project. Our work is supported by an office staff of three.

Here are some ways that local residents benefited from the work of Cooperative Extension. Residents receive a bi-monthly newsletter highlighting upcoming events as well and looking at some of the research that affects individuals, families and communities. Parents receive our aged--paced newsletters, Cradle Crier and Toddler Tales, that chronicle the early years of a child's life. Research on soils and nitrates has reduced the amount of fertilizers being applied to local farmlands, thereby reducing the chance of runoff into local streams, rivers or water supplies. Forest management plans help local landowners and those employed in the forest industry preserve the beauty of our local woodlands that draw thousands of tourists to our area. Youth across the county work with adult volunteers learning important life skills through our 4H program. An after-school project in North Haverhill is being evaluated by UNH professors. The information from this project will help to improve other local after-school programs. Water Quality events around the county allow residents an opportunity to learn how they can help keep their water clean and how agencies across the state are working toward that goal. Families with limited resources have access to nutrition and financial education to help them stretch their food dollars, thereby providing a more balanced diet for our young children. Cooperative Extension staff serve as resources to residents and agencies throughout the county. Homeowners concerned about their plants, trees and grounds get quick identification and control guidelines. Communities interested in improved decision making receive support from Cooperative Extension. Agriculture businesses receive help with business plans, marketing, computer usage and diversification.

Here in Grafton County the office is located on Route 10 in North Haverhill in the Grafton County Courthouse. We are open from 8 AM until 4 PM Monday through Friday.
You can reach us: by phone -(603)787-6944; fax-(603)787-2009; email grafton@unhce.unh.edu, at our office in North Haverhill; or through our UNHCE Web site http://ceinfo.unh.edu.

We believe that our job is to provide residents of your community and Grafton County with the education and information they need to make informed decisions to strengthen youth, families and communities, sustain natural resources and improve the economy.
Respectfully submitted: Deborah B. Maes, Extension Educator and County Office Administrator

LIBRARY TRUSTEES REPORT

Much of the activity at the library this year centered around renovations and improvements to the building and the grounds. The library building is in need of freshening-up and repairs both inside and out. Support from the Town of Littleton and generous donations of time and funds from individuals enabled us to make progress in this area. Antiquated telephones were replaced by a new telephone system with an intercom, enabling communication between staff working on different floors. The electrical wiring was upgraded and internal connections for a computer network were put in place as the first step in the process of automating the library.

An unpleasant basement room was transformed into an attractive program room with funds bequeathed to the library by Patricia McLure. This spring the library held a dedication for the Patricia McLure Program Room. Prior to the renovation of this room, the library had no designated program room and any programs held at the library resulted in a disruption of other library services. For that reason, the library generally offered only evening programs, but the library is now able to expand programming to the day time.

The Reading Room was renovated with funds raised by the library's first annual summer Gala. The painted woodwork was restored to its natural oak and the ceiling, bookcases, and walls were painted. The Reference Room was renovated in the same manner as the Reading Room with funds donated by a local couple. Both of these rooms are beautiful.

The interior decoration of these rooms was planned and coordinated by Doreen Miner. She and her husband Dr. William Miner are responsible for the seasonal decorations which grace the mantle piece and bookcases in the Reading and Reference Rooms, and they refinished the doors in the front of the library.

Two new air conditioners and three ceiling fans were installed in the Children's Room with funds received from a grant awarded by the Saul O. Sidore Memorial Foundation. With the unusually hot weather we experienced this summer, the Summer Reading Program participants were very grateful for this addition to the Children's Room.

The former Director's Office next to the circulation desk has been designated the New Hampshire History and Genealogy Room. This room is in the process of being renovated with funds donated from the Norman Kinne Memorial Fund. This room contains the library's collection of books and periodicals on New Hampshire, and local newspapers on microfilm. This year the library replaced its microfilm reader-printer which could no longer make copies, with a used newer model. This newer machine was purchased with funds raised by library book sales, private donations and funds from the Norman Kinne Fund.

As library users have noticed, we have been moving things around to make better use of the space that we have. Shelves were installed in a small room off the Children's Room so that we could make back issues of magazines available to the public. A much-needed storage room was constructed in an unused hallway in the basement. In January renovations will continue in the basement with funds donated by Maynard and Dorothy Sundman.

This year we were able to have all of the library's white mountain paintings hung for public viewing. Peter McCabe donated the materials and the workers to put up additional picture rails, and hang the paintings. Library Trustees have been replacing the old wiring and fixtures on the paintings.

The library grounds received a sprucing-up by the library trustees who spent a Saturday trimming overgrown trees and shrubs and hauling away debris. Members of the Garden Club, Mavis Clough, and Peter Overbauch tended the flowers we all enjoy. The Garden Club also kept the inside of the library supplied with fresh flowers all summer. Spot lights were added to the front of the building and the speakers for the classical music were moved from Porfido's Market to the front of the library.

The library offered a number of programs this year. At the beginning of the year, the Polar Pals Program paired beginner readers with older student volunteers. Black History month was celebrated with a performance of "Follow the Drinking Gourd" by singer and storyteller Daniel Partner. National Library Week programs included a class on the Internet and e-mail for seniors, a slide show "Canadian Arctic Canoe Trip" by Jan Edick, and book talks for children on the Great Stone Face Books. Turn Off the TV Week activities, co-sponsored by the Village Book Store included crochet lessons, shadow puppetry, a performance by storyteller Peter Burns, a sing-along with Taysia and Paul Serino, and a family open mike poetry reading. The Littleton Garden Club sponsored a potting session for young gardeners in time for mother's day. Earth Day was celebrated with a lecture on Composting by Marghie Seymour. The library sponsored a home -school project fair. The library hosted health programs sponsored by Libraries Online: Outreach North on Acupuncture by Christine Bemish, Complementary Holistic Health Care Techniques by Carol Anne Gillis, Seasonal Affective Disorder by Dennis Casey, and Finding Health Information on the Internet by Linda Ford.

The Summer Reading Program theme this year was "Once Upon A Summer Reading". A performance by singer and storyteller Tim Van Egmond was co-sponsored by the New Hampshire State Library's "Kids, Books, and the Arts" project. Other summer children's activities included a Candy Castle Contest, a Fourth of July Parade, and an Urban Legend Reading and Writing program for middle school and teen readers.

The library held its second Annual Summer Gala in June, and its annual Book Sale in September. Both of these events were well attended. The library hosted Christmas programs for children sponsored by the Chamber of Commerce which included a magic show, a puppet show, and three craft workshops.

It takes the efforts of many dedicated people to successfully run a library and the Littleton Public Library is fortunate to have the support of some very wonderful people. The library staff and trustees would like to express their appreciation to the following volunteers: Denise Brintle, Selena Cate, Truman and Marlene Champagne, Tom Cuddihy, Bea D'Etcheverry, Christopher Drapeau, Stephanie Eaton, Caroline Gale, Eschol Goodell, Pat Jansen, Ashley Merrill, The Mighty Men of P & S Leasing, Dr. and Mrs. William Miner, Zach Pauloo, Niki Richey, Charlotte Tewksbury, Eamon Thrall, Dan Unangst, Lily Weinberg, and Robert Young. We would also like to thank the

members of the Gala Committee: Nina Charlton, Joan Bratz, Mildred Chamberlain, Muffy Copenhaver, Doreen Miner, Anna Parker, Susan Presby, and Michelle Stinehour.

The library could not function without the assistance and cooperation of the other town departments. The members of the Fire Department, Police Department, Public Works Department, and the Transfer Station have all been exceptionally helpful.

I would like to thank the dedicated library staff, Steffaney Highland, Gwen Howe, Ellen Morrow, and Dee Rupert for their strong commitment to public service.

The staff and I thank the library trustees for their support and assistance in 1999.

Jeanne Dickerman
Librarian

STATISTICS

Books in Collection as of 1/1/99	43,587
Books Added	1,659
Books Discarded	1,558
Total Books	**43,688**
Adult Circulation	41,953
Juvenile Circulation	24,034
Total Circulation	**65,987**
Littleton Borrowers	2,205
Non-resident Borrowers	341

DONATIONS HAVE BEEN GIVEN IN MEMORY OF THE FOLLOWING:

Allard/Vigneault Families
Marion Allen
Rayvona Allen
Margery Allison
James Alt
Margaret Beere
Cecil Blanchard
James & Faye Bogle
Carl Boudreau
Steve, Madeline, Henry Carbonneau
Charles Claypool
Leila Hadlock
David Harris
John Hayden
Nora Hesseltine
Mildred Hodgdon
Alice Hyde
Olof Johnson
Lorene Kelly
Norman Kinne
Barney Knapp
Pauline Colpitts Koehnen &
Errold Nelson
Holmes Parker
Madeleine Philbrook
Elizabeth Pike
Joni Pinckney
Mildred Poore
Shirley Recks
Edna Richard
Joseph & Anita Roy
Josephine Sawyer
Elizabeth Shattuck

Margaret Bedell Colby
Mark Cullen
Gladys Daine
Michael Dexter
Beatrice Doane
Thelma 'Tommy' Downing
Frank Dudley
Dorothy Ellingwood
Irene Fournier
Yvonne Gardner
Douglas Garfield
Frederick Girouard
Bernie Koehnen
Henry LaBarre
Elizabeth Lanchester
Marie Lehane
Ian MacDonald
Norma MacIver
Roderick MacKenzie
Pauline Maloy
Linda McGoldrick
Patricia McLure
Bea Miles
Mary Monahan
Franklin I. Smith
William Smith
John Spencer
Doris Stearns
Belle Sylvester
Ellen Teague
Marjory Tilton
Dorothy Titus
Nancy Vaughan
Claudia Waite
Fire Chief Fred Whitcomb
Charles Whiton

ORGANIZATIONS THAT HAVE GIVEN BOOKS:

Fraternal Order of Eagles Auxiliary
Friday Club
North Country League of Women Voters
Norumbega Trail Riders
Sunshine Club
United Methodist of Littleton

BOOKS PURCHASED HONORING THE FOLLOWING:

Avriana
Wayne & Jean Miller
Cassie & Kadie Merrill

ADOPT-A-BOOK MEMBERS

Dr. & Mrs. William Miner
Holly Soule
Josh Tremblay
Mary Tremblay

BIRTHDAY CELEBRATION BOOKS WERE GIVEN FOR THE FOLLOWING CHILDREN:

Sacha Cavezzali
Katie Boivin
Chloe Pilgrim
Joseph Kratman
Kyle Lyndes
Eric Pilgrim
Ari Zanger
Sarah Stinehour
Nick Richey
Alexandra Mills
Tom Boivin
Sean Stinehour
Stefan Cavezzali
Annie Zanger
Kaio Scott

CHRISTMAS WISH TREE DONORS:

A grateful parent
Nancy Cuddihy
Sarah & Sean Stinehour
Ralph Anderson & Anne Martin
Kristin Reinhold
Janet Loefstedt
Christine Lanchester
Terri Jo Dexter
Christmas Elf
Edie Merrill
Santa's Helper
Eli & Nina Webb
Niki & Charles Richey
Wilma & Rusty Bulis

Respectfully submitted,
Waldemar Poulsen, Chair

THE LITTLETON OPERA HOUSE

During the first year under an Opera House Commission and Manager the use of the Opera House was steadily increasing .

The following groups have used the Opera House this year:

- *Littleton Planning Board and the ZBA held their meeting in the Opera House.*
- *The Littleton Square Dance Club held their Workshops and Dances in the Hall.*
- *The Silhouette Community Players presented Evita*
- *The Faith Bible Church conducted the Community Thanksgiving Service as well as the National Day of Prayer.*
- *The Wicked Smart Horn Band and the Wall held dances.*
- *Heather's School of Contemporary Dance held a recital.*
- *The Chamber of Commerce Held their Santa Party and Crescendos Concert.*
- *Littleton Main Street holds their board meetings here. They also introduced the sculptures that Emile Birch has proposed for downtown.*
- *Littleton Youth Hockey presented the Berlin Jazz Band*
- *VFW Auxiliary Held a Free Concert*
- *North Country Council and the Office of State Planning conducted their Law Lecture Series.*
- *The Department of Justice conducted training for Trustees.*
- *The Arts Alliance held their annual meeting and potluck supper.*
- *The North Country Council of the Arts conducted eight different children's plays.*
- *Lori Jo Gardner introduced her Album in an Opera House Concert.*
- *The National Federation of the Blind, New Hampshire chapter held a magic show.*
- *We saw Championship Wrestling in the Opera House this last year*
- *NH DES used the hall to present a workshop.*
- *The River Bend Commission*
- *Presidential candidates held press conferences and town meetings here*

There were some improvements to the Opera House. This year, the Town had the floor refinished. The Commissioners purchased chair racks and a floor covering, We were able to get a picture of the Town building tower donated, and found a proclamation by Governor Gregg that had been written for the Centennial of the Opera House. These were mounted and put up on the wall in the Opera House. We are always looking for donations of items of historical interest that are donated for the Opera House.

Any individual, group, or agency may use the Opera House on a First Come First Serve Basis. We look forward to increased utilization, and continued improvement of the Opera House during the next year

For the Commission:
Charlie Ryan
Manager
Littleton Opera House

PARKS COMMISSION REPORT

Anyone who visited the park fields hopefully noticed something different this summer. Green grass was everywhere and plenty of it. Due to the outstanding efforts of Mike Spaulding and his helper Travis Caswell the park looked better than it has for many years. It was Mike's dedication to the job that allowed the fields to look as they did. With the aid of a new fertilizer program and the ability to water all the park's fields in town the color returned to the grass and it was healthier than ever. The fields still saw as much use as in other years but were able to withstand the traffic better. New bleachers are in place at the Norton Field. Plans to construct the concession building are on for next spring. New playground equipment will be installed at the Washington St. site next summer. This resulted from a deal worked out with Bell Atlantic.

The summer program saw a large increase in participation this summer. Many thanks go to Judy Corneilius, Kelley Bedor, Kate Fillion, and the rest of the staff for their efforts this summer. Swimming lessons saw a nice increase over last year, as did the day camp.

Old age finally caught up with two of the stately pines at Remick Park this fall. For safety reasons it became necessary to remove them. They will be replaced with new trees next year.

With the building of the Beacon street bridge in the works we lost one of the youth baseball fields. Hitchiner Field will be remembered by baseball players of several ages. Many thanks to Hitchiner Manufacturing for all the years they let us use their field. We moved our Pony League baseball league to the Home Health Field on the Old Franconia Road. Many thanks to Mary Ruppert and the directors of the agency for their cooperation and generosity. Thanks go out to Carol Finnegan and Lakeway Elementary School for allowing the T ball league to use the school field.

We used funds from the revolving revenue account to pay for 2400 yds of topsoil purchased form the Wal-Mart project. We split the cost with Friends of Remick Park. It was a deal we couldn't pass up. The $7000 it cost was a real bargain. The plumbing needed to water Apthorp Common was purchased for $900, and the tree removal and cleanup, $850, also came from the account.

As always we need to thank the other departments in town that make our job easier; Larry Jackson and the Public Works Dept, the Fire Dept, and Ed Betz and Water and Light Dept.. Also special thanks, again, to Clint Clough for use of his tractor for the zamboni machine.

We want to remind everyone that the fields are available for several uses during the season. Even though they get used for all the sports teams they are town fields and are available for non-athletic use as well. Feel free to come to our public meetings at the Fire Station on the first Thursday of every month to schedule the park for your function. We host the fourth of July festivities every year and look forward to a Memorial Day celebration being planned for next year.

Respectfully,
The Littleton Park Commissioners
Jon Wood
Todd McKee
Dave Rapp

PLANNING AND ECONOMIC DEVELOPMENT REPORT

The office of Planning and Economic Development continued to be busy throughout the year as Littleton's economy thrived. Building permits and cases before the Zoning Board of Adjustment remained constant with last year's level of activity, while the Planning Board approved the creation of significantly more net new lots this year.

Major new projects before the Town this year included Shaws, VIP Auto, Staples, Woodworkers Warehouse and Passumpsic Bank. Commercial interest in the Meadow Street area remains high, with new inquiries arriving seemingly on a monthly basis. In addition to these large projects, a number of home and business alteration and addition projects were undertaken over the course of 1999.

The process of obtaining a building permit for most projects remains expedited, so that most permits are issued within a week or less of filing. The office coordinates review with the Public Works Department, Fire Department and the Littleton Water and Light Department to ensure all necessary driveway, sewer connection, E911 addressing and water connections can happen in a coordinated and convenient manner for the applicant. This year, we have offered the option of pre-development meetings with all necessary Town departments so that developers of large scale projects have the benefit of obtaining input from key town departments early in their planning process and without the inconvenience of multiple meetings throughout the Town.

Over the past year, a number of efforts improved record keeping and application processing in the Town offices. Planning

PLANNING BOARD	
Meetings	18
Subdivisions	8
Excavation permits	0
Net new lots approved	20
Lot line adjustments	10
Second site subdivisions	3
Waiver – use	1

BUILDING PERMITS	
Total permits granted	153
Building permits	*127*
New homes	18
Mobile homes	8
Additions/alterations	84
Comm development	8
Comm additions	6
Multifamily	3
Site work permits	*2*
Zoning clearance permits	*24*

ZONING BOARD OF ADJUSTMENT	
Cases	39
Special Exceptions	*12*
Approved	11
Withdrawn	0
Denied	0
Grandfathered use	1
Variances	*20*
Approved	18
Withdrawn	2
Denied	*0*
Appeal of Administrative Decision	*2*
Modification of Previous Approval	2
Equitable Waiver of Dimensional Requirements	1

Assistant Carol Cullen has begun to computerize and organize the large volume of paper records that have accumulated over the years. With this information, we have been able to respond to questions in a more responsive, accurate and timely manner. At the same time, we have overhauled the permits used for a variety of applications in an effort to obtain all necessary information in a more user-friendly manner. *If you have*

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TOWN CLERK

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2000 PROPOSED BUDGET	Insert Page 18
2000 TOWN WARRANT	*Included separately*

TOWN CLERK'S ANNUAL REPORT

This past year has brought with it many new laws that directly affect you, the residents. Some of them are difficult to enforce and I sympathize even as I do enforce them, because we do not always see the need for so many changes. Most of the changes refer to Registrations and Vital Records and are geared to protect you.

In January the State of New Hampshire starting issuing new passenger and initial passenger plates. This process will continue for some time until all types of plates have been renewed. The State has had many complaints regarding the light silhouette of the Old Man of The Mountains and is addressing that problem.

In July I attended my first year of a three year course toward certification sponsored by the New Hampshire Tax Collector's/City and Town Clerk's Association. The classes were held at the University of New Hampshire in Durham. Not only were the courses informative, but it was helpful to meet other Town Clerks and talk with them about changes being made and how to make things work better.

In September, at a Board of Selectmen's meeting, a presentation was made to the Board by two members of the NHTC/CTC Association. The presentation was a check in the amount of $495.00, which was the amount of money that the Town of Littleton paid for my courses to UNH for 1999. The money came from the Anne Ingemundsen Scholarship Fund. A scholarship is won each year by one individual that gained knowledge from attending these classes and this year I was the lucky winner. I also was presented with a gift of a Cross pen and pencil set.

I attended the NH City/Town Clerk's Convention at the Grand Summit at Attitash in October. The convention brings the clerks up to date on the latest legislative changes coming from the State of New Hampshire and gives the clerks a chance to discuss problems and questions they might have.

I was honored to have been asked to be on the UCC Commission Committee for the State of New Hampshire working directly with the Assistant Secretary of State and I was also asked to be on the NHTC/CTC Certification Board. I have accepted both positions and feel it is invaluable to know what is coming up for changes as they are happening. I also have a standing invitation to attend the monthly meeting in Concord of the NHCTC Executive Board.

REGISTRATIONS	$ 720,441.00
DECALS	2,772.50
MARRIAGES	2,475.00
VITALS	12,497.00
UCC FILINGS	4,354.00
MISC	870.75
DOGS	10.815.00
ELECTION FILING	7.00
TOTAL	**$ 754,232.25**

In closing , I would like to again publicly thank Rolande Fortin and Faye White for the many hours they have volunteered during 1999.

Respectfully submitted,
Judith F. White
Littleton Town Clerk

RESIDENT DEATH REPORT

01/01/1999 - 12/31/1999 -- LITTLETON DISTRICT COURT

Decedent's Name	Date of Death	Place of Death	Father's Name	Mother's Maiden Name
LUCAS, DONALD W.	01/04/1999	LITTLETON, NH	LUCAS, CARROLL	HARTIGAN, GERTRUDE
BUFFINGTON, WINSTON E.	01/21/1999	LITTLETON, NH	BUFFINGTON, HAROLD	MACLEAN, LILLIAN
CADY, EUNICE G.	01/25/1999	LITTLETON, NH	HARRIGAN, EDWARD	QUIMBY, GERTRUDE
CURRIE, STEPHEN D.	02/02/1999	LITTLETON, NH	CURRIE, FRED	ANDERSON, ESTHER
MACKAY-LAFLAM, DORIS B.	02/06/1999	LITTLETON, NH	MACKAY, ALBERT	NASON, DELIA
GRANGER, MILDRED M.	02/10/1999	LITTLETON, NH	DESLANDES, JOSEPH	BROWN, GRACE
LESSARD, RITA	03/03/1999	LITTLETON, NH	LESSARD, HENRY	FECTEAU, ANNE
CRANE, PHOEBE R.	03/30/1999	LITTLETON, NH	HESSELTINE, CYRUS	ANDERSON, HATTIE
BRASSARD, JOAN	03/30/1999	LITTLETON, NH	COCKER, ARTHUR	GASKELL, LYDIA
BIJOLLE, CINDY R.	04/08/1999	LITTLETON, NH	OLDEN, RALPH	STUART, THELMA
CREPEAU, LIONEL T.	04/22/1999	LITTLETON, NH	CREPEAU, JOSEPH	BOISSONNAULT, MARY
BLANCHARD, CECIL C.	06/02/1999	LITTLETON, NH	CARTER, RALPH	WELCH, HARRIET
WIGGETT, DORIS E.	06/03/1999	LITTLETON, NH	STINCHFIELD, ARTHUR	BRUNELL, ANNA
COLLINS, HOWARD J.	06/21/1999	LITTLETON, NH	COLLINS, HOWARD	COMBS, EDNA
GINGRAS, JEANNETTE	06/25/1999	LITTLETON, NH	GINGRAS, HONORE	ROUSSEAU, EVA
MANSEAU, GEORGE C.	07/05/1999	LITTLETON, NH	MANSEAU, HORACE	GOODENOUGH, REBECCA
CYRS, MICHAEL D.	07/16/1999	LITTLETON, NH	MERCER, HOWARD	CYRS, PATRICIA
SOURGIADAKIS, MIHAIL E.	07/18/1999	LITTLETON, NH	SOURGIADAKIS, EMMANOUIL	UNKNOWN,
ELLINGWOOD, DOROTHY	07/23/1999	LITTLETON, NH	SMITH, FRED	MATHES, MARY
BLAKLEY, BARBARA M.	08/10/1999	LITTLETON, NH	MORRILL, BERNARD	HUMPHREY, MAUDE
HALEY, RITA H.	08/30/1999	LITTLETON, NH	BLODGETT, ARTHUR	MERRILL, BLANCHE
HANSSMANN, HOWARD W.	09/05/1999	LANCASTER, NH	HANSSMANN, JOHN	SCHMIDTS, EMILY
LUCAS, ROBERT E.	09/20/1999	LITTLETON, NH	LUCAS, EDVEDIS	CORLISS, MYRA
BISSON, SIMONE I.	09/24/1999	LITTLETON, NH	BISSON, MAURICE	POULIN, MAIRE-ANNE
WALKER, DOLORES E.	09/27/1999	LITTLETON, NH	HEATH, BENJAMIN	VEIGUE, ANNIE
BEAULIEU, HORTENSE	09/30/1999	LITTLETON, NH	BEAULIEU, ERNEST	COUTURE, YMONNE
SWEET, LLEWELLYN R.	10/10/1999	LITTLETON, NH	SWEET, HAROLD	DUFFY, MABLE
MACKAY, DONNA	10/16/1999	LITTLETON, NH	HALEY, HOWARD	BLODGETT, RITA

RESIDENT DEATH REPORT
01/01/1999 - 12/31/1999 -- LITTLETON DISTRICT COURT

Decedent's Name	Date of Death	Place of Death	Father's Name	Mother's Maiden Name
BAINES, MADELINE C.	10/23/1999	LITTLETON, NH	COREY, LOUIS	FERRIS, CATHERINE
SAUVAGEAU, DULCENIA I.	10/30/1999	LITTLETON, NH	RICHARDS, ALLYN	RAFFERTY, BERTHA
BROWN, BRUCE J.	*11/10/1999*	*LITTLETON, NH*	*BROWN, LEROY,*	*ASSELIN, ALINE*
ALLISON, MARGERY D.	*11/15/1999*	*WHITEFIELD, NH*	*HOOPER, PERCY*	*CHANDLER, CAROLYN*
FULLINGTON, JOHN E.	*11/22/1999*	*LEBANON, NH*	*FULLINGTON, HENRY*	*DIETZ, MAUDE*
VAUGHAN, NANCY F.	*11/24/1999*	*LEBANON, NH*	*FITZGERALD, JOSEPH*	*BRODRICK, MARY*
MACDONALD, IAN B.	*11/25/1999*	*LITTLETON, NH*	*MACDONALD, BURNS*	*MADDOX, DORIS*
TUTTLE, LUCILLE	*11/29/1999*	*LITTLETON, NH*	*MOODY, WILLARD*	*PREVOST, LILLIAN*
TITUS, DOROTHY A.	*12/03/1999*	*LEBANON, NH*	*YANDOW, ERNEST*	*STONE, PRISCILLA*
LEHANE, MARIE O.	*12/06/1999*	*LITTLETON, NH*	*O'SULLIVAN, JEROME*	*BUOB, HELENA*
OWEN, HELEN E.	*12/07/1999*	*LITTLETON, NH*	*HOWELL, ELMER*	*BANTA, HELEN*
DAVIDSON, SYLVIA E.	*12/15/1999*	*LITTLETON, NH*	*HAMILTON, CHARLES*	*HALEY, EDITH*

I hereby certify that the above is correct according to the best of my knowledge and belief.

Judith F. White
Littleton NH Town Clerk

RESIDENT MARRIAGE REPORT

01/01/1999 - 12/31/1999 -- LITTLETON

Groom's Name	Groom's Residence	Bride's Name	Bride's Residence	Town of Issuance	Place of Marriage	Date of Marriage
EGAN, MICHAEL	MONROE, NH	BROWN, AUDREY	LITTLETON, NH	LITTLETON	FRANCONIA	01/02/1999
STONE, DUANE A.	LITTLETON, NH	BOARDMAN, ALICE M.	LITTLETON, NH	LITTLETON	LITTLETON	01/22/1999
DILONE, JUAN A.	LITTLETON, NH	FONTANEZ, MAGDALENA	LITTLETON, NH	LITTLETON	LITTLETON	02/25/1999
DAVIS, DAVID A.	LITTLETON, NH	JACKSON, CHRISTINA M.	LITTLETON, NH	LITTLETON	LITTLETON	02/28/1999
BURGESS, HOWARD O.	LITTLETON, NH	THIBODEAU, JOYCE H.	LITTLETON, NH	LITTLETON	BARTLETT	04/18/1999
JACKMAN, RICHARD	BETHLEHEM, NH	MINSHULL, LAURA M.	LITTLETON, NH	LITTLETON	LITTLETON	04/19/1999
CARR, PATRICK R.	LITTLETON, NH	MURRAY, CAROLINE A.	LITTLETON, NH	LITTLETON	LANCASTER	04/24/1999
MCCAFFREY, JOSEPH	LITTLETON, NH	CHAMBERLAIN, HEIDI J.	LITTLETON, NH	LITTLETON	BETHLEHEM	05/15/1999
MAYO, FREDERICK G.	LITTLETON, NH	DEMING, KATHY L.	LITTLETON, NH	LITTLETON	LITTLETON	05/15/1999
BOUFFARD, LEONIDE	LITTLETON, NH	GARY, PENNY L.	CARIBOU, ME	LITTLETON	LANCASTER	05/29/1999
ANTONUCCI, NICKOLAS	LITTLETON, NH	ALDRICH, TAMMIE R.	LITTLETON, NH	LITTLETON	LITTLETON	06/04/1999
BARTLETT, DONALD	LITTLETON, NH	GOSS, CHERYL A.	LITTLETON, NH	LITTLETON	LITTLETON	06/11/1999
KLINE, RICHARD B.	LITTLETON, NH	GREENE, JOYCE M.	LITTLETON, NH	LITTLETON	LITTLETON	06/18/1999
CLOUGH, WAYNE V.	LITTLETON, NH	HOPP. ROBYN A.	LITTLETON, NH	LITTLETON	LITTLETON	06/19/1999
DEVLIN, JOHN R.	LITTLETON, NH	FERLAND, TIFFANY L.	LITTLETON, NH	LITTLETON	LITTLETON	06/19/1999
COOTE, TIMOTHY G.	LITTLETON, NH	HUNT, LISA L.	LITTLETON, NH	LITTLETON	LITTLETON	06/26/1999
ZUK, CHARLES F.	LITTLETON, NH	EBINGER, KATHRYN M.	LITTLETON, NH	LITTLETON	LITTLETON	06/26/1999
ROY, PHILIP R.	LITTLETON, NH	STOCKS, HEATHER F.	LITTLETON, NH	LITTLETON	BETHLEHEM	07/03/1999
GLANVILLE, CHARLES	CONCORD, NH	WIGGETT, HOLLY M.	LITTLETON, NH	CONCORD	CONCORD	07/08/1999
ANG. BERNARD W.	NASHUA, NH	STARRING, KATHERINE R.	LITTLETON, NH	LITTLETON	LITTLETON	07/10/1999
RAY, STEPHEN I.	LITTLETON, NH	DONOVAN, KIMBERLY	LITTLETON, NH	LITTLETON	SUGAR HILL	07/10/1999
COULSTRING, EDWARD	LITTLETON, NH	KELLY, MONA A.	LITTLETON, NH	LITTLETON	BATH	07/24/1999
ATKINS, NOLAN T.	LITTLETON, NH	COLASANTI, BRIDGET M.	LITTLETON, NH	LITTLETON	LITTLETON	08/06/1999
JONES, ADAM D.	SANDWIC.., MA	COVEY, KATHERINE A.	LITTLETON, NH	PORTSMOUTH	PORTSMOUTH	08/07/1999
PEASE, WILLIAM A.	LITTLETON, NH	HALL, DIANE A.	EXETER, NH	EXETER	KENSINGTON	08/14/1999
BEDOR, STEVEN A.	LITTLETON, NH	LYNDES, CATHLEEN A.	LITTLETON, NH	LITTLETON	LITTLETON	08/14/1999
TUITE, MICHAEL A.	LITTLETON, NH	AVERY, TINA M.	LITTLETON, NH	LITTLETON	LITTLETON	08/21/1999
DEGREE, MICHAEL R.	FORT DRUM, NY	BELANGER, SUSAN M.	LITTLETON, NH	LITTLETON	LITTLETON	08/21/1999

RESIDENT MARRIAGE REPORT

01/01/1999 - 12/31/1999 -- LITTLETON

Groom's Name	Groom's Residence	Bride's Name	Bride's Residence	Town of Issuance	Place of Marriage	Date of Marriage
THOMPSON, RICHARD	LITTLETON, NH	HUDSON, LISA M.	LITTLETON, NH	LITTLETON	HAVERHILL	09/04/1999
MCKINNON, JAMES T.	PLAINFIELD, NH	MILLIGAN, WENDY S.	LITTLETON, NH	PLAINFIELD	PLAINFIELD	09/10/1999
TETRAULT, ERNEST R.	LITTLETON, NH	FOURNIER, JULIE A.	LITTLETON, NH	LITTLETON	LITTLETON	09/18/1999
ARDOLINO, ANTHONY	LITTLETON, NH	TRITES, NICOLE T.	LITTLETON, NH	LITTLETON	LISBON	09/25/1999
AUSTIN, DAVID B.	LITTLETON, NH	BURKE, TINA M.	LITTLETON, NH	BETHLEHEM	LITTLETON	10/23/1999
TUITE, JOHN R.	LITTLETON, NH	GOULD, MARSHA J.	GROTON, VT	LITTLETON	SUGAR HILL	11/06/1999
COFFIN, TODD L.	LITTLETON, NH	ROYER, KATINA M.	LITTLETON, NH	LITTLETON	BETHLEHEM	11/19/1999

I hereby certify that the above is correct according to the best of my knowledge and belief

Judith F. White
Littleton NH Town Clerk

RESIDENT BIRTH REPORT
01/01/1999 - 12/31/1999 -- LITTLETON

Child's Name	Date of Birth	Place of Birth	Father's Name	Mother's Name
LAPETE, CLAUDE FLAVYS	01/15/1999	LITTLETON, NH	LAPETE, CLAUDE	LAPETE, CYNTHIA
MARSH, EVAN LUKE	01/24/1999	LITTLETON, NH	MARSH, JEFFREY	MARSH, NICOLE
OAKES, THOMAS JOHN	02/08/1999	LITTLETON, NH	OAKES, JOHN	OAKES, JULIE
CULLEN, ABIGAIL DAWN	02/09/1999	LITTLETON, NH	CULLEN, MICHAEL	CULLEN, ANDREA
NELSON, JAROD MICHAEL	03/01/1999	LITTLETON, NH	NELSON, BRIAN	NELSON, KATHERINE
PARADICE, COOPER ARTHUR	03/11/1999	LITTLETON, NH	PARADICE, CHARLES	PARADICE, KATHLEEN
SANBORN, EVAN FOSTER	03/23/1999	LITTLETON, NH	SANBORN, DUANE	SANBORN, NICOLE
LOEFSTEDT, GRACE HELEN	03/30/1999	LITTLETON, NH	LOEFSTEDT, ARTHUR	LOEFSTEDT, JANET
MORIN, BRANDON MICHAEL	04/06/1999	LITTLETON, NH	MORIN, PAUL	MORIN, SHELLY
DILONE, SERENITY RAE	04/10/1999	LITTLETON, NH	DILONE, JUAN	FONTANEZ, MAGDALENA
KROL-CORLISS, NATHANIEL	04/14/1999	LITTLETON, NH	CORLISS, DAVID	KROL, SUSAN
SCOTT, MAREN KONWASETI	04/25/1999	LITTLETON, NH	SCOTT, JOHN	DELUTIS, KIMBERLY
WEBSTER, MELANIE JOY	05/04/1999	LITTLETON, NH	WEBSTER, DOUGLAS	WEBSTER, KATRINA
NEGRON, KRISTOPHER ANTONIO	05/09/1999	LITTLETON, NH	NEGRON, ANTONIO	NEGRON, KELLEY
ODELL, DYLAN TOD	05/11/1999	LITTLETON, NH	ODELL, TOD	ODELL, PENELOPE
INGERSON, CHRISTIAN DANIEL	05/15/1999	LITTLETON, NH	INGERSON, RUSSELL	INGERSON, NICOLE
YEARGLE, JASMINE MARIE	06/16/1999	LITTLETON, NH	YEARGLE, DAVID	YEARGLE, SARAH
STONE, HALEY JACQUELINE	06/18/1999	LITTLETON, NH	STONE, KEVIN	STONE, JANICE
INGERSON, DOUGLAS GEORGE	06/21/1999	LITTLETON, NH	INGERSON, DOUGLAS	INGERSON, AMY
LONGCHAMPS, AMANDA NICOLE	06/25/1999	LITTLETON, NH	LONGCHAMPS, MICHAEL	LONGCHAMPS, BRENDA
NAST, LUCAS ROBERT	06/30/1999	LITTLETON, NH	NAST, WILLIAM	NAST, BARBARA
EICHELBERGER, HARRISON GRAHAM	07/01/1999	LITTLETON, NH	EICHELBERGER, DWIGHT	EICHELBERGER, BRENDA
BRYER, CAYLEA MINNA	07/11/1999	LITTLETON, NH	BRYER, WALLACE	BRYER, STEPHANIE
DEVLIN, JOHN ETHAN	08/03/1999	LITTLETON, NH	DEVLIN, JOHN	DEVLIN, TIFFANY
FEKAY, WESLEY TROY	08/17/1999	LITTLETON, NH	FEKAY, DENNIS	FEKAY, NANCY
KEZERIAN, CY PATRICK	08/18/1999	LITTLETON, NH	KEZERIAN, PATRICK	KEZERIAN, DEBORAH
BAIRD, JACOB TROY	09/11/1999	LITTLETON, NH	BAIRD, KURT	BAIRD, JENNI

RESIDENT BIRTH REPORT
01/01/1999 - 12/31/1999 -- LITTLETON

Child's Name	Date of Birth	Place of Birth	Father's Name	Mother's Name
HAGGETT, JORDAN LYNN	09/11/1999	LITTLETON, NH	HAGGETT, ALLEN	HAGGETT, LEIGH
GOODWIN-YEARGLE, HUNTER	09/13/1999	LITTLETON, NH	YEARGLE, MICHAEL	GOODWIN-YEARGLE, HOPE
GOODWIN-YEARGLE, TAVIS	09/13/1999	LITTLETON, NH	YEARGLE, MICHAEL	GOODWIN-YEARGLE, HOPE
TRAHAN, OLIVIA MARGARET	09/20/1999	LITTLETON, NH	TRAHAN, RYAN	TRAHAN, MELISSA
SANTO, KAYLEE MAE	11/09/1999	LITTLETON, NH	SANTO, KEVIN	SANTO, DONNA
HORNE, DARCY LAURA	11/13/1999	LITTLETON, NH	HORNE, DEANE	HORNE, KAREN
PHILLIPS, CAYLA ANNE	11/16/1999	LITTLETON, NH	PHILLIPS, JEFFREY	PHILLIPS, MONIQUE
PLACE, ETHAN RICHARD	11/23/1999	LITTLETON, NH	PLACE, RICHARD	PLACE, KARIANN
SOURGIADAKIS, XPISTOS	11/28/1999	LITTLETON, NH	SOURGIADAKIS, DEMETRIOS	SOURGIADAKIS, KAREN
SMITH, MADELINE LOUISE	12/08/1999	LITTLETON, NH	SMITH, PAUL	SMITH, LISA
WHITCOMB, SARA ANNE	12/15/1999	LITTLETON, NH	WHITCOMB, JEFFREY	WHITCOMB, CARLENE
DICKINSON, NATHANIEL JOSEPH	12/20/1999	LITTLETON, NH	DICKINSON, JOSEPH	DICKINSON, JULIE
ROSS, QUINTIN JAMES	12/28/1999	LITTLETON, NH	ROSS, ERIC	ROSS, JENNIFER

I hereby certify that the above is correct according to the best of my knowledge and belief.

Judith F. White
Littleton NH Town Clerk

TAX COLLECTORS REPORT

MS - 61

(Unaudited)

The Municipality of :	Littleton		Year Ending 1999	
	Levy for		Prior Levies	
Dr.	Year of this report	1997	1996	1995
Uncollected Taxes				
-Beg of Year:				
Property Taxes		538,107.18	3,468.17	288,888.34
Yield Taxes		849.90		
Utilities		54,814.68	221.30	-24.64
Taxes Committed				
-This Year				
Property Taxes	7,118,845.79	876.45		
Excavation Tax	317.98			
Yield Taxes	45,652.60			
Utilities	474,684.61	16.24		
In Lieu of Taxes	33,930.91	3,404.50		
Overpayment:				
Property Taxes	11,530.93	8,635.55		
Utilities	292.35	8.39		
Interest Collected on delinquent Taxes	5,997.04	37,946.85	48.69	
Tax penalties	15.00	3,015.00		
Total Debits	7,691,267.21	647,674.74	3,738.16	288,863.70

TAX COLLECTORS REPORT

MS - 61

(Unaudited)

Dr.	Levy for Year of this report	Prior Levies 1,997.00	1,996.00	1,995.00
Remitted to Treas. During FY:				
Property Taxes	4,717,899.84	512,972.91		
Yield Taxes	44,738.86	846.90		
Utilities	404,772.00	54,800.26	195.11	
Interest	5,997.04	37,946.85	48.69	
Penalties	15.00	3,015.00		
In Lieu of Taxes		3,404.50		
Discounts Allowed:				
Abatements Made:				
Property Taxes	21,086.48	34,918.54	3,397.55	288,888.34
Yield Taxes	212.10			
Utilities	1,238.24	33.78		
Uncollected Taxes -End of Year:				
Property Taxes	2,391,390.40	-272.27	70.62	
Excavation	317.98			
Yield Taxes	701.64			
Utilities	68,966.72	5.27	26.19	-24.64
In Lieu of Taxes	33,930.91			
Total Credits	7,691,267.21	647,671.74	3,738.16	288,863.70

TAX COLLECTORS REPORT

MS - 61

(Unaudited)

Dr.	Levy for Year of this report	Prior Levies 1,997.00	1,996.00	1,995.00
Unredeemed Liens Balance at Beg. of Fiscal Year		156,889.88	89,017.99	37,763.50
Liens Executed During Fiscal Year	236,263.01			
Int. & Cost Collected After Lien Execution	3,395.13	12,602.57	17,796.69	8,778.07
Total Debits	239,658.14	169,492.45	106,814.68	46,541.57
CR.				
Remittance to Treas. Redemptions	75,377.09	75,276.60	52,298.11	20,103.81
Int & Costs (After Lien Execution)	3,395.13	12,602.57	17,796.69	8,778.07
Abatements of Unredeemed Taxes	1,658.84	1,535.49	5,156.68	10,323.26
Unredeemed Taxes Bal. End of Year.	159,227.08	80,077.79	31,563.20	7,336.43
Total Credits	**239,658.14**	**169,492.45**	**106,814.68**	**46,541.57**

Joseph A. Wiggett, Tax Collector

REPORT OF TREASURER

January 1999 -- December 1999

General Fund Checking:	
Beginning Balance	479,110
Deposits & Other Transfers	12,490,524
Withdrawals & Other Transfers	12,721,764
Interest Income	22,654
Ending Balance	270,525
Investment Cash - General Fund	
Beginning Balance	2,203,668
Deposits & Other Transfers	2,400,000
Withdrawals & Other Transfers	3,614,261
Interest Income	42,035
Ending Balance	1,031,442
Investment Cash - Wastewater Treatment	
Beginning Balance	478,536
Deposits & Other Transfers	50,771
Withdrawals & Other Transfers	-
Interest Income	23,945
Ending Balance	553,252

REPORT OF THE TRUST FUNDS FOR THE TOWN OF LITTLETON

Date of Creation	Name of Trust Fund: List first those Trusts Invested in a Common Trust Fund	Purpose Trust Fund	How Invested: Whether bank deposits, stocks, bonds,etc (if Common Trust so State)	Principal: Balance Beginning Year	Principal: New Funds Created	Principal: Cash Gain - Loss on Securities	Principal: With-drawals	Principal: Balance End Year	Income: Balance Beginning Year	Income: Income during year	Income: Expended during Year	Income: Balance End Year	Grand Total of Principal & Income at year end
1964	Littleton Public Library	Care	Common Trust	89820.10	0.00			89820.10	6554.53	6233.64	6554.53	6233.64	96053.74
1993	Littleton Public Library	Books	Common Trust	139623.68	7188.37			146812.05	9006.16	6075.63	9006.16	6075.63	152887.68
1964	Littleton Cemeteries	Care	Common Trust	68575.11	50.00			68625.11	5612.10	6549.78	5612.11	6549.77	75174.88
1918	D C Remick	Park Care	PDIP	6000.00				6000.00	6372.16	1080.50	886.67	6565.99	12565.99
1918	DC Remick	Dells Care	PDIP	6000.00				6000.00	2390.65	723.51	750.00	2364.16	8364.16
1977	K H Macleod	Pool	Stocks	5774.67				5774.67	8737.41	1281.03	0.00	10018.44	15793.11
1981	Community House	Care	Stocks	33830.56				33830.56	2508.31	3506.70	2508.31	3506.70	37337.26
	ICRichardson	Dom Science	PDIP	169.84				169.84	877.03	52.16	600.00	329.19	499.03
1967	H. Witham	Scholarship	Stocks	309.56				309.56	865.87	128.99	0.00	994.86	1304.42
1980	Morris Band Fund	Scholarship	PDIP	5000.00				5000.00	498.42	503.04	500.00	501.46	5501.46
1980	H. T. Revoir	Scholarship	Stocks	10018.29				10018.29	5216.03	752.32	3000.00	2968.35	12986.64
1982	F. H. Glazier	Scholaeship	Stocks	300.00				300.00	96.49	30.50	50.00	76.99	376.99
1989	Littleton High School	Scholarship	Stocks	20700.79	560.00			21260.79	2672.70	1763.69	1200.00	3236.39	24497.18
1987	B. & C. Melnick	Scholarship	Stocks	2561.82				2561.82	158.96	214.85	200.00	173.81	2735.63
1980	J. C. Macleod	Prizes	PDIP	5000.00				5000.00	245.70	474.19	250.00	469.89	5469.89
1984	New England Power	Award	Stock	1000.00				1000.00	36.19	32.84	50.00	19.03	1019.03
	D. Enderson	Award	Stock	6875.68				6875.68	1027.58	227.54	0.00	1255.12	8130.80
1990	M. Lakeway	Scholarship	Stock	1000.00				1000.00	617.27	125.90	0.00	743.17	1743.17
1991	Brooks	Scholarship	Stock	6502.63				6502.63	635.10	402.54	68.73	968.91	7471.54
1991	Opera House	Care	Stock	2512.25				2512.25	495.33	148.56	0.00	643.89	3156.14
1998	Conservation Comm	Dells Pond	PDIP	17500.00			16100.40	1399.60	217.07	1208.86	0.00	1425.93	2825.53
1994	Conservation Comm	Care	PDIP	1923.29	2321.39			4244.68	221.20	420.11	0.00	641.31	4885.99
	Cons Com-Howland	Maintenance	PDIP		10000.00			10000.00		940.67	0.00	940.67	10940.67
	Trust Fund Totals			430998.27	20119.76	0.00	16100.40	435017.63	55062.26	32877.56	31236.51	56703.31	491720.94
	Capital Reserve Totals			599477.75	12802.30		78417.83	254555.19	77959.73	32782.03	7053.79	103687.97	638507.91
	Grand Total			**1030476.02**	**32922.06**	**0.00**	**94518.23**	**689572.82**	**133021.99**	**65659.59**	**38290.30**	**160391.28**	**1130228.85**

Comparative Statement of Appropriations and Expenditures

For Fiscal Year Ending December 31, 1999 (unaudited)

Description	*1999 Budget*	*1999 Expenditures*	*Over (Under) Budget*
General Government			
Executive	179,277	191,524	12,247
Town Clerk	43,686	40,259	(3,427)
Tax Collector	54,403	46,895	(7,508)
Financial Administration	103,497	92,906	(10,591)
Real Property Appraisal	65,761	66,544	783
Legal Expense	26,500	32,474	5,974
Personnel Administration	30,085	17,454	(12,631)
Planning & Zoning	66,154	57,566	(8,588)
General Government Buildings	44,650	42,653	(1,997)
Cemeteries	38,000	38,000	0
Insurance	67,865	53,548	(14,317)
Advertising & Regional Assoc.	17,222	17,236	14
Other General Government	45,970	45,970	0
Public Safety			
Police	612,455	658,428	45,973
Dispatch	38,093	32,713	(5,380)
Ambulance	28,000	28,000	0
Fire	334,811	330,898	(3,913)
Highways and Streets			
Highway Department	588,135	524,704	(63,431)
Public Works Administration	66,209	86,255	20,046
Emergency Bridge Repair	5,000	5,000	0
Electricity - Street Lighting	48,000	42,737	(5,263)
Sanitation			
Landfill	18,000	6,783	(11,217)
Health			
Animal Control	14,558	16,227	1,669

Comparative Statement of Appropriations and Expenditures

For Fiscal Year Ending December 31, 1999 (unaudited)

Description	*1999 Budget*	*1999 Expenditures*	*Over (Under) Budget*
Welfare			
Welfare	67,087	50,957	(16,130)
Culture & Recreation			
Patriotic Purposes	1,650	1,144	(506)
Conservation			
Conservation Commission	4,125	4,125	0
Grants			
Kindercare Daycare	0	12,000	12,000
Riverwalk Grant	0	11,716	11,716
Bridge Capital Projects			
Proceeds From Bonding - Interest Earned	0	67,392	67,392
Operating Transfers Out			
Sidewalk/Hydrants Precinct	23,339	26,773	3,434
Transfer/Recycling Ctr	226,385	242,079	15,694
Subtotal Operating Expenses	**2,858,917**	**2,890,960**	**32,043**
Debt Service			
Princ. - Long Term Bonds & Notes	19,275	19,275	0
Interest - Long Term Bonds & Notes	34,297	34,297	0
Interest - Tax Anticipation Notes	15,000	4,061	(10,939)
Debt Issuance Cost	6,000	5,790	(210)
Subtotal Debt Service	**74,572**	**57,633**	**(11,149)**
Outside Board Funds			
Library Fund	157,784	157,784	0
Parks & Recreation Fund	169,361	146,775	(22,586)
Opera House	5,000	3,676	(1,324)
Subtotal Board Funds	**332,145**	**304,559**	**(23,910)**
Enterprise Funds			
Parking Meter Fund	3,500	1,075	(2,425)
Sewer Users Fund	940,709	883,770	(56,939)
Subtotal Enterprise Funds	**944,209**	**884,846**	**(59,364)**

Comparative Statement of Appropriations and Expenditures

For Fiscal Year Ending December 31, 1999 (unaudited)

Description	*1999 Budget*	*1999 Expenditures*	*Over (Under) Budget*
Warrant Articles			
Previous Years Warrant Articles		61,132	61,132
Article 3 - Reconditioning/Repaving & Upgrading	247,500	136,682	(110,818)
Article 4 - Replace Highway Truck	56,700	48,642	(8,058)
Article 5 - Replace Backhoe	18,806	14,354	(4,453)
Article 6 - Town Garage Addition	45,520	22,190	(23,330)
Article 7 - Compactor Bulky Waste	45,311	45,320	9
Article 8 - Solid Waste Disposal	50,000	0	(50,000)
Article 10 - Opera House Write Off	7,941	7,941	0
Article 12 - Library Automation	18,679	18,679	0
Article 14 - Meals on Wheels	10,925	10,925	0
Article 16 - North County Home Health	14,515	14,515	0
Article 17 - Hospice of Littleton	3,496	3,496	0
Article 18 - Littleton Senior Center	11,500	11,500	0
Article 20 - Tri-County Cap	4,500	4,500	0
Subtotal Warrant Articles	**535,393**	**399,875**	**(135,519)**
TOTAL BUDGET	4,745,236	4,537,873	(197,897)

Town of Littleton 1999 Revenue Analysis

(unaudited)

Description	1999 Budget	1999 Actual	Over (Under) Budget
Taxes			
Yield Taxes	28,000	46,999	18,999
Payments in Lieu of Taxes	21,340	38,135	16,795
Boat Taxes	2,400	2,660	260
Excavation Activity Taxes	-	318	318
Int/Penalties on Taxes	110,000	90,434	(19,566)
License & Permit Fees			
Business Licenses	100	-	(100)
Motor Vehicle Registration Fees	630,000	717,152	87,152
Planning Board - Building Permits	3,000	3,370	370
Other Licenses, Permits & Fees	20,475	28,945	8,470
From the State			
Shared Revenue	202,745	139,723	(63,022)
Highway Block Grant	120,781	114,531	(6,250)
Rooms & Meals Tax	90,040	120,781	30,741
Cable Franchise Fee	22,000	23,418	1,418
Railroad Tax	2,035	2,543	508
Other Governmental Revenue			
Income from Departments	1,000	3,857	2,857
Sale of Town Owned Property	9,000	-	(9,000)
Kindercare Daycare	-	12,000	12,000
Riverwalk Grant	-	8,484	8,484
Proceeds From Long Term Debt	-	230,000	230,000
Insurance Settlement	-	19,000	19,000

Town of Littleton 1999 Revenue Analysis

(unaudited)

Miscellaneous Revenues			
Interest on Deposits	65,000	64,689	(311)
Insurance Dividends	32,793	16,204	(16,589)
Other	35,000	43,556	8,556
Fire Truck Reimbursement	5,000	5,000	-
Cops Fast Grant	22,370	6,760	(15,610)
Transfer Station WA # 7	45,311	45,311	-
Proceeds Bridge St Bond WA #4 &6	67,392	67,392	-
Subtotal Operating Revenues	1,535,782	1,851,263	315,481
Outside Board Funds			
Sidewalk/Hydrant	23,339	23,339	-
Parks & Recreation	34,300	46,087	11,787
Transfer Station	140,400	127,874	(12,526)
Opera House	-	1,050	1,050
Trustees - Vehicle Capital Reserve	23,940	23,940	-
Subtotal Board Funds	221,979	222,290	311
Enterprise Funds			
Sewer (offset)	940,709	1,027,228	86,519
Parking Meters	3,500	21,016	17,516
Subtotal Enterprise Funds	944,209	1,048,244	104,035
Total	2,701,970	3,121,797	419,827

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4130 EXECUTIVE OFFICES				
2-110 PERMANENT SALARIES	60,430	58,761	41,600	-18,830
1-120 TEMPORARY POSITIONS	0	0	10,000	10,000
1-130 SELECTMEN SALARY	6,400	6,400	6,400	0
1-190 SELECTMEN EXPENSE	1,200	1,200	1,200	0
2-190 TRAVEL & EXPENSE REIMBURSEMENT	500	1,031	1,200	700
1-210 HEALTH INSURANCE	9,223	9,173	5,772	-3,451
1-215 LIFE INSURANCE	180	160	116	-64
1-219 DISABILITY INSURANCE	1,208	695	624	-584
1-220 SOCIAL SECURITY	4,218	4,036	3,089	-1,129
1-225 MEDICARE	987	974	722	-265
1-230 RETIREMENT	2,356	2,480	1,764	-592
1-240 TRAINING EXPENSE	885	2,583	3,000	2,115
1-250 UNEMPLOYMENT	120	172	369	249
1-341 TELEPHONE	2,475	4,188	0	-2,475
1-390 PROFESSIONAL SERVICES (MANAGEMENT)	84,240	88,647	87,604	3,364
1-560 DUES	455	450	130	-325
1-620 OFFICE SUPPLIES	1,250	3,376	3,000	1,750
1-625 POSTAGE	500	1,902	1,800	1,300
1-670 BOOKS & PERIODICALS	0	427	500	500
1-740 MACHINERY & EQUIPMENT	400	2,068	400	0
1-840 EVENTS & ACTIVITIES	0	601	850	850
4-110 HEALTH OFFICER SALARY	2,000	1,950	1,800	-200
3-130 MODERATOR SALARY	250	250	250	0
***TOTAL* EXECUTIVE OFFICES**	**179,277**	*191,524*	**172,190**	*-7,087*

01-4140 ELECTION, REGISTRATION, VITALS	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
1-130 TOWN CLERK SALARY	25,932	27,360	26,763	831
1-120 TEMPORARY POSITIONS	0	0	2,500	2,500
1-190 MILEAGE REIMBURSEMENT	500	347	500	0
1-210 HEALTH INSURANCE	2,260	2,258	2,636	376
1-215 LIFE INSURANCE	78	79	75	-3
1-219 DISABILITY INSURANCE	519	353	401	-118
1-220 SOCIAL SECURITY	1,608	1,828	1,659	51
1-225 MEDICARE	376	428	388	12
1-230 RETIREMENT	1,011	1,161	1,135	124
1-240 TRAINING EXPENSE	1,070	514	1,070	0
1-250 UNEMPLOYMENT	52	0	0	-52
1-341 TELEPHONE	1,060	458	460	-600
1-342 DATA PROCESSING	0	0	1,111	1,111
1-390 PROFESSIONAL SERVICES (ELECTION)	2,552	997	2,561	9
1-550 NOTICES & PUBLICATIONS	300	215	300	0
1-560 DUES	0	40	40	40
1-620 OFFICE SUPPLIES	2,500	2,057	1,700	-800
1-625 POSTAGE	900	178	900	0
1-630 EQUIPMENT REPAIR	300	0	300	0
1-680 RENTALS & LEASES (DEPARTMENTAL)	568	736	568	0
1-740 EQUIPMENT PURCHASE	300	0	300	0
3-120 POLL WATCHERS	900	350	1,500	600
2-130 SUPERV. OF THE CHECKLIST	900	900	900	0
TOTAL ELECTION, REGISTRATION, VITALS	43,686	40,259	47,767	4,081

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4145 TAX COLLECTING				
1-110 PERMANENT SALARIES	27,500	29,675	27,500	0
1-120 TEMPORARY COVERAGE STAFF	500	0	500	0
1-190 MILEAGE REIMBURSEMENT	1,000	536	1,000	0
1-210 HEALTH INSURANCE	2,260	2,258	2,636	376
1-215 LIFE INSURANCE	83	83	77	-6
1-219 DISABILITY INSURANCE	550	360	413	-137
1-220 SOCIAL SECURITY	1,705	1,775	1,705	0
1-225 MEDICARE	399	415	399	0
1-230 RETIREMENT	1,073	1,255	1,166	93
1-240 TRAINING EXPENSE	2,200	1,406	2,140	-60
1-250 UNEMPLOYMENT	55	69	179	124
1-320 PROFESSIONAL SERVICES (LEGAL)	1,500	112	0	-1,500
1-341 TELEPHONE	560	114	270	-290
1-391 GRAFTON COUNTY RECORDING	1,000	732	1,000	0
1-393 TAX LIEN RESEARCH	6,600	3,320	3,850	-2,750
1-550 NOTICES & PUBLICATIONS	300	79	300	0
1-430 BUILDING MAINTENANCE	100	0	100	0
1-551 PRINTING	0	0	1,200	1,200
1-560 DUES	30	20	30	0
1-620 OFFICE SUPPLIES	2,000	1,246	500	-1,500
1-625 POSTAGE	4,220	2,703	3,600	-620
1-630 EQUIPMENT MAINTENANCE	200	41	200	0
1-680 RENTALS & LEASES	568	696	568	0
***TOTAL* TAX COLLECTING**	**54,403**	*46,895*	**49,333**	*-5,070*

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4150 FINANCIAL ADMINISTRATION				
1-110 PERMANENT SALARIES	23,275	20,557	30,000	6,725
5-130 TREASURER/TRUST FUND SALARY	2,500	2,500	2,500	0
1-190 MILEAGE AND TRAVEL EXPENSE REIMBURSEMENT	235	255	500	265
1-210 HEALTH INSURANCE	2,260	2,018	6,166	3,906
1-215 LIFE INSURANCE	70	72	90	20
1-219 DISABILITY INSURANCE	466	313	600	134
1-220 SOCIAL SECURITY	1,443	1,233	1,860	417
1-225 MEDICARE	337	305	435	98
1-230 RETIREMENT	908	1,026	1,272	364
1-240 TRAINING EXPENSE	1,240	25	1,250	10
1-250 UNEMPLOYMENT	47	69	60	13
2-301 AUDIT	15,000	11,262	11,500	-3,500
1-341 TELEPHONE	200	555	300	100
1-342 DATA PROCESSING	4,426	10,532	3,033	-1,393
1-355 RECORDS RETENTION	2,000	0	2,000	0
1-390 PROFESSIONAL SERVICES	36,660	32,870	25,300	-11,360
1-560 DUES	85	50	50	-35
1-620 OFFICE SUPPLIES	3,105	1,723	1,950	-1,155
1-625 POSTAGE	2,000	546	900	-1,100
1-630 EQUIPMENT MAINTENANCE	920	0	0	-920
1-670 BOOKS AND PERIODICALS	750	425	750	0
1-680 RENTALS AND LEASES	4,920	5,493	0	-4,920
1-740 EQUIPMENT PURCHASE	650	1,077	650	0
TOTAL FINANCIAL ADMINISTRATION	**103,497**	92,906	**91,166**	-12,331

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4152 REAL PROPERTY APPRAISAL				
2-110 PERMANENT POSITIONS	21,477	22,877	21,590	113
2-210 HEALTH INSURANCE	2,260	2,083	2,636	376
2-215 LIFE INSURANCE	64	64	60	-4
2-219 DISABILITY INSURANCE	430	282	324	-106
2-220 SOCIAL SECURITY	1,332	1,416	1,339	7
2-225 MEDICARE	322	331	313	-9
2-230 RETIREMENT	838	904	915	77
2-240 TRAINING EXPENSE	200	107	1,200	1,000
2-250 UNEMPLOYMENT	43	69	140	97
1-312 PROFESSIONAL SERVICES (ASSESSING)	32,000	32,553	28,600	-3,400
1-315 PROFESSIONAL SERVICES (MAPPING)	0	0	20,000	20,000
1-390 PROFESSIONAL SERVICES (FORESTRY)	2,000	1,825	2,000	0
2-392 GRAFTON COUNTY COPIES	700	597	700	0
1-551 PRINTING	2,575	2,610	2,575	0
2-560 DUES	20	20	370	350
2-620 OFFICE SUPPLIES	100	155	200	100
2-625 POSTAGE	200	221	300	100
2-740 EQUIPMENT PURCHASE	1,200	430	0	-1,200
TOTAL REAL PROPERTY APPRAISAL	**65,761**	66,544	**83,262**	17,501

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4153 LEGAL				
1-320 LEGAL EXPENSES	25,000	31,232	25,000	0
4-330 COLLECTIVE BARGAINING	1,500	1,242	17,000	15,500
TOTAL LEGAL	**26,500**	32,474	**42,000**	15,500

	1999 APPROVED BUDGET	*1999* ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	*CHANGE*
01-4155 PERSONNEL ADMINISTRATION				
1-190 MERIT AND PERFORMANCE COMPENSATION	**6,000**	*0*	**6,998**	***998***
1999 costs distributed to department wage & benefit lines				
1-195 COLA COMPENSATION ADJUSTMENTS -- NON-UNION	**0**	*0*	**23,373**	***23,373***
1-260 WORKERS COMPENSATION	**5,000**	*2,725*	**6,281**	***1,281***
1-290 TOWN COINSURANCE	**15,500**	*7,950*	**5,000**	***-10,500***
1-350 MEDICAL SERVICES	**1,500**	*1,948*	**1,750**	***250***
1-352 BENEFIT ADMINISTRATION	**0**	*0*	**1,020**	***1,020***
1-390 PRE-EMPLOYMENT SCREENING	**85**	*3,056*	**2,750**	***2,665***
1-550 NOTICES & PUBLICATIONS	**0**	*0*	**500**	***500***
1-695 EMPLOYEE RELATIONS	**2,000**	*1,775*	**3,000**	***1,000***
***TOTAL* PERSONNEL ADMINISTRATION**	**30,085**	*17,454*	**50,672**	*20,587*

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4191 PLANNING AND ZONING				
1-110 PERMANENT POSITIONS	31,535	37,319	35,000	3,465
1-210 HEALTH INSURANCE	2,260	1,847	2,636	376
1-215 LIFE INSURANCE	95	97	98	3
1-219 DISABILITY INSURANCE	631	432	525	-106
1-220 SOCIAL SECURITY	1,955	2,220	2,170	215
1-225 MEDICARE	473	519	508	35
1-230 RETIREMENT	1,230	1,556	1,484	254
1-250 UNEMPLOYMENT	63	69	228	165
1-190 TRAVEL & EXPENSE REIMBURSEMENT	750	1,037	750	0
1-240 TRAINING EXPENSE	2,415	2,311	1,400	-1,015
1-315 PROFESSIONAL SERVICES (MAPPING SERVICES)	0	0	15,500	15,500
1-341 TELEPHONE	660	458	100	-560
1-390 PROFESSIONAL SERVICES (CODE ENFORCEMENT)	2,376	2,413	0	-2,376
1-391 GRAFTON COUNTY RECORDING	650	437	650	0
1-394 MASTER PLAN UPDATE	2,000	0	2,000	0
1-550 NOTICES/PUBLICATIONS	1,300	1,678	1,500	200
1-551 PRINTING	500	570	750	250
1-560 DUES	211	247	182	-29
1-620 OFFICE SUPPLIES	250	242	300	50
1-625 POSTAGE	600	1,373	1,500	900
1-670 BOOKS AND PERIODICALS	600	703	600	0
1-740 EQUIPMENT PURCHASE	2,300	2,038	0	-2,300
***TOTAL* PLANNING AND ZONING**	**52,854**	*57,566*	**67,881**	*15,027*

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4194 GENERAL GOVERNMENT BUILDINGS				
1-110 PERMANENT POSITIONS	11,718	10,807	11,636	-82
1-220 SOCIAL SECURITY	727	688	721	-6
1-225 MEDICARE	170	161	169	-1
1-250 UNEMPLOYMENT	23	69	76	53
1-341 TELEPHONE	0	0	5,040	5,040
1-342 DATA PROCESSING	0	0	4,250	4,250
1-410 ELECTRICITY	7,100	9,457	9,500	2,400
1-411 HEATING FUEL	4,130	3,514	4,000	-130
1-412 WATER	900	437	500	-400
1-413 SEWER	900	680	750	-150
1-430 MAINTENANCE/REPAIR	11,500	4,764	12,000	500
2-440 RENTALS & LEASES	6,332	8,790	13,674	7,342
1-610 GENERAL SUPPLIES	1,150	2,681	2,800	1,650
1-740 MACHINERY AND EQUIPMENT	0	605	11,900	11,900
TOTAL GENERAL GOVERNMENT BUILDINGS	**44,650**	42,653	**77,016**	32,366

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4195 CEMETERIES				
1-650 GROUNDSKEEPING	38,000	38,000	50,000	12,000
1-730 OTHER IMPROVEMENTS -- WHEELER HILL	0	0	3,400	3,400
1-740 EQUIPMENT -- WHEELER HILL	0	0	5,000	5,000
TOTAL CEMETERIES	**38,000**	38,000	**58,400**	20,400

	1998 DEFAULT BUDGET	1999 ACTUAL EXPENDITURE	1999 PROPOSED BUDGET	CHANGE
01-4196 TOWN INSURANCE				
1-480 PROPERTY-LIABILITY	64,865	53,548	53,548	-11,317
1-490 DEDUCTIBLE PROP-LIABILITY	3,000	0	3,000	0
***TOTAL* TOWN INSURANCE**	**67,865**	*53,548*	**56,548**	*-11,317*

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4197 ADVERTISING/REG ASSOCIATION				
1-550 NOTICES/PUBLICATIONS	3,600	4,340	4,750	1,150
1-552 TOWN REPORT PUBLICATION	6,500	6,027	6,000	-500
1-560 DUES	7,122	6,869	6,874	-248
***TOTAL* ADVERTISING/REG ASSOCIATION**	**17,222**	*17,236*	**17,624**	*402*

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4199 OTHER GENERAL GOVERNMENT				
1-820 ECONOMIC DEVELOPMENT	15,000	15,000	15,000	0
1-823 CHAMBER OF COMMERCE	5,070	5,070	5,070	0
1-824 COMMUNITY CENTER OPERATING SUBSIDY	25,900	25,900	25,900	0
***TOTAL* OTHER GENERAL GOVERNMENT**	**45,970**	*45,970*	**45,970**	*0*

	1999 APPROVED BUDGET	*1999 ACTUAL EXPENDITURE*	2000 PROPOSED BUDGET	*CHANGE*
01-4210 POLICE DEPARTMENT				
1-110 PERMANENT POSITIONS	363,172	*308,125*	364,184	*1,012*
1-120 TEMPORARY POSITIONS	22,894	*27,108*	18,887	*-4,007*
1-140 OVERTIME	26,100	*39,359*	29,631	*3,531*
1-190 TRAVEL REIMBURSEMENT	4,800	*5,379*	3,000	*-1,800*
1-195 PROMOTIONS	0	*0*	0	*0*
1-210 HEALTH INSURANCE	62,925	*54,581*	70,986	*8,061*
1-215 LIFE INSURANCE	1,065	*870*	958	*-107*
1-219 DISABILITY INSURANCE	7,095	*3,807*	5,237	*-1,858*
1-220 SOCIAL SECURITY	1,944	*3,500*	3,498	*1,554*
1-225 MEDICARE	5,479	*4,508*	6,264	*785*
1-230 RETIREMENT	14,222	*16,809*	14,001	*-221*
4-240 TRAINING	9,152	*7,585*	9,257	*105*
1-241 PHYSICAL TRAINING	3,600	*1,188*	3,600	*0*
1-250 UNEMPLOYMENT	772	*758*	2,488	*1,716*
1-291 UNIFORMS	15,255	*9,384*	26,065	*10,810*
1-341 TELEPHONE	6,064	*6,223*	3,250	*-2,814*
1-342 DATA PROCESSING	0	*0*	2,550	*2,550*
1-350 MEDICAL SERVICES	840	*1,432*	1,200	*360*
1-390 PROFESSIONAL SERVICES	0	*2,887*	1,500	*1,500*
1-395 TOWING VEHICLES	300	*435*	500	*200*
1-560 DUES	280	*222*	505	*225*
1-610 GENERAL SUPPLIES	4,000	*1,684*	3,000	*-1,000*
1-620 OFFICE SUPPLIES	2,000	*3,961*	4,000	*2,000*
1-625 POSTAGE	1,030	*889*	1,000	*-30*
1-630 EQUIPMENT MAINTENANCE	2,968	*3,244*	1,870	*-1,098*
1-631 EQUIPMENT REPLACEMENT & REPAIR	1,000	*601*	1,000	*0*
1-635 GASOLINE	6,955	*4,740*	7,189	*234*
1-660 VEHICLE MAINTENANCE	7,000	*9,301*	6,250	*-750*
1-661 VEHICLE REPAIR	3,000	*3,654*	3,000	*0*
1-670 BOOKS AND PERIODICALS	1,200	*1,440*	1,500	*300*
1-680 RENTALS AND LEASES (DEPARTMENTAL)	1,896	*941*	4,032	*2,136*
1-740 CAPITAL EQUIPMENT PURCHASE	32,125	*36,724*	36,504	*4,379*

1-810 EVIDENCE PROCUREMENT	500	*175*	500	*0*
1-812 BIKE PATROL	1,922	*1,467*	1,922	*0*
1-840 MISCELLANEOUS ACTIVITIES	900	*1,865*	1,100	*200*
TOTAL POLICE DEPARTMENT	**612,455**	*564,846*	**658,428**	***45,973***

	1999 APPROVED BUDGET	*1999* ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	*CHANGE*
01-4211 DISPATCH				
1-330 GRAFTON COUNTY	29,048	*29,048*	31,235	*2,187*
2-330 TWIN STATE MUTUAL AID/NORTHERN NH MUTUAL FIRE AID	3,318	*2,843*	3,318	*0*
1-341 TELEPHONE	5,352	*822*	3,300	*-2,052*
1-610 SUPPLIES	375	*0*	0	*-375*
***TOTAL* DISPATCH**	**38,093**	*32,713*	**37,853**	***-240***

	1999 APPROVED BUDGET	*1999* ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	*CHANGE*
01-4215 AMBULANCE				
1-350 MEDICAL SERVICES	28,000	*28,000*	28,000	*0*
***TOTAL* AMBULANCE**	**28,000**	*28,000*	**28,000**	***0***

	1999 APPROVED BUDGET	*1999 ACTUAL EXPENDITURE*	2000 PROPOSED BUDGET	*CHANGE*
01-4220 FIRE DEPARTMENT				
1-110 PERMANENT POSITIONS	**157,859**	*156,997*	**159,314**	*1,455*
1-120 TEMPORARY POSITIONS - CALL CO.	**16,844**	*17,073*	**23,456**	*6,612*
1-140 OVERTIME	**24,307**	*20,280*	**24,292**	*-15*
1-190 MILEAGE REIMBURSEMENT	**3,600**	*4,461*	**5,100**	*1,500*
1-210 HEALTH INSURANCE	**33,322**	*31,892*	**35,598**	*2,276*
1-215 LIFE INSURANCE	**474**	*417*	**446**	*-28*
1-219 DISABILITY INSURANCE	**3,157**	*1,822*	**2,389**	*-768*
1-220 SOCIAL SECURITY	**1,044**	*1,075*	**1,454**	*410*
1-225 MEDICARE	**2,367**	*2,836*	**2,650**	*283*
1-230 RETIREMENT	**8,153**	*10,452*	**8,229**	*76*
4-240 TRAINING EXPENSE	**9,731**	*5,131*	**9,826**	*95*
1-241 PHYSICAL TRAINING	**0**	*0*	**1,200**	*1,200*
1-250 UNEMPLOYMENT	**350**	*482*	**1,187**	*837*
1-291 UNIFORMS	**2,400**	*2,291*	**2,400**	*0*
1-341 TELEPHONE	**1,180**	*1,551*	**1,420**	*240*
1-342 DATA PROCESSING	**0**	*0*	**500**	*500*
1-390 PROFESSIONAL SERVICES	**0**	*1,400*	**0**	*0*
1-410 ELECTRICITY	**2,779**	*3,446*	**3,500**	*721*
1-411 HEATING FUEL	**1,770**	*1,770*	**2,000**	*230*
1-412 WATER	**200**	*215*	**250**	*50*
1-413 SEWER	**200**	*171*	**250**	*50*
1-430 BUILDING MAINTENANCE/REPAIR	**4,781**	*4,845*	**18,450**	*13,669*
1-560 DUES	**348**	*410*	**388**	*40*
1-610 GENERAL SUPPLIES	**1,713**	*2,000*	**1,446**	*-267*
1-620 OFFICE SUPPLIES	**0**	*0*	**500**	*500*
1-625 POSTAGE	**200**	*97*	**200**	*0*
1-630 EQUIPMENT MAINTENANCE	**2,050**	*4,086*	**2,050**	*0*
1-635 GAS AND OIL	**1,600**	*1,398*	**1,600**	*0*
1-660 VEHICLE MAINTENANCE	**5,195**	*5,251*	**4,245**	*-950*
1-661 VEHICLE REPAIRS	**4,000**	*3,992*	**4,000**	*0*
1-670 BOOKS AND PERIODICALS	**1,300**	*1,197*	**1,775**	*475*

1-740 EQUIPMENT PURCHASE	19,172	19,145	25,045	5,873
2-760 RENTALS & LEASES (CAPITAL EQUIPMENT)	24,715	24,715	24,715	0
1-880 UNANTICIPATED REIMBURSED EXPENSES	0	0	3,500	3,500
TOTAL FIRE DEPARTMENT	**334,811**	330,898	**373,375**	38,564

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4311 PUBLIC WORKS ADMINISTRATION				
1-110 PERMANENT SALARIES	39,646	64,016	78,446	38,800
1-210 HEALTH INSURANCE	4,703	9,060	10,956	6,253
1-215 LIFE INSURANCE	119	122	220	101
1-219 DISABILITY INSURANCE	793	544	1,177	384
1-220 SOCIAL SECURITY	2,458	3,944	4,864	2,406
1-225 MEDICARE	595	922	1,137	542
1-230 RETIREMENT	1,546	1,806	3,326	1,780
1-240 TRAINING	600	401	650	50
1-250 UNEMPLOYMENT	79	103	415	336
1-310 PROFESSIONAL SERVICES (ENGINGEERING)	15,000	4,036	9,500	-5,500
1-315 PROFESSIONAL SERVICES (MAPPING)	0	0	7,500	7,500
1-341 TELEPHONE	200	0	960	760
1-560 DUES	20	20	170	150
1-620 OFFICE SUPPLIES	400	118	650	250
1-625 POSTAGE	50	73	50	0
1-670 BOOKS AND PERIODICALS	0	0	100	100
1-740 EQUIPMENT PURCHASE	0	1,090	0	0
TOTAL **PUBLIC WORKS ADMINISTRATION**	**66,209**	86,255	**120,121**	53,912

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4312 HIGHWAY DEPARTMENT				
1-110 PERMANENT POSITIONS	238,620	191,052	208,401	-30,219
1-140 OVERTIME	27,749	25,740	25,007	-2,742
1-210 HEALTH INSURANCE	48,415	42,746	46,296	-2,119
1-215 LIFE INSURANCE	700	597	569	-131
1-219 DISABILITY INSURANCE	4,677	2,589	3,056	-1,621
1-220 SOCIAL SECURITY	14,795	13,715	12,923	-1,872
1-225 MEDICARE	3,582	3,206	3,022	-560
1-230 RETIREMENT	9,118	9,835	8,640	-478
1-240 TRAINING EXPENSE	1,000	0	1,000	0
1-250 UNEMPLOYMENT	431	683	1,088	657
1-291 UNIFORMS	5,564	5,352	5,720	156
1-341 TELEPHONE	900	1,181	1,140	240
1-390 PROFESSIONAL SERVICES	3,000	4,150	8,160	5,160
1-410 ELECTRICITY	3,600	2,931	3,200	-400
1-411 HEATING FUEL	2,655	2,950	3,200	545
1-412 WATER	250	282	300	50
1-413 SEWER	250	244	250	0
1-430 BUILDING MAINTENANCE/REPAIR	1,000	373	1,000	0
1-610 GENERAL SUPPLIES	41,454	38,613	33,454	-8,000
1-635 GAS AND OIL	25,475	17,116	25,475	0
1-660 VEHICLE MAINTENANCE	5,488	7,023	5,488	0
1-661 VEHICLE REPAIRS	27,312	33,068	33,000	5,688
1-655 SALT	46,000	55,773	46,220	220
1-656 SAND AND GRAVEL	31,250	38,091	37,375	6,125
1-657 PAVEMENT MAINTENANCE (ROADS)	35,000	21,994	35,000	0
1-658 SIGNS AND POSTS	0	0	8,000	8,000
1-680 RENTALS & LEASES (DEPARTMENTAL)	0	0	19,806	19,806
1-740 MACHINERY & EQUIPMENT	5,850	2,285	5,500	-350
1-741 SURPLUS EQUIPMENT	4,000	3,115	4,000	0
TOTAL HIGHWAY DEPARTMENT	**588,135**	524,704	**586,290**	-1,845

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4313 BRIDGES				
1-430 EMERGENCY REPAIR	5,000	5,000	2,500	-2,500
***TOTAL* BRIDGES**	**5,000**	*5,000*	**2,500**	*-2,500*

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4316 STREET LIGHTING				
3-410 ELECTRICITY	48,000	42,737	43,000	-5,000
***TOTAL* STREET LIGHTING**	**48,000**	*42,737*	**43,000**	*-5,000*

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4324 LANDFILL				
1-390 PROFESSIONAL SERVICES	18,000	6,783	10,500	-7,500
***TOTAL* LANDFILL**	**18,000**	*6,783*	**10,500**	*-7,500*

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4414 ANIMAL CONTROL				
1-190 MILEAGE REIMBURSEMENT	1,200	170	0	-1,200
1-220 SOCIAL SECURITY	0	19	0	0
1-225 MEDICARE	0	4	0	0
1-330 PROFESSIONAL SERVICES (ANIMAL CONTROL)	11,128	12,821	15,403	4,275
1-396 BOARDING	1,600	2,520	2,400	800
1-550 NOTICES & PUBLICATIONS	68	0	68	0
1-620 OFFICE SUPPLIES	362	574	243	-119
1-625 POSTAGE	200	119	200	0
***TOTAL* ANIMAL CONTROL**	**14,558**	*16,227*	**18,314**	*3,756*

	1999 APPROVED BUDGET	*1999 ACTUAL EXPENDITURE*	2000 PROPOSED BUDGET	*CHANGE*
01-4441 WELFARE				
1-110 PERMANENT POSITIONS	28,761	*28,112*	30,227	*1,466*
1-190 TRAVEL & EXPENSE REIMBURSEMENT	300	*107*	330	*30*
1-210 HEALTH INSURANCE	4,703	*4,699*	5,454	*751*
1-215 LIFE INSURANCE	86	*85*	85	*-1*
1-219 DISABILITY INSURANCE	575	*370*	453	*-122*
1-220 SOCIAL SECURITY	1,783	*1,791*	1,874	*91*
1-225 MEDICARE	431	*419*	438	*7*
1-230 RETIREMENT	1,122	*1,247*	1,282	*160*
1-240 TRAINING EXPENSE	200	*56*	200	*0*
1-250 UNEMPLOYMENT	58	*69*	196	*138*
1-341 TELEPHONE	180	*81*	120	*-60*
1-430 BUILDING MAINTENANCE	100	*0*	100	*0*
1-560 DUES	50	*45*	50	*0*
1-620 OFFICE SUPPLIES	100	*231*	150	*50*
1-625 POSTAGE	50	*31*	50	*0*
1-670 BOOKS & PERIODICALS	0	*55*	50	*50*
1-680 RENTALS AND LEASES	568	*650*	568	*0*
1-740 EQUIPMENT PURCHASE	0	*0*	50	*50*
4442-1-850 MEDICAL ASSISTANCE	1,500	*381*	1,500	*0*
4442-1-851 ELECTRICITY - ASSISTANCE	3,500	*465*	3,500	*0*
4442-1-852 HEATING FUEL ASSISTANCE	1,770	*138*	1,770	*0*
4442-1-853 RENT ASSISTANCE	16,000	*9,639*	16,000	*0*
4442-1-854 MISCELLANEOUS ASSISTANCE	500	*1,382*	500	*0*
4442-1-855 FOOD ASSISTANCE	2,500	*904*	2,500	*0*
4442-1-856 FUNERAL ASSISTANCE	2,250	*0*	2,250	*0*
***TOTAL* WELFARE**	**67,087**	*50,957*	**69,697**	*2,610*

	1999 APPROVED BUDGET	*1999 ACTUAL EXPENDITURE*	2000 PROPOSED BUDGET	*CHANGE*
01-4583 PATRIOTIC PURPOSES				
1-840 SPECIAL EVENTS	1,650	*1,144*	1,500	*-150*
***TOTAL* PATRIOTIC PURPOSES**	**1,650**	*1,144*	**1,500**	*-150*

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
01-4611 CONSERVATION COMMISSION				
1-240 TRAINING	200	0	200	0
1-560 DUES	525	525	525	0
1-610 GENERAL SUPPLIES	250	231	300	50
1-625 POSTAGE	50	46	50	0
1-430 MAINTENANCE & UPKEEP	300	267	200	-100
1-730 OTHER IMPROVEMENTS	2,000	2,000	1,500	-500
1-740 EQUIPMENT PURCHASE	300	483	1,200	900
1-840 SUMMER CAMP	500	520	500	0
TRANSFER UNEXPENDED FUNDS TO RESERVE FUND		53		
TOTAL CONSERVATION COMMISSION	**4,125**	**4,125**	**4,475**	**350**

	1999 APPROVED BUDGET	1999 ACTUAL REVENUE	2000 PROPOSED BUDGET	
08-3502 SIDEWALKS/HYDRANTS PRECINCT				
00-001 INTEREST INCOME	---		1,380	
TOTAL PROJECTED INCOME	0	0	1,380	1,380
SUBTOTAL OF EXPENDITURES	23,339	0	23,103	-236
TOTAL APPROPRIATION ON PRECINCT TAX RATE	**23,339**	**0**	**21,723**	**-1,616**

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
08-4317 SIDEWALKS/HYDRANTS PRECINCT				
1-110 PERMANENT POSITIONS	2,151	2,151	2,182	31
1-220 SOCIAL SECURITY	133	133	135	2
1-225 MEDICARE	32	32	32	0
1-250 UNEMPLOYMENT	4	4	14	10
1-260 WORKERS COMP	291	291	202	-89
1-440 RENTALS AND LEASES (HYDRANTS)	10,428	12,489	12,488	2,060
1-630 EQUIPMENT MAINTENANCE	2,300	6,297	3,050	750
1-657 SIDEWALK ASPHALT	5,000	5,334	5,000	0
1-740 EQUIPMENT PURCHASE	3,000	43	0	-3,000
08-4317 SIDEWALKS/HYDRANTS PRECINCT	**23,339**	**26,774**	**23,103**	**-236**

		1999 APPROVED BUDGET	*1999* ACTUAL REVENUE	2000 PROPOSED BUDGET	*CHANGE*
11-3404	**TRANSFER/RECYCLING FUND**				
RECYCLING CHARGES					
1-001	BOTTLE RECYCLING	**1,200**	*798*	**800**	*-400*
1-002	PAPER FIBER RECYCLING	**17,000**	*48,881*	**23,000**	*6,000*
1-003	ALUMINUM CAN RECYCLING	**2,400**	*2,336*	**2,400**	*0*
1-010	SCRAP METAL RECYCLING	**1,000**	*1,714*	**1,200**	*200*
1-004	TIRE DISPOSAL FEES	**1,700**	*1,696*	**1,400**	*-300*
1-005	APPLIANCE DISPOSAL FEES	**1,000**	*1,523*	**1,200**	*200*
1-006	ALL OTHER CHARGES	**1,000**	*1,086*	**1,200**	*200*
1-007	PLASTICS	**3,000**	*2,270*	**3,400**	*400*
1-008	DEMOLITION DEBRIS	**17,700**	*17,972*	**14,000**	*-3,700*
1-009	PAY PER BAG	**77,400**	*54,703*	**70,000**	*-7,400*
1-015	INTEREST INCOME	**0**	*0*	**8,371**	*8,371*
	TOTAL RECYCLING CHARGES (REVENUES)	**140,400**	*132,979*	**126,971**	*-13,429*
	SUBTOTAL OF EXPENDITURES	**226,385**	*188,598*	**230,239**	*3,854*
	TOTAL APPROPRIATION ON TAX RATE	**85,985**	*85,985*	**103,268**	***17,283***

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
11-4324 TRANSFER/RECYCLING CENTER				
1-110 PERMANENT POSITIONS	84,113	79,402	99,869	15,756
1-190 MILEAGE REIMBURSEMENT	450	446	450	0
1-191 VAC/SICK ACCRUAL	641	0	0	-641
1-210 HEALTH INSURANCE	15,202	14,536	19,393	4,191
1-215 LIFE INSURANCE	252	249	279	27
1-219 DISABILITY	1,682	1,084	1,498	-184
1-220 SOCIAL SECURITY	5,215	5,203	6,193	978
1-225 MEDICARE	1,261	1,217	1,449	188
1-230 RETIREMENT	3,280	3,734	4,235	955
1-240 TRAINING EXPENSE	900	437	900	0
1-241 PHYSICAL TRAINING	400	0	400	0
1-250 UNEMPLOYMENT	169	241	650	481
1-260 WORKERS COMPENSATION	6,796	705	5,312	-1,484
1-291 UNIFORMS	2,099	2,291	3,148	1,049
1-341 TELEPHONE	440	554	560	120
1-390 PROFESSIONAL SERVICES	7,125	10,380	1,575	-5,550
1-410 ELECTRICITY	2,565	1,278	2,000	-565
1-412 WATER	200	138	200	0
1-413 SEWER	150	59	100	-50
1-430 MAINTENANCE/REPAIR BUILDINGS	800	1,382	800	0
1-550 NOTICES & PUBLICATIONS	150	247	250	100
1-560 DUES	500	500	500	0
1-610 GENERAL SUPPLIES	1,200	1,284	1,200	0
1-630 EQUIPMENT MAINTENANCE	6,000	6,648	6,000	0
1-635 FUEL	1,500	1,157	1,500	0
1-681 BAGS	7,740	8,100	7,740	0
4-813 RECYCLING DIRECT DISPOSAL	6,010	6,126	6,010	0
1-813 TIPPING FEES	44,135	35,279	52,100	7,965
2-813 TRANSPORTATION	25,410	5,921	5,928	-19,482
***TOTAL* TRANSFER/RECYCLING CENTER**	**226,385**	*188,598*	**230,239**	*3,854*

	1999 APPROVED BUDGET	*1999 ACTUAL REVENUES*	2000 PROPOSED BUDGET	*CHANGE*
05-3401 LIBRARY				
LIBRARY REVENUES				
MEMORIAL FUNDS	3,800	*5,505*	3,800	*0*
DUE FROM TRUST FUNDS	14,171	*15,561*	14,171	*0*
GRANTS	16,500	*7,297*	1,500	*-15,000*
LIBRARY INCOME	8,800	*10,352*	8,800	*0*
SPECIAL EVENTS	0	*1,438*	1,000	*1,000*
TOTAL INCOME	43,271	*40,153*	29,271	*-14,000*
SUBTOTAL OF EXPENDITURES	201,055	*175,239*	202,048	*993*
TOTAL APPROPRIATION ON TAX RATE	**157,784**	*157,784*	**172,777**	***14,993***

	1999 APPROVED BUDGET	*1999 ACTUAL EXPENDITURE*	2000 PROPOSED BUDGET	*CHANGE*
05-4550 LIBRARY				
PERMANENT POSITIONS	116,538	*98,418*	114,101	*-2,437*
HEALTH INSURANCE	11,483	*13,536*	14,327	*2,844*
LIFE INSURANCE	303	*278*	276	*-27*
DISABILITY INSURANCE	2,020	*1,215*	1,486	*-534*
SOCIAL SECURITY	7,225	*5,717*	7,075	*-150*
MEDICARE	1,749	*1,337*	1,654	*-95*
RETIREMENT	3,939	*3,443*	4,202	*263*
TRAINING	1,220	*0*	720	*-500*
UNEMPLOYMENT INSURANCE	233	*305*	743	*510*
WORKERS COMPENSATION	571	*68*	459	*-112*
COINSURANCE	200	*0*	200	*0*
VAC/SICK ACCRUAL	1,000	*0*	0	*-1,000*
TELEPHONE	2,280	*1,852*	2,520	*240*
PROFESSIONAL SERVICES	536	*364*	850	*314*
EQUIPMENT MAINTENANCE	785	*690*	1,530	*745*
RENTALS AND LEASES	900	*866*	900	*0*
DUES	255	*380*	295	*40*
GENERAL SUPPLIES	400	*533*	500	*100*
OFFICE SUPPLIES	3,500	*2,977*	4,000	*500*
POSTAGE	1,800	*1,507*	1,800	*0*

BUILDING MAINTENANCE	6,500	6,541	6,500	0
BOOKS	22,000	20,284	22,000	0
SUBSCRIPTIONS	3,650	4,113	4,042	392
BOOKS ON TAPE	1,200	1,519	1,200	0
VIDEO CASSETTES	800	347	800	0
PROGRAMS	2,700	2,354	2,700	0
BINDING	600	0	600	0
MISCELLANEOUS	100	332	100	0
EQUIPMENT PURCHASE	1,600	1,587	1,400	-200
ELECTRICITY & WATER	2,950	3,080	3,075	125
HEATING FUEL	1,918	1,502	1,918	0
SEWER	100	94	75	-25
TOTAL LIBRARY	**201,055**	175,239	**202,048**	993

10-3409 PARKS & RECREATION	1999 APPROVED BUDGET	1999 ACTUAL REVENUE	2000 PROPOSED BUDGET	CHANGE
PARKS REVENUES				
5-001 DAY CAMP	20,000	32,127	25,000	5,000
5-002 POOL SWIMMING LESSONS	2,000	3,214	2,500	500
5-003 POOL SEASON PASSES	2,700	2,310	2,000	-700
5-004 POOL DAILY ADMISSIONS	2,500	2,605	2,500	0
5-005 CONCESSIONS	4,600	2,126	2,500	-2,100
5-006 POOL -- OTHER CHARGES	0	51	0	0
5-007 SCHOOL DONATIONS	2,000	0	2,000	0
5-008 BIDDY BASKETBALL	0	328	350	350
5-009 MEN'S SOFTBALL DONATION	500	0	0	-500
6-004 EATON LOT TIMBER SALES	0	3,327	0	0
5-015 INTEREST INCOME	0	0	4,818	4,818
TOTAL INCOME (REVENUES)	34,300	46,088	41,668	7,368
SUBTOTAL OF EXPENDITURES	169,361	49,876.00	172,740	3,379
TOTAL APPROPRIATION ON TAX RATE	131,569	131,569.00	131,072	-497

10-4520 PARKS & RECREATION	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	
1-110 PERMANENT POSITIONS	38,023	23,017	40,682	2,659
1-120 TEMPORARY POSITIONS	54,191	49,776	54,191	0
1-130 COMMISSIONERS SALARIES	1,200	1,200	1,200	0
1-140 OVERTIME	1,500	2,156	1,800	300
1-191 VACATION/SICK ACCRUAL	474	0	0	-474
1-210 HEALTH INSURANCE	5,979	5,973	6,877	898
1-215 LIFE INSURANCE	75	75	77	2
1-219 DISABILITY INSURANCE	497	329	413	-84
1-220 SOCIAL SECURITY	5,717	5,044	5,882	165
1-225 MEDICARE	1,384	1,174	1,376	-8
1-230 RETIREMENT	969	1,205	1,166	197
1-240 TRAINING (RED CROSS)	500	513	500	0
1-250 UNEMPLOYMENT INSURANCE	185	585	617	432

1-260 WORKERS COMPENSATION	6,035	1,713	4,920	-1,115
1-290 COINSURANCE	100	130	100	0
1-291 UNIFORMS	788	793	900	112
1-341 TELEPHONE	780	1,124	900	120
1-410 ELECTRICITY	6,500	5,330	6,500	0
1-411 HEATING FUEL	1,500	1,367	1,500	0
1-412 WATER	2,000	3,702	2,000	0
1-413 SEWER	2,000	2,266	2,000	0
1-430 BUILDING MAINTENANCE	1,600	2,264	1,600	0
1-431 POOL EQUIP. MAINTENANCE	2,000	1,516	2,000	0
1-610 PARKS OPERATING SUPPLIES	500	643	500	0
1-611 POOL OPERATING SUPPLIES	2,000	2,280	2,500	500
1-630 EQUIPMENT MAINTENANCE	1,000	1,597	1,000	0
1-635 GAS AND OIL	875	805	850	-25
1-650 GROUNDSKEEPING	7,500	7,397	7,500	0
1-660 VEHICLE MAINTENANCE	500	887	500	0
1-690 MISCELLANEOUS	0	523	0	0
1-693 CONCESSIONS	2,500	2,417	2,500	0
1-740 PARKS EQUIPMENT PURCHASE	1,000	577	700	-300
1-742 POOL EQUIPMENT PURCHASE	400	41	400	0
1-745 YIELD TAX EXPENSE	0	417	0	0
1-760 RENTALS AND LEASES (CAPITAL EQUIPMENT)	6,089	6,089	6,089	0
1-840 SUMMER PROGRAM	13,000	11,917	13,000	0
TOTAL PARKS & RECREATION	**169,361**	146,842	**172,740**	3,379

	1999 APPROVED BUDGET	*1999 ACTUAL EXPENDITURE*	2000 PROPOSED BUDGET	*CHANGE*
01-4711 DEBT SERVICE				
2-980 PRINCIPAL OF LT BONDS	**19,275**	*19,275*	**19,762**	***487***
4721-2-981 INT EXP-LONG TERM BONDS	**34,297**	*34,297*	**40,483**	***6,186***
4725-1-981 TAX ANTICIPATION NOTES-INT	**15,000**	*4,061*	**10,000**	***-5,000***
4790-3-990 DEBT ISSUANCE COST	**6,000**	*5,790*	**0**	***-6,000***
***TOTAL* DEBT SERVICE**	**74,572**	*63,423*	**70,245**	***-4,327***

	1999 APPROVED BUDGET	*1999 ACTUAL REVENUE*	2000 PROPOSED BUDGET	*CHANGE*
03-3290 PARKING METERS				
6-001 PARKING METER REVENUE	**3,500**	*19,356*	**15,000**	***11,500***
6-002 PARKING VIOLATIONS	**0**	*1,660*	**1,500**	
6-015 INTEREST INCOME	**0**	*0*	**5,130**	
***TOTAL* PARKING METERS**	**3,500**	*21,016*	**21,630**	***18,130***

	1999 APPROVED BUDGET	*1999 ACTUAL EXPENDITURE*	2000 PROPOSED BUDGET	*CHANGE*
03-4210 PARKING METERS				
3-740 EQUIPMENT PURCHASE	**3,500**	*1,075*	**3,500**	***0***
***TOTAL* PARKING METERS**	**3,500**	*1,075*	**3,500**	***0***

	1999 APPROVED BUDGET	1999 PROJECTED	2000 PROPOSED BUDGET	CHANGE
SEWER USERS SUBTOTAL	**940,709**	**990,232.99**	**1,033,767**	**93,058**
SEWER REVENUE	**436,101**	479,062.37	**532,636**	**96,535**
SEWER OVERLAY	**-5,000**	-1,325.38	**-5,000**	**0**
SEPTIC DISPOSAL	**24,000**	26,888.00	**24,000**	**0**
STATE AID WATER POLLUTION	**485,608**	485,608.00	**466,769**	**-18,839**
INTEREST EARNED	**0**	0.00	**15,362**	**15,362**
TOTAL SEWER USERS REVENUE	**940,709**	**990,232.99**	**1,033,767**	**93,058**
SUBTOTAL OF SEWER EXPENDITURES	**940,709**	**883,890.00**	**1,033,767**	**93,058**

	1999 APPROVED BUDGET	1999 ACTUAL EXPENDITURE	2000 PROPOSED BUDGET	CHANGE
02-4326 SEWER USERS				
1-110 PERMANENT POSITIONS	**1,741**	1,741	**11,333**	**9,592**
1-210 HEALTH INSURANCE	**0**	0	**1,375**	**1,375**
1-215 LIFE INSURANCE	**3**	3	**29**	**26**
1-219 DISABILITY INSURANCE	**12**	12	**152**	**140**
1-220 SOCIAL SECURITY	**108**	108	**702**	**594**
1-225 MEDICARE	**26**	26	**165**	**139**
1-230 RETIREMENT	**24**	24	**428**	**404**
1-250 UNEMPLOYMENT	**2**	2	**168**	**166**
1-260 WORKERS COMPENSATION	**236**	236	**180**	**-56**
1-315 MAPPING	**0**	0	**10,000**	**10,000**
1-330 PROFESSIONAL SERVICES (PLANT OPERATION)	**272,689**	273,513	**309,364**	**36,675**
1-397 BIO SOLIDS REMOVAL	**76,500**	72,522	**70,000**	**-6,500**
1-398 PROFESSIONAL SERVICES (LAB TESTS)	**12,500**	6,879	**8,000**	**-4,500**
1-550 PRINTING	**1,500**	1,198	**1,300**	**-200**
1-610 SEWER LINE MAINT/MATERIALS	**15,000**	15,107	**11,700**	**-3,300**
1-625 POSTAGE	**1,560**	1,295	**1,400**	**-160**
1-630 EQUIPMENT MAINTENANCE AND REPAIR	**15,000**	3,189	**15,000**	**0**
1-631 CLEANING & MONITORING	**0**	0	**70,314**	**70,314**
***TOTAL* SEWER OPERATING**	**396,901**	375,855	**500,735**	**103,834**

	1999 APPROVED BUDGET	*1999 ACTUAL EXPENDITURE*	2000 PROPOSED BUDGET	*CHANGE*
2-4711 DEBT SERVICE-SEWER BONDS				
1-980 PRINCIPAL	**287,378**	*290,900*	**290,900**	*3,522*
1-981 INTEREST	**221,247**	*217,135*	**197,710**	*-23,537*
***TOTAL* DEBT SERVICE -- SEWER**	**508,625**	*508,035*	**488,610**	*-20,015*

	1999 APPROVED BUDGET	*1999 ACTUAL EXPENDITURE*	2000 PROPOSED BUDGET	*CHANGE*
2-4913 REPLACEMENT COST RESERVE				
1-930 REPLACEMENT COST RESERVE	**35,183**	*0.00*	**44,422**	*9,239*
***TOTAL* REPLACEMENT COST RESERVE**	**35,183**	*0.00*	**44,422**	*9,239*

	1999 APPROVED BUDGET	*1999 ACTUAL REVENUE*	2000 PROPOSED BUDGET	*CHANGE*
12-3401 OPERA HOUSE				
01-001 RENTAL FEES	**0**	*750.00*	**750**	*750*
01-002 USER FEES -- PROFIT	**0**	*100.00*	**100**	*100*
01-003 USER FEES-- NON-PROFIT	**0**	*150.00*	**150**	*150*
01-004 DONATIONS	**0**	*50.00*	**50**	*50*
TOTAL PROJECTED INCOME	**0**	*1,050.00*	**1,050**	*1,050*
SUBTOTAL OF EXPENDITURES	**5,000**	*0.00*	**6,050**	*1,050*
TOTAL APPROPRIATION ON TAX RATE	**5,000**	*0.00*	**5,000**	*0*

	1999 APPROVED BUDGET	*1999 ACTUAL EXPENDITURE*	2000 PROPOSED BUDGET	*CHANGE*
12-4621 OPERA HOUSE				
01-110 PERMANENT POSITION	**1,000**	*1,000.00*	**1,000**	*0*
01-220 SOCIAL SECURITY	**0**	*62.00*	**62**	*62*
01-225 MEDICARE	**0**	*14.50*	**15**	*15*
01-250 UNEMPLOYMENT	**0**	*0.00*	**7**	*7*
01-430 BUILDING MAINTENANCE	**2,500**	*636.84*	**3,550**	*1,050*
01-610 GENERAL SUPPLIES	**1,000**	*2,421.53*	**1,000**	*0*
01-625 POSTAGE	**500**	*14.41*	**416**	*-84*

any questions about whether permits or approvals are necessary, please do not hesitate to call or visit us and we will work with you to determine if any applications are necessary and to ensure that any needed applications are completed in an accurate manner.

The Town of Littleton has participated in a variety of economic development initiatives over the past year. Notably, the Town joined with the Littleton School District to engage the services of Concordia, Inc. to develop a community and educational facilities master plan. By the close of 1999, nearly 100 people were meeting monthly to discuss a a variety of facility opportunities and challenges throughout Littleton. This project has garnered great interest state-wide due to it's innovative approach. The Town has also worked closely with AHEAD on the development of the Ammonoosuc Green project which promises to bring new housing, commercial space, parking and green space to the western portion of downtown. The investment the Town has made in Littleton Main Street has generated outstanding returns as evidenced this year by new businesses, business expansion and building renovations throughout downtown. The Town has also worked closely with LIDC this year as we have contemplated industrial park expansion and the development of the Littleton Learning Center.

Planning Board

The Littleton Planning Board spent much of its time this year hearing subdivision cases. For these cases, the role of the Planning Board is to determine if the proposed subdivision complies with local rules and if it will be reasonably safe and appropriate. The personal opinions of the board members about whether the proposed change is "good" or not, play no role in the board's decisions.

The Board also spoke with citizens who live in the district of the new Littleton Regional Hospital. A group of citizens presented the Board with a petitioned article to create a new medical campus zone in that area. At the same time, the Planning Board considered a proposal to create a 100 foot buffer along the Ammonoosuc River along Meadow Street in an effort to balance environmental responsibility with supporting commercial growth in the area.

Zoning Board of Adjustment

Special exceptions comprised over half of the hearings of the Zoning Board of Admustment. These hearings are to determine if proposed land uses in a particular zone are appropriate uses on that site. Variances, about forty percent of the board's cases, involve situations in which an applicant shows that although their proposed use or building setback does not meet the requirements of the zoning ordinance, they have a hardship due to the land or location and are requesting that the board waive the requirements.

Board members were joined by several Planning Board members in attending the Municipal Law Lectures sponsored by the NH Municipal Association this fall at the Littleton Opera House. This year's topics included the Elements of Effective Code Enforcement, When Land Regulation becomes a Taking, and case and factual documentation.

POLICE DEPARTMENT REPORT

We would like to dedicate our last annual report of this millennium to all former members of this department, who during this past century not only proudly served the citizens of this town, but also dedicated their lives to the betterment of our community.

On behalf of a grateful community we wish to say thank you.

Louis P. Babin
Chief of Police

LOUIS P. BABIN

As we end one century and embark into a new one, I'm sensing a great deal of excitement, enthusiasm and energy by all the employees of this department. This past year was one of many changes for us. As you can see by reading this report we have many new faces on the department. It is my goal to have all of you become well acquainted with our staff so that you'll feel comfortable in addressing your problems and concerns with us, knowing that they will be handled in a professional and timely manner.

Corporal Donald Marsh retired after working nearly 20 years for the town. During his career he enjoyed investigating and photographing crime scenes, and enjoyed working with our elementary and high school students. His daily presence on the streets, be it daytime or evening, will certainly be missed by many. Corporal Marsh was also instrumental in the formation of the Sergeant Ralph "Buster" Brooks scholarship fund. I know that I'll be speaking for everyone in wishing him continued success and happiness, as he pursues other personal goals and interests.

This past year brought about the formation of our first ever Citizens Advisory Board. It's not only a first ever for the department, but also a first for our entire region. Our primary objectives are to have a source of flowing information between the people and police, and the police and people. It is also our goal to become more helpful and to move away from a primarily enforcement agency towards a service agency. As we grow and develop into a working committee, we urge that you feel free to offer your input and suggestions to any of the Board members.

We are also working with our school safety patrol. We have a group of 12 dedicated fifth graders who help the younger students arrive to school safe and sound. During the year we work to instill self-confidence, teamwork and the ability to get along with others as well as conflict resolution. I thank these students for their willingness to participate in this program.

Highlights in Review:

January:

- Special thanks to Wayne Miler and Henry Wante for restoring the Town Building generator.
- Cpl. Marsh completed the supervisory academy, which is sponsored by Compensation Funds of New Hampshire.

February:

- Participated in School to Careers Day with students from Whitefield.
- Officers Shepard and Cassady received training on warrants and complaints. Officer Gilbert was our first officer to complete our new 12-week field training officer program.
- All full time officers were equipped with bulletproof vests.
- Gary Bullard, executive director of the Vermont Police Academy, gave us a class on "What's Attitude got to do with Policing."
- New Hampshire Highway Safety Agency presented a program to Littleton High School student body entitled "Fatal Reality a Deadly Choice."

March:

- Spoke at a child care conference in Franconia.
- Visited by Cub Scout Pack 209 and Headstart students.
- Cpl. Smith and Officer Magoon attended a program entitled Kids and Company. Programs deals with missing and exploited children.
- Chief attended a seminar dealing with Management problems of the Technical person in a leadership role.
- International Chiefs of Police sent a representative from this department to Washington to learn more about child passenger safety seats.

April:

- Sponsored our 19th Annual Easter Egg Hunt.
- Participated in the North Country YMCA and Junior Business Management Institute.
- Cpl. Smith and Officers Gilbert, Wright and Cosentino attended a critical incident training session.
- Co-hosted the 1999 seatbelt challenge at Littleton High School.
- Hosted a brown bag luncheon with Main Street merchants on Main Street issues. Visited by the local brownie troop.
- Pat Greco attended a conference for women.

- *May:*
- Officers began visiting the high school in attempts to build a better relationship with our youths.
- Cpl. Smith received the Head Start volunteer award for his work in promoting child safety awareness.
- We hosted the annual Torch Run for New Hampshire Special Olympics.
- Special thanks to the Littleton High School track team for assisting us in our run to Lincoln.
- Participated in a bike rodeo at WalMart.
- Began placing weekly safety tips on channel two.

June:

- Spoke to STAR class at the Littleton High School on alcohol and drugs. Had our first SWAP TALK of summer.
- Hired Officer Chris Tyler.
- Escorted Littleton High School's Ladies' Crusaders after winning the Class M Softball Championship. Congratulations!
- Assisted with Annual Trout Tournament.

July:

- Assisted Foto Factory with their annual open house.
- Fingerprinted several hundred kids.
- Supplied coverage for 4th of July fireworks as well as the Circus.
- Assisted in covering a motor vehicle fatality on I-93.
- Sent an officer to St. Anselm College for the Annual Community Policing Symposium.

August:

- Hosted general membership meeting of our Citizens Advisory Board.
- Cpl. Marsh, Deputy Chief Jeff Barton and Administrative Assistant, Marcia Kittridge resigned.

September:

- Labor Day weekend and the opening of school went smoothly.
- Participated in emergency preparedness drill at the Fire Department.
- Retirement breakfast was held for Cpl. Marsh.
- Assisted with Annual Antique Car Parade.
- Officer Shepard completed a two-week basic police prosecutor school.
- Hired Jackie Scibilia to replace Marcia Kitteridge.
- Officer Cassady & Ms. Scibilia attended sexual harassment training.
- Department photo taken for our millennium calendar.

October:

- Special details for the month included: Homecoming Parade, Fire Apparatus Parade and Halloween.
- The department hosted two job shadow students from Littleton High School. Newly hired Officer, Aaron Roberts, began the 120th Police Academy. Meanwhile, Officer Chris Tyler graduated from the 119th Academy.
- Participated in a focus group at UNH, dealing with the study of prevention and control of crime.

November:

- Participated in selection process at Littleton High School for the Prudential Community Service Award.
- Kicked off the United Way campaign for all town employees.
- Kicked off our Kid-Care Safety program in conjunction with Foto Factory and Littleton Regional Hospital.
- Officer David Wentworth was promoted to Corporal.
- Began a reading program with our Kindergarten students.
- Officer Brown attended the Annual Governor's Highway Safety Breakfast.

December:

- As we conclude another year, we wish you all a happy holiday season and very best wishes for the year 2000.

In closing, I would like to mention how much we appreciated the support and how much we enjoyed working with al our town agencies. We are looking forward to another great year where we will continue this spirit of teamwork in order to make this community a better place to live.

Respectfully,

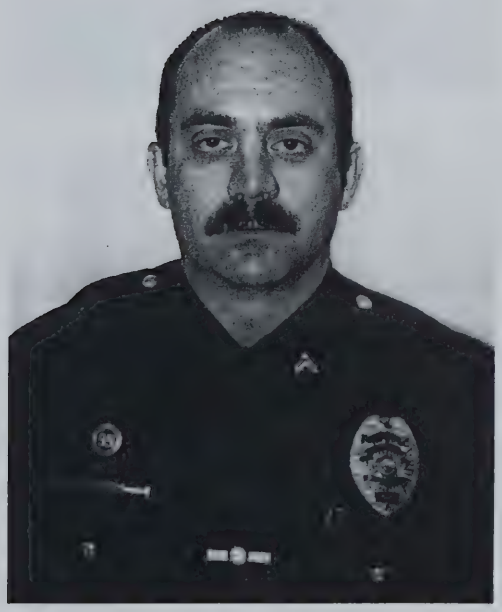
Louis P. Babin
Chief of Police

CORPORAL PAUL SMITH

In November 1992 I was hired as a patrol officer for the Littleton Police Department. In February 1997, I was promoted to the rank of Corporal. My regular duties include the direct supervision of all patrol officers, distribution of the work load, commanding and disciplining subordinates, investigating citizen complaints, shift scheduling, motor vehicle patrol, criminal investigation and public relations. My current additional duties include coordinating the bicycle safety program, firearms instructor, mountain bicycle patrol coordinator, instructor and evidence officer. I am a member of the Littleton Police Department Honor Guard.

I am currently a member of the Town of Littleton Joint Loss Management Committee. Recently, I have initiated a "stranger workshop" with the Littleton Area Head Start to help prevent child abductions in our community. I am also participating in a committee to establish a skate park for the youth in our community. I am a graduate of the New England Institute of Law Enforcement Command Training Program at Babson College.

I reside in Littleton where I have been a lifelong citizen with my wife, Lisa, son, Jessy and newborn daughter, Madeline. I am looking forward to continued service to my community.



CORPORAL DAVID D. WENTWORTH

I have wanted to be a Police Officer, and in particular a K-9 Handler in Law Enforcement, for as long as I can remember. After completing High School, I joined the U.S. Air Force where I served from 1982 - 1989 as a Law Enforcement Specialist K-9 Handler.

I began as a part-time Police Officer for the Littleton Police Department in 1990. On April 1, 1991 I was hired as a full-time Police Officer. On December 8, 1999 I was sworn in as the Littleton Police Department's newest Corporal.

At this time, I am a member of the Littleton Police Department Honor Guard and Bike Patrol. I am also one of the Systems Administrators for the Littleton Police Department's Computers and related software. I also hold the difficult position as the Littleton Police Department Scheduling Officer. This position is demanding during the best of times considering the rotating shifts that we work in

order to provide 24 hour coverage and the extra details that we work, i.e. parades, school dances and ball games, as well as other special events. However with the recent turn over of a number of our personnel, my work as the scheduling officer has become extremely demanding.

I have taken pride in the extra duties I have performed and in the duties that I am currently performing. However, the accomplishment for which I take the most pride, other than my recent promotion, has been becoming a Field Training Officer (FTO) and establishing a Field Training Officer program for the Littleton Police Department. This Program will give the town's new police officers with the training they need to provide the best services possible for the Town of Littleton.

In closing, I would like to thank the citizens of the Town of Littleton for their support of the Littleton Police Department. It is my sincere hope to finish my career in Law Enforcement in the Service of our great Town.

PATROL OFFICER ROBERT MAGOON

I have been a full time member of the Littleton Police Department for six years, and several years prior to that, on a part-time basis. I am a member of the department's bike patrol and I just recently completed a course at the New Hampshire Police Standards and Training Council on how to research background investigations for the department when new officers are preparing to come on board.

As a patrolman, my duties include answering calls for citizens' concerns and complaints, motor vehicle enforcement, and foot patrol. Special details to include parades and school functions.

I have enjoyed my time working for the citizens of Littleton. Some of you know me very well, so you know I am involved with community functions such as kids sports. I enjoy coaching Little League Baseball and the Littleton Youth Soccer Program.

In closing, let me again say thanks to all of you who know me and have supported me throughout my time with the Littleton Police Department

PATROL OFFICER JAMES SHEPARD

I have been employed by Littleton for just over three years. During that time, I have started several programs in an attempt to help the department serve the needs of the town more efficiently. I created and implemented new policies and procedures concerning active warrants, allowing officers to check lists in their cars without having to leave their patrol. I organized the parking tickets and sent letters regarding non-payment of parking fines, generating hundreds of dollars of revenue for the town. I also designed a complaint form for prosecution on non-payment of parking ticket, should the department find it necessary to do so. I wrote a successful grant application for $10,000 worth of computers and equipment for the department, equipping each cruiser with a laptop. I am also a certified EMT and currently work part-time for Ross Ambulance. I serve as the department's CPR instructor. In the last year the role of prosecutor has been added to my duties. This typically requires me to work long hours in addition to my regular shift to contact attorneys, research cases and answer motions. Not being a New England native, I have nevertheless come to love the scenery and the people of the North Country and look forward to years of service with you. I hope, along with other officers in this department, to usher us into the next century with a sense of pride in our work, a commitment to excellence, and an excitement for duty

PATROL OFFICER FRED GILBERT

Hello, my name is Fred Gilbert. I have been with the Littleton Police Department for a year and a half. I graduated in 1998 from the NH full time police academy. Prior to my coming to Littleton, I worked as a part-time officer in the Towns of Milan and Errol and as a Communications Specialist for the Town of Gorham Police Department. I have always had a strong interest in public safety and hope that my experience will be an asset to the citizens of Littleton. I am the President of the Police Benevolent Fund, as well as being in charge of keeping our fleet of cruisers on the road and looking good.

In my off time I like to train police K9s and have two German shepherds of my own. I travel throughout NH training these wonderful and intelligent animals. In closing, I would just like to take the opportunity to thank the citizens of Littleton for allowing me to protect and serve them.

PATROL OFFICER SCOTT CASSADY

Hello, my name is Scott Cassady and I am one of the newest full time members of the Littleton Police Department. I have been a part-time police officer for the town of Littleton for the past three years up until June 17, 1999 when I was hired as a full-time officer. I graduated from Littleton High School in 1995 and continued my education at the New Hampshire Technical Institute in Concord, NH where I received an Associates Degree in Criminal Justice. From there I transferred to the University of Massachusetts in Lowell, MA where I obtained my Bachelors Degree in Criminal Justice. The training that I have received from the State of New Hampshire and the Littleton Police Department, along with my education in the field of Criminal justice, has allowed me to serve the Town of Littleton as a competent and dependable police officer. I'm looking forward to a long and fulfilling career with the Town of Littleton as a member of the Littleton Police Department.

PATROL OFFICER CHRIS TYLER

Law Enforcement has interested me for years because of many various reasons. It was the very beginning of high school when I realized what I wanted to do with the rest of my life. After high school I attended New Hampshire Technical Institute where I majored in Criminal Justice. Following that I was hired as a part-time police officer by the Town of Lisbon and completed the 212th Part-Time Police Academy. Shortly after my completion of the Part-Time Academy the Town of Littleton hired me on June 30, 1999 as full time police officer.

I completed the 119th full time Police Academy on October 1, 1999. I returned to the Littleton Police Department after the academy to start a three month field training program that is now coming to a closure.

I am a life long resident of New Hampshire and have just recently moved to this great town. It is my plan to serve the citizens of Littleton to the best of my ability and with the highest degree of professionalism possible. I would like to thank the citizens of this fine town for making this position as rewarding as it is.

PATROL OFFICER AARON ROBERTS

Hello, my name is Officer Aaron Roberts. I am originally from Western New York (Niagara Falls Area), where I received my Associates Degree in Criminal Justice from Niagara County Community College in May of 1998. My wife, Rosemary, and I have always enjoyed the beautiful state of New Hampshire and plan on raising a family here.

I have been with the Littleton Police Department for approximately six months. For the last 10 weeks I have attended the New Hampshire Police Standards and training Academy in Concord. I have received many hours of instruction and training which has enhanced my capabilities as a police officer in the community. Prior to attending the police academy I spent some time on patrol with the police department's two field-training officers. While on patrol, I have had the pleasure to meet many people in the community and look forward to meeting many more. I look forward to a fulfilling career on the Littleton Police Department. I eagerly anticipate being a positive part of the Littleton Community and taking part in the Community's activities.

During the hiring process for the Littleton Police Department I had to sit in front of two oral boards, along with many other things. I made the statement, in front of both oral boards, that my goal was to become a police officer in this community. I also stated that if I were to achieve that goal, that my next goal would be not to make anyone on those oral boards, or the community, regret giving me that opportunity. That statement holds true today and will follow me through my career. I strongly encourage anyone in the community with any questions to contact me at any time. It will be my pleasure to assist you in any way that I can.

PATRICIA GRECO, OFFICE MANAGER

I was born and raised in Littleton and returned to the Littleton area after being away for 20 years. I now reside in Bethlehem with my husband and three children, and have been employed with the Littleton Police Department for 5 years. While being away, I had the opportunity to spend 7 years of that time being employed by the Federal Government and traveling overseas. Our overseas tour took us to the U.S. Embassy in Stockholm Sweden where I worked as a Community Liaison Officer, newsletter editor, and in the U.S. Consulate. Our next tour took us to the U.S. Embassy in Ottawa, Ontario, Canada where I worked as a secretary.

In my fifth year as office manager, I still find the job challenging with each new day. It has been a positive experience working with law enforcement professionals such as Chief Babin, Cpls. Smith and Wentworth and the other dedicated full time and part-time officers. I look forward to serving the community of Littleton in the year 2000.

SPECIAL OFFICER DOUGLAS BROWN

As of May 2000, I'll have completed nine years of service to the Town of the Littleton as a part time Police Officer. I have enjoyed serving the citizens of the "Ninth Best Small Town in America". Also in May 2000, I'll have completed ten years of full time service at the Grafton County Sheriff's Communications, dispatching for the Town of Littleton. As a senior police officer here or a communications supervisor with the fifteen other dispatchers, I look forward to serving Littleton's needs and future growth.

I moved to this area twelve years ago (1987) from Nashua. I have been here during the major changes in town. The town I believe has grown from 5800 to 7000 in population. The seven thousand people in this town are more spread out, considering Littleton (land wise) is *almost* the size of Nashua and Manchester combined.

The way of life here is different than in the city. Before moving here, I worked for Digital Equipment Corporation. At that time it was the second largest computer manufacturer in the world. They also at that time built the world's fastest main frame computer, the VAX 8600. At that time, imagine a computer that in 1.5 seconds could process, (think) as much as one person could think in 7.5 years. Now, as of last year there is nothing left of that company. It was downsized then bought out by Compaq. I had been with Digital for six years. My position was as a Security Specialist. I was part of a group in New England that conducted internal covert operations. My assignments were in the New Hampshire, Maine and Vermont facilities. We would find or be informed of leaks of information in the company regarding hi tech secrets or government projects. We would then investigate the matter in most any manner necessary. It would be in depth work, but this is the easiest why to explain some of my background.

SPECIAL OFFICER PETER WRIGHT

It has been my privilege to serve the Town of Littleton since October of 1995. As the department's defensive tactics instructor, it is my responsibility to ensure that each officer is properly trained and ready for any defensive situation. My other responsibilities include, but are not limited to; bike patrol, scheduling of our summer S.O.S. (save our streets) patrol, serving on the department's honor guard and the day to day patrol duties of a regular patrol officer.

I enjoy many outdoor recreational activities such as mountain biking, hiking, SCUBA diving, skiing, snowmobiling and others. I have enjoyed every aspect of four plus years of service to the town and I look forward to several more. Best of luck to all in the New Year.

SPECIAL OFFICER KEITH CONSENTINO

Though I hesitate to admit that I originate from the "Flat Lands," I am originally from a small town in Connecticut. From the time I was young, I would come to Northern New Hampshire with the boy scouts, hiking and camping. After I graduated from High School, and served in the U.S. Air Force, I decided to come up to New Hampshire. My initial plan was to spend an entire summer here. I was excited over the idea of getting to spend so much time enjoying the area. To make a long story short, here I am almost six years later, now calling New Hampshire my home. Admittedly, aside from the beautiful and down-to-earth characteristics of the North Country, the deciding factor was meeting my wife, a North Country native.

I started working for the Littleton Police Department in the fall of 1993. I have attended the part time Officers Academy and numerous classes, both on the tactical and intellectual aspects of law enforcement. I work full time for a computer company, though I have found my ongoing work for the Town of Littleton as a police officer to be one of the most rewarding and satisfying experiences of my life.

SPECIAL OFFICER DAN FOWLER

Hello, my name is Special Officer Dan Fowler. I have the privilege of being one of four part-time officers with the Littleton Police Department. I have been with the Police Department since 1996. As a part-time officer for the department, I work along side my fellow full time officers, assisting them with numerous duties, including working primary patrol shifts, investigating ongoing cases, assisting at accident scenes and working special details as needed.

The standards for being a part-time officer are the same as being a full time officer, and we attend the same training as our fellow full time officers. The past few years at Littleton Police Department have been very rewarding for me. I have had the honor and privilege of being selected as a member of our Police Color Guard Unit and also a member of our Bicycle Patrol Unit. I was also awarded the military service ribbon for my military service during Operation Desert Storm. The one thing that stands out in my mind after three years of service in the Town of Littleton is the amount of friends within the community I have made.

I would like to thank each and every one of you for being a part of our team and for your never-ending support of the Littleton Police Department. It has been an honor serving "you" the citizens of Littleton, NH. I look forward to seeing you on the street.

JACKIE SCIBILIA, ADMINISTRATIVE ASSISTANT

I was born and raised on a farm in a small town in Minnesota. I then moved to California with my Mother and brother and lived there for the past 20 years. I worked at the San Diego Wild Animal Park for a total of 7 ½ years as an Administrative Assistant for the Food Service Department and the Mammal Department. I also worked at a trash company for 9 years in Accounts Payable, Payroll, and Accounts Receivable. I then moved to Littleton with my 2 young daughters and have lived here now for 1 ½ years.

AUXILARY OFFICER RICHARD SMITH, SR.

In October of 1995 I was hired by the Littleton Police Department as a Special Officer after completing the Part-time Police Academy. In the Spring of 1999, I became an Auxiliary Officer. I continue to service the town parking meters, which I have been doing since 1997. As an auxiliary officer, I work the parade detail and other details that the police department may need help with. I volunteer to help with the Easter Egg Hunt, and the last two years I have helped Cpl. Smith with conducting the "Stranger Work Shop." My wife and I have resided in Littleton for 37 years and have raised two sons here. I am pleased that I can be of service to this community.

AUXILARY OFFICER KEITH BOWLES

I, Keith Bowles, work for the Littleton Police Department in the auxiliary. This means that I direct traffic for parades, fires, accidents and any other unforeseen emergency.

My full time job is working at Hitchiner Manufacturing as a "Bench Straightner."

I have lived in Littleton about 38 years and have worked for the police department for about 18 years. I enjoy working with the citizens of Littleton.

PUBLIC WORKS DEPARTMENT

We started 1999 with an average snowfall. By the middle of the season, a warm spell hit that melted most of the snow. Most of the snowstorms ended in rain creating ice, which required us to salt and sand heavier than normal. In February we had a 14 hour ice storm that required 200 tons of salt and 1100 cubic yards of sand for that one storm alone. By spring, we had used about 5,500 yards of sand and 1300 tons of salt which was over budget by $5000. We started hauling sand in February and finished the stockpile by late March.

Spring brought mud season; this mud season the roads dried out quickly and there were only a few minor areas that we needed to add stone and gravel to keep the roads passable. I would like to thank those people inconvenienced for their patience.

Summer was really busy for us. We replaced ten culverts, rebuilt thirty-five catch basins, and cleaned about eight miles of ditches on five different roads. Also, we brought fourteen manhole covers to grade. It was necessary to use the sewer jet approximately twenty times to unblock sewer backups and clean culverts. Many man-hours were spent replacing and repairing signs and signs posts.

This year we reconstructed and paved 3,600 feet of road on Broomstick Hill and 1,000 feet on Gary's Drive. We overlaid 6,000 feet of pavement on Manns Hill. We chip sealed 1,600 feet on Ednecroft Road, 10,000 feet on Old Waterford Road and 1,200 feet on Balcom Road. The west end of Broomstick Hill Road was not reconstructed this yeart due to the time necessary to complete a topographic survey and to determine quantities. The project will be completed in the year 2000, we apologize to the residents for any inconvenience this may create.

During the summer of 1999, there were numerous minor windstorms that created minor problems for the community. The highway department worked with Water and Light on tree removal to get power back on as quickly as possible.

This fall we started to get ready for winter again, working on the plows and sanders. We worked on ditching into December, and marked and flushed culverts for winter. We purchased one new six wheeler and a new backhoe. We have been trying to keep the tucks and equipment on a trade in schedule (trucks 7 years and equipment 10 years).

The department has a 1994 1 ton truck with plow and salt unit that has 90,000 miles. We would like to trade this for a new 1 ½ ton truck with plow and salt unit. An upgrade to a 1 ½ ton truck is necessary because during the 7 years the town has operated the 1 ton truck, the transmission has been rebuilt 6 times (by the factory under warranty) and a heavier transmission is needed to lower the gear ratio and keep the transmission from overworking.

Currently the superintendent of public works has a 1992, ½ ton, 2 wheel drive truck with 130,000 miles. The department would like to upgrade this with a ¾ ton, 4 wheel drive truck with a plow. This will improve efficiency of plowing and provide a spare vehicle for plowing if other small trucks break down. Also a ¾ ton truck will have more use/value for the department.

Just a friendly reminder if you are building on a new or if you are changing your driveway on your existing lot you need a driveway permit. There is no charge for this but a driveway permit needs to be filed.

I would also like to thank Littleton Water and Light, the fire department and police department for working with the highway department, we appreciate their assistance with projects.

Thank you,

Larry Jackson, Superintendent of Public Works

TRANSFER STATION REPORT

The Transfer Station/Recycling center posted a banner year in 1999. Recycled tonnage processed by the Transfer Station increased by 20%. The bulk of the increase was in the form of paper. Cardboard, office paper, low grade mixed paper, newspaper and magazines increased by 234 tons. This increase represents 334 more bales of paper than in 1998.

A 50% increase in plastic recycling helped off set decreases in asphalt shingle recycling and compost. Markets for recycled material remained very strong and demands for certain items actually increased. The low grade mixed paper price increased from an average of $5/ton in 1998 to $21/ton in 1999. This commodity which in the past was strictly an avoided cost issue, paid it's own way (processing) in 1999.

The future outlook in demand of recycled material remains high. Efforts to remove more types of plastic, food containers, plastic bag wraps, toys etc. continues. A solution is on the horizon.

Two new pieces of equipment were added to the transfer station in 1999. The first ever and up to now the only public-private recycling venture in the state of New Hampshire occurred here in Littleton. The Littleton Coin Company with a contribution from Peoples Bank purchased an industrial paper shredder for the Transfer Station.

Confidential documents from the Coin Company and Peoples Bank are shredded baled and sold as office paper by the Transfer Station. The Coin Company and Peoples bank avoid the cost of disposal of this paper and the Transfer Station benefits by the sale of the material.

The second piece of equipment added to the Transfer Station was a Construction and Demolition debris auger. This machine quickly reduces in size all types of material from full sofa beds to small plastic items. This reduction and compaction of material enables the Transfer Station to minimize the cost to the public of disposal of these other wise very costly items.

In the year 2000 the Transfer Station hopes to construct an addition to the building and purchase a third baler. These additions are necessary due to the growth of recycling in Littleton. The hard work and dedication to recycling, at the same time keeping costs to a minimum, by the employee's of the Transfer Station paid off in 1999. Tony Ilacqua was named New Hampshire Recycler of the Year. Jackie King was honored as the Town's Employee of the year. In addition the Transfer Station was recognized as the second best recycling center in the State, by New Hampshire the Beautiful.

The real success of the Transfer Station is derived from its supporters. The individual homeowner, businesses both commercial and industrial, who use and support the Transfer Station, is truly appreciated. As a group in 1999 you have saved yourselves and the Town $104,000 in avoided disposal cost. In addition the positive environmental impact of your efforts is priceless.

The Transfer Station would like to recognize these fine retail establishments which play an important role in our operation. Butsons Supermarket, Porfidos Market, Jiffy Mart, Rite Aid, Brooks, Pricemart, Central Building Supply, John & Sues, Irving Mainway and Simon's Market.

Thank you!

Remember change your trashy ways ----

If you are not recycling it, you are wasting it!

WASTE WATER TREATMENT PLANT

The wastewater treatment plant continues to run efficiently. Removal rate for 1999 was 98.2% for BOD and 98.4% for TSS, which again is one of the best in the state. The treatment plant has processed 252,220 gallons of septage from 21 different communities. We removed 1031 wet tons of bio-solids, which produced 168 dry tons from the wastewater before going to the river. The average flow this year was 0.840 million gallons per day. The town has continued to have problems with the press that handles the sludge at the treatment facility. We are looking at more cost effective ways to improve the quality and handling of the sludge.

The town currently has three sewer pump stations in operation. The Lisbon road pumping station is 28 years old and we are investigating the most economical way to upgrade the station. The motor on the backup generator at the Brickyard Road pump station had to be replaced. The Mount Eustis Road pump station has no operational problems.

We have started an inflow and infiltration analysis of the collection system. Approximately 40% of the flow through the treatment plant is from infiltration in the old sewer lines and manholes. We have completed TV camera work of the sewer line on Main Street and will continue to address problem areas in 2000.

The Town started the process of initiating an industrial permitting program as required by our NPDES permit.

I would like to thank Woodard & Curran's, Plant Manager Maurice Lambert and his staff for their dedicated work for the Town of Littleton. I also would like to invite the public to visit the plant so you can understand what your sewer bill has accomplished.

LITTLETON WATER AND LIGHT DEPARTMENT

65 Lafayette Avenue
444-2915(phone) 444-2718(fax) After Hours: 444-2137
e-mail: littletonwl@landmarknet.net
Web Site: littletonwaterandlight.com

The past year has been a period of robust growth at Littleton Water and Light (LW&L). Retail sales of water increased by 5% over 1998 to metered sales of 492,000 gallons per day. Retail electric energy sales increased by 6% to 69,500,000 kwh, up from the previous year's 65,562,025 kwh.

LW&L continued to construct planned electric and water system improvements with a long-term goal of ensuring excellent quality products with high reliability and at the same time lowering operation and maintenance expenses over the long term. Due in part to aggressive tree trimming and preventive maintenance programs, such as infrared testing of equipment and replacement of aging components of the water system, emergency call-outs were considerably reduced in 1999 such that overtime labor was reduced by $15,500 from the previous year.

LW&L recognizes that the economic vitality of the Town and LW&L go hand in hand. Toward that end LW&L contributed funds toward a Littleton Area Chamber of Commerce web site on which businesses could advertise services provided. Also, in 1999 LW&L continued to work on making sure we were Y2K computer compliant. LW&L now has a web site and e-mail address to take customer comments, and we are participating in a Town/School and LW&L quarterly newsletter to keep Littleton residents aware of municipal services provided.

Electric

Notable 1999 projects included three-phase reconstruction of Highland Ave, in the vicinity of the Beacon Street Bridge, and along the St. Johnsbury Road. Much of 1999 was devoted to expanded services for new residential and commercial customers, especially along the Lisbon Road and the new hospital. A new 55-foot reach Holen bucket truck was purchased in 1999 to replace a 1983 vehicle. At year's end a five-year electric capital improvement project was being finalized. The plan emphasized the need for one system wide voltage to provide redundancy between substations, allow greater line capacity, and replace aging poles, hardware, and transformers. The Department continued to emphasize safety training programs and use of safety related equipment, such as purchase of a tensioner/wire puller.

Water

Water improvement projects completed in 1999 included a new Oak Hill reservoir floating cover, replacement of galvanized pipe on Church Street, and 1200 feet of new 8" pipe on Railroad Street. Early in 2000 there will be a new 12-inch pipe connecting the industrial park and the Mt Eustis reservoir and the Lisbon Road, which will greatly increase fire protection and system reliability. Also, started in 1999 and scheduled for completion by June 2000 will be a new 10-

inch pipe over the new Beacon Street Bridge. With the installation of computers and software pumping stations at Goss, Mann's Hill, and the Brickyard Road, as well as reservoir elevations, are now being monitored remotely saving operator time and affording enhanced system reliability. Such system improvements as above have all contributed to LW&L offering lower rates today than in December 1989.

We owe a debt of gratitude to Commissioners Don Craigie, Ralph Ross, and Wayne Fillion for the time and effort they have invested on behalf of LW&L customers to keep abreast of ever changing and complex utility issues and to set policies that ensure high standards of customer service, and competitive utility costs. We would also like to thank the LW&L Budget Committee; Chairman Bob Copenhaver and members Ed Hennessey, Linda Nelson, and Stan Fillion for their input.

Also, we appreciate the continued assistance of the Highway Department crew, especially during early morning and wintertime water breaks, the Fire Department for dispatching services, and the Police Department for traffic control. We invite your participation at the Commissioner's public meetings held the first and third Monday's of the month at 4:00PM at the LW&L conference room, and we invite your feedback to us at any time as to the effectiveness of our services to you.

Respectively Submitted,

Edwin O Betz, PE
Superintendent

GLENWOOD CEMETERY ASSOCIATION

The end of the century proved busy for the crew of the Glenwood Cemetery Association. Typical cemetery maintenance work such as mowing, trimming, raking, and various jobs were completed. Work done by employees also included straightening monuments, repairing and grading lots, water repair and maintenance, rubbish removal, brush cutting and removal, tree cutting, pruning shrubbery, and general lawn care maintenance.

Burials are a primary task, which must be done in a timely fashion and is probably the most important function we do for the public. In 1999 in Glenwood Cemetery, St. Rose of Lima Cemetery and Wheeler Hill Cemetery there were 46 burials of which 15 were cremations. This total of burials is slightly below average.

Several dead or dying trees were removed during the year as well. The most notable of these was a dying Oak tree in Wilkins Cemetery on Mann's Hill. This great tree was extremely old and of massive proportion. It is always sad to remove a tree such as this but for the safety of existing monuments, power lines, passing motorists, and pedestrians it was a necessity.

As always we would like to thank all the volunteers that gave us advise and help in 1999. We would also thank the Littleton Highway Department, Littleton Police Department, and the Littleton Water & Light Department, for their valuable assistance throughout the year. With out the help of these organizations our cemeteries would not look as beautiful or be as functional as they are. Thank you to all of you.

Glenwood Cemetery Association is a non-profit organization that maintains all the cemeteries in Littleton. We work in cooperation with the officials of the Town of Littleton and will strive to continue to do so.

Any questions, concerns, or information that the public desires please feel free to call 444-2680 or write to:

Glenwood Cemetery Association
PO Box 497
Littleton, NH 03561

Respectfully Submitted:

Paul W. Harvey
Sec./Treas.

GRAFTON COUNTY SENIOR CITIZENS COUNCIL

Grafton County Senior Citizens Council, Inc. is a private nonprofit organization that provides programs and services to support the health and well being of our older citizens. The Council's programs enable elderly individuals to remain independent in their own homes and communities for as long as possible.

The Council operates eight senior centers in Plymouth, Littleton, Canaan, Lebanon, Bristol, Orford, Haverhill and Lincoln and also sponsors the Retired and Senior Volunteer Program of the Upper Valley and White Mountains (RSVP). Through the centers and RSVP, older adults and their families take part in a range of community-based long-term services including home delivered meals, congregate dining programs, transportation, adult day care, chore/home repair services, recreational and educational programs, and volunteer opportunities.

During 1999, 593 older residents of Littleton were served by one or more of the Council's programs offered through the Littleton Area Senior Center:

- Older adults from Littleton enjoyed 11,505 balanced meals in the company of friends in the Littleton center's dining room.
- They received 15,214 hot, nourishing meals delivered to their homes by caring volunteers.
- Littleton residents were transported to health care providers or other community resources on 6,573 occasions by our lift-equipped buses.
- They received assistance with problems, crises or issues of long-term care through 1,087 visits by a trained social worker.
- Littleton's citizens also volunteered to put their talents and skills to work for a better community through 9,889 hours of volunteer service.

The cost to provide Council services for Littleton residents in 1999 was $216,955.

Such services can be critical to elderly individuals who want to remain in their own homes and out of institutional care in spite of chronic health problems and increasing physical frailty. They also contribute to a higher quality of life for our older friends and neighbors. In addition, community-based services offered by the Council save tax dollars over nursing home care or other long-term care options. As our population grows older, supportive services such as those offered by the Council become even more critical.

Grafton County Senior Citizens Council very much appreciates Littleton's support for our programs that enhance the independence and dignity of older citizens and enable them to meet the challenges of aging in the security and comfort of their own communities and homes.

Carol W. Dustin, Executive Director

Grafton County Senior Citizens Council, Inc.

Statistics for the Town of Littleton
October 1, 1998 to September 30, 1999

During the fiscal year, GCSCC served 593 Littleton residents (out of 1,128 residents over 60, 1990 Census).

Services	*Type of Service*	*Units of Service*	*x*	*Unit (1) Cost*	=	*Total Cost of Service*
Congregate/Home Delivered	Meals	26,719	x	$5.31		$ 141,877.89
Transportation	Trips	6,573	x	$8.48		$ 55,739.04
Adult Day Service	Hours	0	x	$4.57		$ 0.00
Social Services	Half-hours	1,087	x	$17.79		$ 19,337.73

Number of Littleton volunteers: 84. Number of Volunteer Hours: 9,889

GCSCC cost to provide services for Littleton residents only	$	216,954.66
Request for Senior Services for 1999	$	22,425.00
Received from Town of Littleton for 1999	$	22,425.00
Request for Senior Services for 2000	$	22,425.00

NOTE:
Unit cost form Audit Report for October 1, 1998 to September 30, 1999
Services were funded by: Federal and State programs 44%, Municipalities, Grants & Contracts, County and United way 14%, Contributions 19%, In-Kind donations 19%, Other 2%, Friends of GCSCC 2%.

HOSPICE OF THE LITTLETON AREA

Hospice of the Littleton Area has completed its tenth year of providing volunteer services to the residents of area communities. Our service area included the towns of Littleton, Bethlehem, Carroll (Twin Mountain), Franconia, Sugar Hill, Easton, Lisbon, Lyman, Landaff Monroe, Bath, Woodsville/Haverhill and Lincoln. In 1999 a total of 160 patients and families received services through our many support programs.

Our Director and Hospice volunteers provided supportive care at home, in hospitals, and in nursing homes to 74 individuals and families coping with the advanced and final stages of illness. In addition, our Bereavement Care Coordinator and Bereavement Volunteers provided support to 21 bereavement care clients.

Our Hospice Program also conducted four (4) support groups, which were free of charge and open to the public. The Cancer, Breast Cancer, Bereavement and Prostate Cancer support groups offered a supportive and caring place to share feelings and experiences guided by a trained counselor. Forty-two (42) individuals attended these support groups in 1999.

Our organization was very pleased this year to again offer support to two (2) area programs. We continued to provide volunteer services to the North Country Home Health Agency's Medicare Hospice Program and we again offered supportive care to patients and families in the Hospice Room at Littleton Regional Hospital.

Volunteers gave over 4587.5 hours in the provision of services.

Our Hospice conducts a yearly nine (9) week long, eighteen hour Hospice Volunteer Training Program for individuals interested in becoming volunteers or in increasing their knowledge about Hospice care. Fifteen (15) people completed our 1999 Spring Training Program. We now have over 140 trained volunteers available to support area residents.

Hospice was successful in obtaining grant money that allowed us to start a five (5) day a week van service to Dartmouth Hitchcock Medical Center for cancer patients receiving radiation treatment. That service began in January of 1999 and accommodated 20 patients and family members throughout the year.

There is NO CHARGE to patients or families for the services of Hospice of the Littleton Area. This service is made possible largely through the generous support provided by the towns that we serve. Without the support of Town Funding we would be unable to continue to provide services to the many patients and families we serve.

Your support of Hospice of the Littleton Area is greatly appreciated as we enter our eleventh year of providing care to residents of area communities.

Respectfully submitted,

Holly Lakey, Director

LITTLETON AREA CHAMBER OF COMMERCE

During the past twelve months of 1999 the chamber has been taken to the next level for the New Year. Goals and objectives were set and met by staff, board of directors, volunteers and advocates of the chamber. Here is a synopsis for 1999.

After a motivating speech by guest speaker and Chairman of the United States Chamber of Commerce, William Littleton at the Annual Dinner in January, the chamber was geared up for a fabulous 1999. In the spring, three interns were hired from Lyndon State College to work on a new event for the chamber and all marketing pieces. Upon completion of Lyndon State College interns a Syracuse University intern was hired to assist during the summer on a variety of events. Also, during the summer the Information Booth received a "facelift" on its structure.

In September the 30th Annual Sidewalk Art Show & Sale was held. In addition, in late summer and early fall retail promotions Annual Sidewalk Sale Days and Moonlight Madness were held. Lastly, the chamber finished off the year with the Annual Christmas Celebration and Parade.

Highlights included 12 Business After Hours at a participating member business, a new web site with a total of 183,931 hits in 1999 and a dues structure change. 11 Littleton Industrial Roundtable Meetings were held in conjunction with the Department of Resources and Economic Development, Mountain Country Magazine for its 7th year was produced, Annual Membership Directory, a new Littleton Town Map and 12 monthly newsletters were produced to keep members informed. Visitor and relocation packages totaling over 300 were mailed out and a total of over 70,000 visitors passed through the Littleton Welcome Center and over 100 volunteers gave many hours to support chamber endeavors.

Lastly, the chamber participated in a host of meetings, seminars, workshops, conferences, dinners and committees representing the entire membership. Highlights include: dinner with Governor George W. Bush, Concordia Project/Steering Committee, RiverWalk Project, Main Street, Inc., Littleton Rotary Club, Big Exposition in Springfield, MA, New Hampshire Association of Chamber of Commerce Executives and many more.

Before we begin 2000 we would like to thank each member and volunteer who supported the chamber's endeavors. As we approach 2000 and beyond the chamber will focus its attention on sustaining and constantly upgrading its existing initiatives along with adding new marketing pieces and new chamber events. Above all else the Littleton Area Chamber of Commerce will be working with its members and the community on social and economic development for the "9th Best Small Town in America".

Respectfully submitted,
Bridget Atkins
Executive Director

LITTLETON COMMUNITY CENTER

As President of the Littleton Community Center, I want, right at the beginning, to thank all of those that helped to keep the Center in a condition, so that all citizens and area groups may continue to use the Center in the Twenty First Century. I would like to thank the Board of Directors for their time and efforts, also a big thanks to hour hostess Nicole Ruppert and our custodian, Bucky Larrivee.

This year was busy with over 35,000 people coming and going, using both the Main House and Annex.

We did complete the ramp and remodeled the first floor bathroom to be handicap accessible. In doing this, we made an effort to keep the same architecture design. The room came out beautifully.

We did receive a monetary gift once again from Mrs. Roger (Craigie) Howland. This is to be put into an endowment for the Center. All of the Directors and myself were very grateful for this gift of money. Gifts like these help to secure the future of the Center. Again thank you Mrs. Howland.

The main building was again decorated for the Christmas Season. The tree in the kitchen was a popular topic of conversation, as well as being very beautiful. This tree was done once again by the Catholic Daughters from St. Rose Parish. We want to thank them very much. Through out the rest of the House Nicole and Bucky did a great job in decorating the hallways and other rooms.

I would like to close with the most exciting function of the year at the Center. That was when we dedicated the front parlor as the "Heald Room". This was done in honor of Fran Heald (who is a Director) and in memory of Father and Mother and Sister, Judge Harry Heald and Mrs. Heald who instituted the Center. Also Mary Heald who donated much of her time and talents to the Center.

Finally the Community Center looks forward to serving all the people of Littleton and the surrounding area in the Twenty First Century.

Sincerely,
Ray Hopkins
President

LITTLETON AREA HISTORICAL SOCIETY & MUSEUM

The Littleton Area Historical Society and Museum had an extremely busy and active 1999. We received numerous gifts of artifacts, adding interesting and important pieces to our collection.

In the area of activities, the Society again presented monthly programs of interest with guest speakers that included Ned Densmore of the Village Book Store, Ardele Hartford offering the history of the Littleton Ice Company, Peter Crane of the Mount Washington Observatory and local author Mike Dickerman. In July, the annual Founder's Day Picnic was held at the house of Karen Tunney Spaulding on Mann's Hill. Also in July, the Society's annual yard sale was held at the home of Marguerite Clark. Proceeds from the sale assist in the operation of the museum.

Continuing the practice of a tour yearly to other places of historical interest, in August members of the Society and guests visited Weeks State Park in Lancaster for a tour of the Summit Lodge and Fire Tower.

Our curator, Dee Rupert, finished he first year with the museum and has helped tremendously in the general organization of the museum and structuring of the docent program. Twenty-three volunteers shared the responsibility on Wednesdays and Saturdays from Memorial Day through Columbus Day, greeting guests, researching genealogy and historical questions and performing general office duties. Our sincere thanks to the docents for their dedication. With such an excellent crew of volunteers, Dee was able to work on changing exhibits, presenting special displays, updating the artifact catalogue and preparing press releases and articles for publication

The Museum coordinators and members continue to assist the Main Street project in their endeavors. Specifically, a committee was formed to research the history of various buildings on Main Street and present this information to the Main Street Program. This information will be used for inclusion on plaques that will be mounted on the historic structures.

The museum purchased a new copier which will enable the curator to produce a newsletter on a quarterly basis (at a minimum) in the year 2000. This is a task the museum has looked forward to accomplishing for quite some time.

Finally, I want to thank our curator and all the 1999 coordinators and committees for a job well done. We look forward to the year 2000 and the challenges that come with preserving Littleton's rich and fascinating history.

Respectfully submitted,

Raymond Hopkins
President

LITTLETON MAIN STREET, INC.

"Watch it Happen !", has become more than a slogan, a familiar sign or the title of Littleton Main Street's community newsletter. The phrase also typifies the spirit and work of Littleton Main Street, Inc-- The process for success and achievements that have seemed to accumulate right before our eyes; right in downtown Littleton, and especially during 1999.

We were all very gratified for the recognition LMSI earned at the New Hampshire Main Street's statewide annual awards ceremony. Littleton Main Street-- the Board and Directors collected two awards presented for their work resulting in Best Retail Sales event; and Best Building Rehab over $5000.

More importantly, we are all very proud of the changes that have happened downtown, affirmed by good words of feedback from so many of our community people day-to-day and those visiting Littleton. The high priorities of the Main Street program since its inception have contributed to our efforts, essentially: to make downtown a place where people enjoy themselves, where people want to visit, and where commerce is vibrant. While many results are noticeable, it is clear there is more good *happening* for Littleton on Main Street than meets the eye.

Including some of our observations and data that has been accumulated by NH Main Street, Littleton Main Street offers this eye-opening overview. For example, downtown Littleton has seen a net gain of 19 new jobs, by owners expanding, relocating, or new businesses coming to Main Street. There has been a net gain of 9 new businesses on Main Street. (These may be some of the strongest testaments to our good news, understanding that business owners seek appealing sites and locate for increased earning potential.) Additionally, there has been private investment nearing $300, 000 on building improvements; and more than $125,000 funded by private donation also resulting in noticeable & appealing public improvement, including about 22 buildings having undertaken improvements and/or substantial renovations. These include, but are not limited to:

Lighting of the Methodist church, Lighting of the Congregational church; Expansion, Lighting and facade improvements at Chutter General Store; Lighting and paint jobs at J. A. Corey Electric; Improvements, renovations and Lighting at Northern Lights Music; Signage at Chutter General Store, and Northern Lights Music; multiple lighting, paint jobs and awnings upgrades; Littleton Grist Mill Properties; Jax Cinema; and improvements rendered by Admac Salvage and Beal House; Ahead, Inc. and several others.

In late spring, Littleton Main Street successfully co-sponsored educational forums with Berlin City Bank on topics related to Retail merchandising and Business on the Web; and followed those events, by adding the Alive After 5 campaign. With over 35 businesses participating in extended hours and our enhancing nightscape, we continue to report a new vitality downtown on Friday nights.

By mid-year, Littleton Main Street continued taking action toward specific goals; including to engage more people from the community involved in revitalization. This coincided with adding Board members and participating in a strategic planning session, sponsored by the NH Main Street Center.

Throughout the Fall, Littleton Main Street continued to improve upon downtown and achieved on projects and workplans within the Program, by partnering the services of an interim Executive Director and a consultant Strategic Planner. In November, Board members attended a Retail and Marketing Workshop in Concord sponsored by NH Main Street. A year's project working with NH State Council on the Arts and sculptor Emile Birch about the arts and community culminated with a public presentation at the Opera House of four models referencing aspects of Littleton's heritage.

Preparing for our third year of programming, the Board of Directors took another opportunity to examine our achievements, and to set specific goals for our organization; into the new millenium. We will continue promotional, economic and visual initiatives like nightscaping and our newsletter. Littleton Main Street remains a work in process, and we are always growing and changing, trying to serve and anticipate the needs of this community. Looking ahead, we will continue fostering important partnerships like those that we have with the Town, the Chamber of Commerce, and with other organizations such as Ahead, Inc. But perhaps our greatest challenge for this up coming year is to involve greater numbers of people from the community in Littleton Main Street.

Successful Main Street programs depend on the partnership between the public and private sectors. The Town of Littleton's support of the program accounts for one quarter of the operating expenses of Littleton Main Street. These dollars combined with the generous support of local business, industry and individuals ensures our continued success.

On behalf of Littleton Main Street, Inc., we extend our sincere appreciation to all those who have supported our efforts over the past years; we invite others to support and participate in our efforts -- knowing together we can make an even better difference for Littleton.

Respectfully and Gratefully submitted:

Brien Ward, President

Karen Keazirian, Executive Director / Interim

LITTLETON INDUSTRIAL DEVELOPMENT CORPORATION

The Littleton Coin Company Inc. put on quite a show! Their move from Union Street to 1309 Mt. Eustis Road was a sight-to-behold. They came to the Industrial Park with 250 employees and now exceed 365 and continue to expand. Their new home, 64,000 square feet, is a beautifully constructed and decorated work place - and the parking lot is full! Can Phase II be far behind?

The Tuite Painting Company completed their building, Greenville Screw Co. completed their building structure and Bell Atlantic has prepared their site for an equipment building and will be installing fiberoptic cable throughout the Park and transferring existing cables to the new pole line so that numerous old poles can be removed by October, 2000.

Three new directors were elected at the Annual LIDC Meeting on June 1, 1999 - Donald Lavoie, Jason Hoch and Gregory Eastman.

The Littleton Learning Center has warranted a great deal of attention. The proposal includes the purchase of the former Coin Company Union Street building through a partnership of LIDC and NCIC (Northern Community Investment Corporation), renovations to house several tenants including the College for Lifelong Learning, the New Hampshire Community & Technical College, the Department of Employment Security and others. A utilization of New Hampshire Business Profits & Enterprise tax credits has been approved by the Concord based Community Development Finance Authority (CDFA) and a grant proposal is being submitted to the Office of State Planning for a Community Development Block Grant (CDBG). There is much work to be done and we hope to see the building occupied by September/October 2000. King Covey, Brien Ward and Bob Copenhaver are taking leadership positions in this effort.

Brien lead negotiations with the New Hampshire Department of Transportation and we now have two handsome directional signs to the Park on Route 302.

Wetlands are an issue with the large remaining tract of LIDC land - located between Harrison Publishing and Schwan's Sales Enterprises. Work is underway to evaluate all wetlands in the area, both LIDC and Town property, and seek a development permit from the Department of Environmental Services (DES). Once obtained, the site will be far more valuable to potential users.

Ed Hennessey, Greg Eastman, Ed Betz, Preston Gilbert and Don Lavoie are working with several Bethlehem Selectmen on a possible joint development of the Evergreen Business Park property on the Brook Road. The land in Bethlehem would be serviced by Littleton utilities and a joint sharing of property tax revenue is envisioned.

Finally, the Beacon Street bridge is under construction and traffic should cross the river by June-July, 2000. LIDC thanks all citizens who voted YES at two town meetings, Don Jutton, endorsed by the Selectmen, who lead the effort for cost reduction design modifications acceptable to State DOT and Hitchiner, and Hitchiner who invested $60,000 in the project.

Respectfully submitted,

Paul J. McGoldrick, President

LITTLETON INDUSTRIAL PARK 1974— DECEMBER, 1999

	TOTAL	LIDC	TOWN	EDA	FmHA	STATE OSP
Planning/Engineers, 1973	$ 15,000		$ 15,000			
Phase I/Land Purchase, 1974	$ 68,000	$ 23,000			$ 45,000	
Burndy Road, 1975	$ 85,000	$ 85,000				
Burndy Sewer, 1975-76	$150,000		$150,000			
Phase I/Lower Road, 1976	$150,000		$ 60,000	$ 90,000		
Phase I/Interest	$ 20,000		$ 20,000			
Kenmartin/Water-Sewer, 1981-82	$ 18,000	$ 18,000*				
Phase II/Land Purchase, 1983	$ 75,000	$ 11,000		$ 24,000	$ 40,000	
Phase II/Study-Topo Maps, 1983	$ 16,000	$ 16,000				
Phase II/Road,Sewer,Power, Water, Drainage,Site Improvements, 1984-85	$755,500	$176,000	$ 82,000	$481,500	$ 16,000**	
Access Road-Preliminary Engineering, 1988		$ 20,000	$ 5,000		$ 15,000	
Access Road-Intermediate Engineering Rights of Way, Environmental Testing, 1990-91	$103,100	$ 50,000	$ 53,100			
Bridge OFF Ramp/Access Road Clearing Footprint through landfill LIDC share - 20%, 1992-93	$ 35,600		$ 35,600			
Access Road to LIDC Park & Littleton Recycling Center, 1994-95	$802,400		$519,000			$283,400
Phase III Existing Park Improvements 3,300 ft. Mt. Eustis Rd. to Lisbon line, road, sewer, water, power, drainage; paving, water system, land transfers, 1994-97	$1,592,093		$ 92,093	$1,500,000		
TOTALS	$3,905,693	$384,000	$1,026,793	$2,110,500	$101,000	$283,400

PROPERTY TAX REVENUE:

1977-1998	$3,021,925
1999	257,800
TOTAL	***$3,279,725***

LIDC: Littleton Industrial Development Corp.
EDA: Economic Development Admin.
FmHA: Farmers Home Administration

JOBS/JOBS!

	OSP: Office of State Planning Grant
1999	1,050

* Five year note fully paid
** Power Line Improvements

ANNUAL PAYROLL

1999	$30,000,000

Annual Economic Benefit **$90,000,000** **(Factor 3.0)**

NORTH COUNTRY COUNCIL

A Message to North Country Council Member Towns

From Preston Gilbert, Executive Director

In our 26th year of operation North Country Council continues to work diligently for our members and the region as a whole. To most communities our greatest familiarity is the local assistance we provide in community planning. This year we have been very busy with master plans, land use control ordinances, community designs and site reviews in most if not all North Country towns. In addition, we have also been extremely busy providing local technical assistance on solid waste management, economic development, infrastructure development (water, sewer, utilities and telecommunications), GIS, and transportation projects at the local level.

In response to local needs and national priorities we are actively involved in watershed planning and conservation. We have represented the interests of our Eastern Coos County communities along the Androscoggin as the Androscoggin Watershed Council has been formed. We also have been working on behalf of all of our Connecticut River / Connecticut Lakes towns on River Management, Scenic Byways and Hydro Relicensing efforts with FERC. On the Ammonoosuc Watershed we have been working with local leaders and DES Officials in the creation of a regional wetland bank. Lastly, we have started a program to address Source Water Protection in several watersheds in the North Country.

In economic development, we have conducted two region – wide studies. We completed a Labor Characteristics and Needs Study, which was followed by a second study that evaluated Livable Wages in the region; both studies are available in our office. We continue to expand facilities and services in our Business Resource Center this year with more data, equipment and seminars. The last half of the year was very intense with the Council playing a critical role in the resurrection of the Mountain View House in Whitefield. EDA Public Works Projects are underway in four communities at total funding in excess of $6 million.

In transportation, we have one Corridor study underway between exits 35 and 44 on I-93, another underway along the total length of Route 2 from Shelburne to Lancaster, and a proposal pending for a third effort in Plymouth on Route 25. Route 16 projects are moving forward with local pilots underway in Albany and Madison. In addition, study-identified projects are making their way into the TIP and TE process. We also helped to move the Ten-Year Highway Plan and Transportation Improvement Plan along in its biennial process.

We have also solicited, reviewed, and ranked Transportation Enhancement Projects for state funding. We also continued to organize activities on the 565 miles of Regional Scenic Byways and secured funding to make improvements on the national and state Byways in the North Country. Under our new expanded services contract with DOT we have been doing all state traffic counts in the region as well as official road inventories. We also will be involved in project development at the DOT at a much greater level.

From the standpoint of the entire region, we have been coordinating a 57 town - US Forest Service Coordination and Policy Development Committee as well as providing support to the State Commission on Land and Heritage. Last, but certainly not least, we have been working with our 3 County Members to seek opportunities for joint ventureship between them. It has been a busy year indeed

NORTH COUNTRY HOME HEALTH AGENCY

Nationally, Home Health Care is a service in great demand and great flux. In the last year, over 3,000 home health care agencies across the country have closed their doors in response to Medicare reform. Locally, changes in federal government and State reimbursement systems have presented the North Country Home Health Agency's Board of Directors and staff with tremendous funding challenges. Dedicated to providing services to the community, the Agency relies on Town support and individual donations to help underwrite the cost of providing home care services to people with limited or no health care benefits. Thank you for your generosity in the past year, it has been essential to our success.

The work of North Country Home Health Agency includes: nurses, therapists, aides, homemakers, and companions assisting people who are recuperating from surgery, individuals coping with chronic illnesses and families caring for loved ones and friends. Home Health Services reduce expensive hospital stays, eliminate or delay moves to nursing homes, and support families by offering competent and comprehensive care. It is only with your Town's continued support that North Country Home Health can continue to meet the home health needs of North Country residents.

Services provided to the Town in 1999 included:

Type of Care	*# of Visits*
Nursing	1902
Physical/Occupational Therapy/ Speech Therapy	524
Medical Social Service	129
Home Health Aide/ Homemaker/Companion	4426

Additionally, North Country Home Health provided 30 health screenings and clinics to the public in 1999. Approximately 850 residents participated in these preventative health programs.

Because of your generosity and support North Country Home Health is able to provide hundred of hours of home health care and hospice services to those in need.

Respectfully Submitted,

Gail Jurasek
Executive Director

RIVERBEND SUB-COMMITTEE OF THE CONNECTICUT RIVER JOINT COMMISSION

With the designation of the Connecticut as an American Heritage River, it has been a busy year for our waterway on all levels. In celebration of this honor, our river hosted both federal and state agencies and the Vice-President of the United States. All of these agencies are no looking to the river's local subcommittees of citizens for advice on how best to answer the concerns and needs of valley people. We continue to work toward a strong future for farming and forestry in our region.

The Subcommittee is monitoring recreational use of the river and advised the CRJC on preparation of a new pamphlet, *Boating on the Connecticut River*. The 28-page pamphlet contains new recreation maps and access points, and advice for recreationists on respect for private property. The pamphlet has been made available to the public without charge and the maps are posted at access sites.

We have continued to provide information and assistance to the states, towns and local landowners on a variety of projects on or near the river, including riverbank stabilization, dock projects and road repairs. We were asked by PG&E Gen, CRJC and state and federal fish and wildlife agencies to advise on new river-related exhibits the company is planning for the Moore Visitor Center. We recommended that NH speed up its permit review process. The CRJC sought our advice on a new riparian buffers education project and on floodplain development.

We have arranged to host a major public forum on the Connecticut River fisheries of our region, scheduled at this writing for late March, 2000. In 1999, the Subcommittee sponsored a public forum on the proposed NH Land & Community Heritage Program with the State Historic Preservation Office and another on a recent sediment quality study by EPA, which included several sites in our region.

Towns in our region are reviewing the many tools and recommendations we have provided in the *Connecticut River Corridor Management Plan*. Many communities along the river have now adopted the plan, and a number are actively moving to incorporate its recommendations as they update their existing town plans and revise their zoning. We are keeping informed about the relicensing of the Fifteen Mile Falls hydro stations, noting that the Settlement Agreement includes all of the recommendations we made in our *Plan*.

The public is invited to participate in our meetings, at the Littleton Community House on the fourth Thursday of every other month. We invite citizens interested in representing the Town to contact the Selectmen. More information, including advice on bank erosion and obtaining permits for work in or near the river, and a summary of the *Connecticut River Corridor Management Plan*, is on the web at **www.crjc.org/localaction.htm**.

Peter Poulsen and Dr. Richard Hill, Littleton Representatives

Riverbend Subcommittee region: Lancaster, Dalton, Littleton, Monroe, Bath, Haverill, NH; Guildhall, Lunenberg, Concord, Waterford, Barnet, Ryegate, Newbury, VT

EXECUTIVE COUNCILOR'S REPORT

Report to the People of District One

Raymond S. Burton
Executive Councilor
RFD#1
Woodsville, NH 03785
Tel: (603) 271-3632
747-3662
E-mail: rburton@gov.state.nh.us.

It is a pleasure to report to you as one of your elected officials serving on the five-member Executive Council within the Executive Branch of your NH State Government. This five-member elected group acts much like a board of directors for your very large NH State Government carrying out the law and budget as passed by the NH House & Senate and signed into law by the Governor. We also act upon gubernatorial nominations to the entire Judicial Branch of your Government, State Supreme Court, Superior Court, Probate Court, District Court all are nominated by the Governor, a posted public hearing must be held by the Council and then a vote to deny or confirm the nomination is held. Persons interested in serving on a volunteer board of commission should contact Kathy Goode at the Governor's Office, 271-2121.

This is a brief list & quick reference of some of the available services from NH State Government for citizens looking for financial and Technical assistance and general information.

Adjutant General John Blair (Army & Air Guard of NH) 271-1200
Community Presentations on Drug Demand Education
Director Bruce Cheney of the NH Emergency E-911 Office 271-6900
Mapping Services to towns, tours, and presentations available.
Director Art Haeussler of the State & Federal Surplus 271-2602
Informative newsletter about surplus foods, products, etc.
NH Community Technical College System, Comm. Glenn DuBois 1-800-247-3420
Info on programs for college credit, scholarships, at the seven-campus system throughout the State.
NH Dept. of Resources & Economic Development, Comm. George Bald 271-2411
Info on all State parks, economic development, ski operations, trails bureau, tourism maps, State forestry nursery and international commerce, and camping reservations.
NH Department of Safety, Comm. Richard Flynn 271-2791
Fire Safety standards/training, motor vehicle registration, boating safety, State Police
NH Secretary of State, William Gardner 1-800-562-4300
Corporate name department, records management & archives, securities regulation.
NH Transportation Dept., Comm. Leon Kenison 271-3734
NH Airports, bridges, highway design, public transportation, railroads, public works - all are part of this key department.
NH Veterans Council, Director Dennis Viola 1-800-622-9230
Advocate for veterans and their families.
NH Veterans Home in Tilton - Commandant Barry Conway 286-4412
A very suitable home for veterans with approved care and rehabilitative services.
NH Youth Services Dept., Comm. Peter Favreau 271-5942
Youth Center in Manchester, Detention Center in Concord, and the Tobey School for Youth.

All of NH State Government is accessible through 271-1110 and through the NH Webster System at http//www.state.nh.us, or call my office any time at 271-3632, or e-mail to - rburton@gov.state.nh.us

Respectfully submitted,
Raymond S. Burton
State House Room 207
Concord, NH 03301

ROSS AMBULANCE SERVICE

To the Selectmen Board, Tax Payers and Voters of the Town of Littleton,

I would like to take this opportunity to thank you for allowing Ross Ambulance Service the distinction of serving the citizens and visitors of Littleton. It is an honor and a privilege to be an important part of such a thriving community.

In 1999 Ross Ambulance responded to over 99% of calls for help with an ALS (Advanced Life Support) level crew. These responses resulted in transport of 290 patients from Littleton to area hospitals. The Service also transferred 77 patients from Littleton Region Hospital to other hospitals and health care facilities, as the physicians there deemed necessary.

Ross Ambulance Service is approaching the year 2000 with our ever-present vigor toward the very best pre-hospital care possible. We currently have 3 Paramedics (the highest level possible) on staff and employ four other providers who are currently attending in-state paramedic schools. We have also signed a contract with the New England EMS Institute to be a clinical education site. This will allow area paramedic students enrolled in their program local learning opportunities.

The service and the town managers office are working together to ensure Ross Ambulance Service will continue to be responsive to the needs of the community. Together we have found ways to enhance the service we provide that will benefit the patients and the taxpayers.

We are reinventing our staffing levels, scheduling and dispatching to ensure the fastest, most appropriate response to emergencies. We have also been meeting with the police and fire departments to ensure that every medical and traumatic emergency in town has the most appropriate response possible.

Ross Ambulance Service is currently making plans to go out into the community to teach CPR and First Aid. Look for these classes in the late spring or early summer. If you or your business would like to acquire this training at an earlier date please feel free to contact the office. We also offer free blood pressure testing to the citizens of the towns we are contracted with. Just stop by the office and speak the crew that is on duty.

In closing I would like to encourage any person with questions about Ross Ambulance Service, or an interest in the field of EMS to contact our office at anytime.

Respectfully submitted,
Adam Smith
Manager
Ross Ambulance Service

WHITE MOUNTAIN MENTAL HEALTH AND DEVELOPMENTAL SERVICES

OUR SERVICES

Mental Health:

- 24 hour emergency service
- individual, group and family counseling
- assessment and medication management provided by psychiatrists and registered nurses
- in-home and community based services to children
- foster homes for children with severe emotional distrubance
- home-based services to elders
- consultation to area schools, hospitals and nursing homes
- housing, vocational, case management and financial assistance to persons with severe mental illness
- experiential, activity based program for adjudicated youngsters
- psychological and disability determination evaluations.

Common Ground - Developmental Services:

- a variety of housing options in the community, including independent homes and apartments, staffed homes, and family living environments.
- a network of community connections to assist in identifying quality jobs, including the development and support of small businesses owned and operated by our consumers
- service coordination
- individualized supports to enhance the recreational and social lives of persons with disabilities
- supports and services to the families of infants and young children who are at risk of developmental delay
- life-long support to families who have a member with a developmental disability, including respite services, advocacy, information and referral

Drug and Alcohol Treatment and Prevention:

- drug and alcohol assessments
- drug and alcohol counseling for individuals and family members
- intensive counseling and education offered in the evening as an alternative to residential drug and alcohol rehabilitation
- individual and group prevention services offered to three school districts and one private school
- counseling to persons convicted of motor vehicle offenses as a follow-up to the Impaired Driver Intervention Program
- drug testing

In 1999, 252 Littleton residents received 17,551 hours of services at a discounted rate. In addition, individuals received assistance finding and paying for housing, emergency assistance with heat, lights, medication or food bills and assistance obtaining and maintaining employment. Town support helps us to provide these services. We believe that our services benefit those we serve, and ultimately, the availability of our services saves money for the town.

Thank you for your continued support of the people we serve.

Jane C. MacKay
Area Director

Town of Littleton

All Emergency Calls
Dial 9•1•1

Office Hours

Office	Hours	Phone Number
Fire Department 239 West Main Street	Monday - Friday 8:00 am - 4:00 pm	***Emergency 9•1•1*** Business 444-2137
Library 92 Main Street	Monday - Friday 10:00 am - 7:00 pm Saturday 10:00 am - 2:00 pm	444-5741
Municipal Offices 2 Union Street	Monday - Friday 8:00 am - 4:00 pm	444-3996
Police Department 2 Union Street	Monday - Friday 8:00 am - 4:00 pm	***Emergency 9•1•1*** Business 444-2422
Superintendent of Public Works 2 Union Street	Monday - Friday 8:00 am - 4:00 pm	444-3996 x 18
Town Clerk Tax Collector Welfare Officer 26 Union Street	Monday - Friday 8:00 am - 4:00 pm 1:00 pm - 4:00 pm	444-3996 x 40 444-3996 x 41 444-3996 x 39

Hours of Operation

Transfer Station Mount Eustis Road	Tuesday - Thursday 12:00 noon - 4:00 pm Friday & Saturday 8:00 am - 4:00 pm CLOSED Sunday and Monday	444-1447
Burn Dump	Tuesday & Thursday 11:00 am - 3:00 pm Saturday 8:00 am - 4:00 pm	444-1447

Town of Littleton

All Emergency Calls
Dial 9-1-1

Office Hours

Office	Hours	Phone Number
Fire Department 239 West Main Street	Monday - Friday 8:00 am - 4:00 pm	Emergency 911 Business 444-5127
Library 92 Main Street	Monday - Friday 10:00 am - 7:00 pm Saturday 10:00 am - 2:00 pm	444-5721
Municipal Offices 2 Shaker Street	Monday - Friday 8:00 am - 4:30 pm	444-5508
Police Department 2 Shaker Street	Monday - Friday 8:00 am - 4:00 pm	Emergency 911 Business 444-5123
Superintendent of Public Works 2 Shaker Street	Monday - Friday 8:00 am - 4:00 pm	444-5908 x 18
Town Clerk Tax Collector Water Office 20 Elm Street	Monday - Friday 8:00 am - 4:00 pm 1:00 pm - 4:00 pm	444-5908 x 10 444-5908 x 41 444-5908 x 19

Hours of Operation

Transfer Station 40 mi Lantic Road	Tuesday - Thursday 11:00 am - 4:00 pm Friday & Saturday 8:00 am - 4:00 pm CLOSED Sunday and Monday	444-1447
Town Dump	Tuesday & Thursday 11:00 am - 2:00 pm Saturday 8:00 am - 4:00 pm	444-1447

New Hampshire State Library
3 4677 00197294 7